

الشرق الأوسط

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

CONSCRIPTION  
Europe's armies  
ready to volunteer  
Page 16

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Wednesday June 26 1991

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## World News Business Summary

### EC social charter plan stalls on UK opposition

European Community efforts to agree measures to protect pregnant women at work ran into the sands last night, with the UK opposing it and Brussels threatening to withdraw the entire directive if it became too diluted.

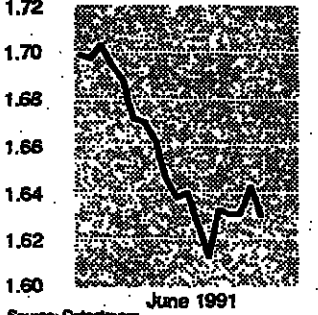
The UK is the sole opponent of the measure, seen as one of the EC Social Charter's flagship policies. The dispute centres on proposals to give working women the right to 14 weeks' maternity leave on full pay. Some member countries already give at least this, but Britain's maternity provision is the least generous in the EC. Page 16; EC airlines, Page 3

### New figures confirm start of economic revival in US

A sharp rise in factory orders, more activity in the housing market and an increase in consumer confidence confirmed signs that a US economic recovery is under way. The Commerce Department said orders for durable goods rose 3.8 per cent between April and May, but remained 8.1 per cent below last year's level. Page 18

DOLLAR: Encouraging economic news boosted the US currency but it had failed to establish a clear trend at the London close, rising to 1.72 against Sterling (\$ per £). Page 18

### Against Sterling (\$ per £)



### Kuwait lifts martial law

Kuwait today lifts martial law imposed when Iraq troops were forced out of the country in late February. Martial law courts, widely criticised as unfair, will be disbanded and remaining cases handed over to the normal court system. Page 4

### Volcano blast 'any time'

Mount Unzen, the southern Japanese volcano which killed 40 people earlier this month, could erupt again 'any time', an expert said. In the Philippines, Mount Pinatubo spouted a 5km high plume of ash and steam. Page 18

### Cinches in Algeria

One person was shot dead in Algeria and 12 wounded during overnight clashes between Islamic fundamentalists and security forces. Police used teargas to quell violence later in the day. Picture, Page 4

### Gunsman fire on train

Gunsman killed six people and 18 when they opened fire aboard a crowded commuter train in the black South African township of Soweto. Page 18

### Bougainville scandal

The government of Papua New Guinea is recalling Col. Leo Nua, head of military operations for the separatist island of Bougainville, who admitted dumping the bodies of executed rebels in the sea. Page 18

### Hungary-Soviet dispute

Talks broke down between Hungary and the Soviet Union over Soviet demands for \$1.5bn for buildings left following its troop withdrawal. Hungary counterclaims about \$900m for environmental damage and maintenance arrears. When Johnny marches away, Page 18

### Chinese arms statement

Premier Li Peng said China was ready to join negotiations for a 'fair and reasonable' agreement on limiting international weapons sales - as US president George Bush has been urging. Page 18

### Cambodia move

Exiled Cambodian prince Norodom Sihanouk said he would soon travel to Phnom Penh and set up what he called a 'super government' over the present one and the guerrilla coalition fighting it. Page 18

### Japanese train crash

A train packed with school children collided with a freight train in central Japan, injuring 306 passengers. The freight train had stalled at a level crossing. Page 18

### Soccer men charged

Abdul Bhamjee, public affairs manager of South Africa's National Soccer League, was charged with fraud, theft and corruption over the alleged disappearance of \$6.5m (\$2.3m). Page 18

### Karaoke bug spreads

The karaoke singing bug has spread to the People's Liberation Army, a bastion of China's communist rule. Eleven out of 18 Beijing barracks now have karaoke equipment. Page 18

## Gorbachev gambles on draft union treaty sweeping away central control Soviet states offered power

By John Lloyd in Moscow and Chrystia Freeland in Kiev

THE DRAFT Union treaty initiated by President Mikhail Gorbachev and the leaders of nine Soviet republics proposes sweeping away the centrally controlled political system of the USSR and handing power to semi-independent states.

The draft, a copy of which has been obtained by the Financial Times, explicitly locates power at republic, or state, level, with only limited functions left in the hands of the Union president and cabinet of ministers.

The draft treaty calls for authority over defence, foreign affairs and the budget to be shared between Moscow and the republics, an elected president who may not serve more than two terms and the right for republics to establish parallel diplomatic relations with foreign governments.

It is now being considered by the parliaments of the nine republics which are willing to become members of a new Union. The central Asian republic of Kazakhstan became the first to sign it on Monday, although with reportedly minor amendments.

The six republics not taking part in the creation of a new Union treaty are Georgia, Armenia, Estonia, Latvia, Lithuania and Moldavia. Under the terms of the draft treaty they will face economic sanctions from the states in the Union, in particular having to pay world prices for oil and other resources.

The treaty says that future relations with these states remain to be settled and their absence is not expected to affect the signing of the Union treaty which Mr Gorbachev expects to take place next month. However, separate work continues with almost all 15 republics to reach a consensus on an economic agreement.

By championing the treaty, Mr Gorbachev is balancing a political high wire. He risks the wrath of hardliners who are anxious about the power he has given to the republican leaderships and his apparent preference for a radical economic plan for the country developed by Soviet and US experts.

The full text of the draft Union treaty shows why hardliners, and even moderate voices, are now concerned.

● It confines Soviet power to defence, foreign affairs, setting a Union budget and surveillance of communication and transport links. In each case, it must exercise joint control with the republics.

● The position of president will be an elective one of no more than two five-year terms. The president must be elected by at least 50 per cent of those voting, and in a majority of the states of the Union.

● The Supreme Soviet of the Union would retain its two chambers but the present chamber of nationalities would become the chamber of the republics composed of delegates from the republican parliaments, with the chamber of the Union made subordinate to it.

● The right to secede from the Union is explicit, but the method of doing so is referred to the constitution, which is now being drafted, and to Union laws.

● The draft gives the republics the rights over all their land, resources and waters. The only resources continuing to be controlled by the centre are gold and diamond reserves.

It implicitly cedes to the republics the right to property on their territory. The Union can only retain control of such installations as defence plants, atomic power stations, communications, railroads and some official buildings. In these cases, the states and the Union have joint control.

● State laws have priority over republican laws on their territory, except in the areas where the Union exercises agreed powers.

A constitutional court is to be set up to judge issues arising from the relations between the Union and the republics, and between the republics themselves.

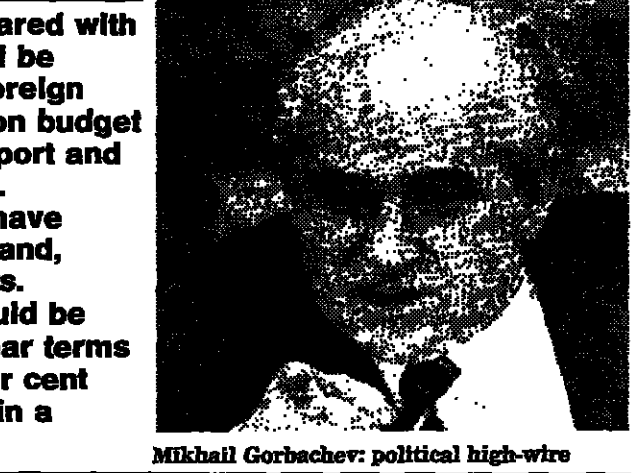
The principles of democratic voting and state sovereignty are enshrined in several passages.

The first 'basic principle' states that the 'Union of Soviet republics is a Soviet federative democratic state created as a federation of equal republics'.

The fourth principle states that 'they (the states) will seek to satisfy the demands of their people on the basis of free choice of forms of ownership and economic methods'.

Principle five says the states 'recognise as their general fundamental principle democracy based on popular representation and direct expression of the will of the population. They strive for the creation of a law-based state which could serve as a guarantee against any tendencies towards totalitarianism and arbitrariness'.

Principle seven gives the states the rights to be 'fully fledged members of the international community', entitled to set up diplomatic, consular and trade links with foreign states and to sign treaties.



Mikhail Gorbachev: political high-wire

## Two republics break away from Yugoslavia

By Judy Dempsey in London and Laura Silber in Zagreb

CROATIA and Slovenia unilaterally declared their independence from Yugoslavia yesterday, beginning its break-up as a united and federal state.

The move ends an experiment first devised by the late president Josip Tito after 1945 to create a multinational state and a region of stability in the Balkans.

The declarations of independence did not mean that the republics will secede from Yugoslavia. Their governments will continue to trade with the country's other four republics, continue to use the Yugoslav passport and retain the dinar, the official currency unit.

However, the two republics already have their own armies and are in the process of setting up diplomatic offices abroad. They will now also seek to establish their own central banks.

The declarations also put into motion a fundamental revision of relations between the republics and the federal government, and between the republics and their ethnic minorities.

Although the country in its present form is no longer tenable, plans by the republics of Bosnia-Herzegovina and Macedonia to retain a Yugoslav identity remain a possibility.

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Slovenia, Mr Igor Bavcar, the interior minister, said the formal 'ceremony of the proclamation of independence' would take place today. Legislation to confirm the sovereignty of Slovenia was being debated last night.

'We can now begin the process of negotiating an alliance of independent states of Yugoslavia,' said Mr Darko Bekic, an adviser to Mr Franjo Tudjman, the president of Croatia.

Mr Milan Kucan, the president of Slovenia, which has a population of 2m, said: 'In essence Yugoslavia will no longer be the state that came into the existence through the will of republics. The declaration means a formation of an independent state that is no longer a part of the Yugoslav federation.'

These separate declarations of independence, which were brought forward by a day, throw open the future of the status of the ethnic Serb minority in Croatia and Croatia's relations with Serbia, the largest of the republics.

The Serb minority, which make up 11 per cent of the 4.5m population in the republic earlier this year declared their independence from Croatia.

The Krajina, a region in which the ethnic Serbs live, is now completely administered by Serbs. Yugoslav officials yesterday said they could not rule out violence between Croats and Serbs. Both ethnic groups are heavily armed.

More than 20 people have been killed in ethnic clashes since the beginning of the year.

Mr Kucan warned that while 'Slovenia and Croatia have basically the same aims. Croatia can reach independence only if it guarantees the political equality of all its citizens, particularly the Serbs'.

Serbia, led by Mr Slobodan Milosevic, has consistently supported a federal state which would ensure the political dominance of Serbia.

He will now be under pressure by his nationalist supporters to protect the Serb minority in Croatia.

Mr Ante Markovic, the federal prime minister, who earlier this week made in vain an impassioned plea for unity to the Croatian parliament, will find it difficult to retain control of the political agenda.

He could salvage the Yugoslav state if he can persuade



## Beazer asks bankers to back £1bn rescheduling

By Andrew Taylor, Construction Correspondent, in London

BEAZER, the heavily indebted UK construction and building materials group, yesterday asked its bankers to support plans to reschedule up to £1bn of debts in return for providing greater security on loans.

To reduce borrowings, it intends to float up to 100 per cent of its European house-building, property and contracting businesses instead of up to 50 per cent as previously announced.

This would enable the group, which also has extensive US operations, to raise up to £500m instead of £250m, said bankers.

At the same time as announcing the rescheduling plans, Beazer warned that it would have to re-examine its dividend policy in the face of a sharp fall in profits.

Mr Brian Beazer, chairman and chief executive, said that pre-tax profits for the year ending June 30 would be close to the lower end of analysts' forecasts of between £60m and £65m. This would compare with pre-tax profits of £106.7m in 1989-90 and £142.5m in 1988-89.

Beazer's share price fell yesterday by 28p to 216p after the announcement.

The Beazer chairman yesterday met representatives of the 100 banks which have provided loan facilities.

Bankers were told that the group's current net debt of £1.1bn, equivalent to 94 per cent of shareholders' funds, was considerably higher than it had forecast previously.

When Beazer announced its half-year results in March, it had estimated that net debt was likely to fall to about £750m by the end of the current financial year compared with £880.5m at the end of June last year.

Mr Beazer said the increase in borrowings was due to the rise in the dollar's value, worse-than-expected trading and the abandonment of plans to sell certain businesses in favour of a flotation.

The group, supported by lead bankers National Westminster and Citibank, has asked lenders

to agree to a new bank facility secured against the group's US businesses which will be retained by Beazer.

The facility would extend the maturity of some loans and would offer greater liquidity and ease covenant agreements, said the group. The vast majority of its borrowings are in dollars raised to finance the \$1.7bn purchase of Koppers cement and aggregates business in March 1988.

Beazer said it was considering moving domicile to the US as soon as practicable following the flotation. It said 75 per cent of its assets and 60 per cent of operating earnings were in the US. About 34 per cent of its shares were held in the form of American Depositary Receipts (ADRs).

Bankers were yesterday asked to approve plans to float the European business, made up mostly of Beazer's UK house-building and contracting subsidiaries.

Lex, Page 18

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MARKETS	
STERLING	
New York lunchtime:	\$1.8315
London:	\$1.8325 (1.8425)
DM/\$:	2.2275 (2.23)
FF/\$:	6.5525 (6.5525)
Sfr/\$:	2.2275 (2.23)
Y/\$:	228.0 (228.0)
£ index:	99.8 (99.8)
GOLD	
New York Comex Aug:	\$386.7 (385.2)
London:	\$384.2 (381.2)
N SEA OIL (Argus)	Brent Aug
\$18.5 (unchanged)	
Chief price changes yesterday: Page 18	
DOLLAR	
New York lunchtime:	DM:1.794
FF/\$:	6.5525
Sfr/\$:	2.2275
Y/\$:	228.0
DM/100:	1.7985 (1.7845)
FF/100:	6.5525 (6.5525)
Sfr/100:	1.5335 (1.5335)
Y/100:	228.0 (228.0)
\$ index:	87.8 (87.8)
Tokyo close:	¥128.38
US 3-month T-bill:	5.75%
5-year Treasury bill:	7.75%
Long Bond:	9.5%
yield:	5.22%
STOCK INDICES	
FT-SE 100:	2,461.2 (+2.9)
FT Ordinary:	1,951.9 (+0.5)
FT-A All-Share:	1,182.56 (unchanged)
New York lunchtime:	DJ Ind. Av.
2,912.79 (-0.22)	
S&P Comp	371.15 (+0.21)
Tokyo Nikkei	23,507.42 (+141.98)
LONDON MONEY	
3-month Interbank:	11 1/4 (11 1/4)
Life long gilt future:	Sept 89 1/4 (89 1/4)

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## EUROPEAN NEWS

French finance minister sees autumn recovery

## Bérégovoy optimistic of economic recovery

By George Graham in Paris

THERE ARE good times just around the corner, according to Mr Pierre Bérégovoy, France's minister for finance and the economy.

"I am reasonably optimistic. The signs of a recovery in the economy are beginning to be confirmed, and most economic forecasters share this opinion," Mr Bérégovoy said yesterday. "1992 will be a much better year than 1991, and the end of 1991 will be much better than the beginning, because our economy is fundamentally healthy."

Mr Bérégovoy's remarks came in the wake of last week's meeting of finance ministers of the Group of Seven industrialised nations. The G7 communiqué "noted with satisfaction the increasing signs for global economic recovery."

He warned, however, that this revival should not be expected to work through

immediately. "It is too early to affirm peremptorily that the global recovery will come before the second half of the year. I have always affirmed that the autumn is the most probable time," Mr Bérégovoy said.

In France, all the same, there were encouraging signs. Mr Bérégovoy said the recent pick-up in industrial production in April was confirmed by strong car orders in May, and by the monthly survey by Insee, the state statistical agency, of business opinion.

"The Insee survey shows that we have passed the lowest point, and that order books are filling up," he said.

He also viewed yesterday's announcement of the May foreign trade deficit as an encouraging sign, since the relatively modest deficit was achieved despite a larger

energy deficit and the sale of fewer Airbus passenger jets than in the previous month.

The foreign trade deficit widened to just over FF22bn (£200m), compared with FF1.86bn in April.

There was, however, a sharp decline in the deficit in industrial goods, from FF4.5bn in April to FF3.2bn in May, partly because of an increased surplus in trade in weapons and other military materiel.

The May figure brings the total trade deficit for the first five months of the year to FF17.5bn, compared with FF12.5bn for the same period of 1990.

Economic forecasters are predicting, however, a huge leap in unemployment in May, due to be announced this afternoon. This may overshadow Mr Bérégovoy's optimism.

## European dream begins to take real shape

David Buchan looks at prospects following this week's agreement on indirect taxes

THE prospect of a European Community free of routine controls along its internal frontiers after 1992 now looks more than a dream following this week's tax accord which smooths the way to removing fiscal frontier checks.

EC finance ministers ended their meeting late on Monday night in Luxembourg in broad political agreement. It was their third meeting in a month to discuss the long-voiced issue of harmonising their widely differing indirect tax rates.

The setting of EC-wide minimum standard rates for value added tax and excise duty has yet to be enshrined in binding directives; these will be tabled in the autumn. The UK government may then well veto them on the ground that, as it formally stated on Monday, it does not see the need for legal constraints on VAT rates.

But Britain this week accepted the principle of binding minimum excise rates on fuel, tobacco and alcohol (for protection of public health). Its EC partners were yesterday hoping that by autumn it may shift similarly on VAT.

The Twelve had already agreed to abolish customs checks on goods. Yesterday, the continental free trade zone for people was enlarged from air to eight EC states, with Spain and Portu-

gal signing the Schengen convention. Today Community interior ministers will discuss ways of strengthening controls on the EC's external frontier as a means - a premise that Britain still rejects - to doing away with intra-EC checks on travellers.

But Monday's accord, incomplete though it is, nearly founded on a variety of fiscal follies. Mr Michel Charasse, the French budget minister, got the day's entertainment off to a good start by denouncing virtually the whole of the Luxembourg presidency's tax compromise. France had seemed to have relatively few problems with the deal: beforehand and such opposition would have been serious; but Mr Charasse was just clowning.

A better provider of wry amusement was Mr Norman Lamont, the UK chancellor of the exchequer. While refusing on grounds of sovereignty to bind the UK to keep its standard VAT rate at least 15 per cent, he was ready to state emphatically in a formal EC minute that, as it happened, that was precisely what the UK government planned to do. This rule had been fore-shadowed at the last EC finance ministers' meeting on June 10.

Mr Lamont's partners treasured even more the fact that, while two weeks ago the proposed minimum excise on

spirits - technically set at Ec1,118.5 (£782.95) per 100 litres of pure alcohol - was too low for the UK, it had suddenly become too high.

What had happened in the meantime, as one observer put it, was that "les distilleries écossaises se sont réveillées" (the Scottish distilleries have woken up). Scotland's whisky producers realised their exports might suffer if southern EC states were forced to raise their excise, and lobbied the UK chancellor.

The latter, disarmingly, noted to his colleagues that Scotland holds 70 MPs at Westminster - to which someone retorted: "But very few are from your party". Undeterred by such continental quibbling, Mr Lamont got agreement on spirits excise put off.

The main points of this week's political agreement are:

- A 15 per cent minimum standard VAT rate by January 1 1993. This will require Germany to move up from 14 per cent (it has already said it will do so), and Spain and Luxembourg from 12 per cent. As compensation, the latter two are to be allowed to tax some items at a reduced rate.
- At the top of the VAT range, special rates that some countries impose on luxury goods will disappear. At the bottom, countries can choose one or two

reduced rates, around 5 per cent, while countries such as the UK can continue their zero-rating of certain necessities.

- Minimum excise duty on cigarettes will be 57 per cent of the final retail price, and on beer it will be Ecus 1.87 for every one degree of alcohol for every 100 litres.

- To satisfy Germany, Spain, Portugal, Italy and Greece which levy no excise on wine, this will be zero-rated for export. At the insistence of France which wants to continue its excise on wine, the Commission will study whether zero-rating is compatible with controls on preventing German and southern wine undercutting French wine in the French market and the north of the EC.

- The minimum excise on leaded petrol will be Ecus 387 per tonne, with as much as Ecus 50 lower for the unleaded variety. An unexpected difficulty arose at the last moment from Mr Lamont, who eventually got the minimum duty on heavy fuel oil cut from Ecus 16 to 15 per tonne.

This reduction, enabled the UK chancellor to say, as he did on Monday night, that "no taxes will change in the UK". Britain's EC partners reckoned a few Ecus were not much to pay to give Mr Lamont a badly-needed political fig leaf.

## Walesa tones down threat to parliament

By Christopher Bobinski in Warsaw

PRESIDENT Lech Walesa yesterday toned down his threats to dissolve Poland's parliament and tried to calm the public mood at a meeting with factory workers.

The meeting was the first in a series this week during which Mr Walesa intends to sound out opinion on how to react after the Sejm, parliament's lower chamber, defied him on a new electoral law.

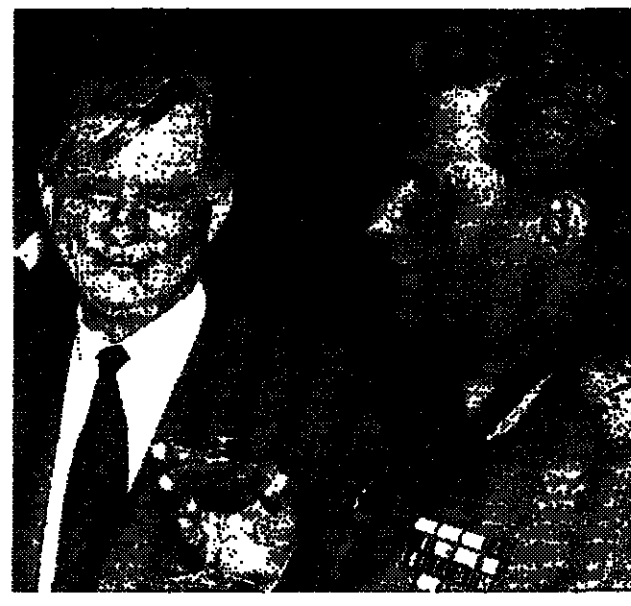
Individual workers called for dissolution of parliament "which has been acting against us and is a waste of time". But when Mr Walesa asked for a show of hands on the dissolution issue at the end of the meeting, little more than half supported tough action.

He adopted a conciliatory tone, assuring his listeners that decisions he took on the issue "will not harm democracy". He appeared to have been taken aback by adverse

public comment after he said in Gdansk on Sunday that he was considering dissolving parliament and he reiterated that he "cannot break the law".

At the moment he has no grounds for dissolving parliament, which is insisting on a slightly more democratic election law. Mr Walesa says this risks producing unstable majorities and weak governments. He can only veto the Sejm's decision and there is every chance his veto will be overruled.

Speakers at the meeting were applauded for accusing Mr Leszek Balcerowicz, the finance minister, of "ruining state sector industry" and calling for the president to lock up former communists who were now successful businessmen. However, Mr Walesa defended the minister and warned that purges of former officials had led to staff shortages.



Soviet general set to leave Prague

GENERAL Eduard Vorobyov (right), commander of the Soviet Army's Central Group and the last serving Soviet soldier still in Czechoslovakia, yesterday signed a protocol ending the stationing of Soviet troops there after 23 years. Reuter reports from Prague. Gen Vorobyov, pictured with Czechoslovakian foreign minister Jiri Dienstbier, leaves for home tomorrow.

## Efta and EC confident of accord

THE EC and the European Free Trade Association (Efta) said yesterday they were confident that it aimed to cut taxes and public spending as the country moved toward European Community membership. Reuter reports from Salzburg.

Mr Jacques Poos, Luxembourg's foreign minister, told a news conference: "We are convinced that in the course of negotiations in the month of July we will finish the accord." But he admitted a political accord declared last week had failed to solve outstanding problems blocking a 30m-consumer European Economic Area (EEA).

Mr Wolfgang Schüssel, Austria's economics minister, has warned that if a deal is not signed in the autumn it would be difficult to have the 19-nation market in place by January 1 1993, as planned.

## Swedish opposition pledges tax cuts

SWEDEN'S main opposition Conservative party said in its election manifesto released yesterday that it aimed to cut taxes and public spending as the country moved toward European Community membership. Reuter reports from Stockholm.

"A reduced tax burden is decisive for Sweden in the new Europe," the party said. "The tax burden should be reduced by at least 1 percentage point of gross domestic product (GDP) a year." The government said this month that Sweden would apply for EC membership on July 1.

The Conservatives are seen as the main opponents of the Social Democratic government in general elections to be held on September 15.

Sweden funds generous welfare-state benefits, with one of the world's highest tax burdens - more than 50 per cent of GDP.

Mr Carl Bildt, Conservative party leader, said he aimed to cut taxes for small- and medium-sized companies, value added tax and payroll taxes. He said VAT should be cut to 18 per cent from 25 per cent.

The cuts would be balanced by cuts in subsidies and other forms of assistance. According to an opinion poll released at the weekend, about 21 per cent of the electorate support the Conservatives.

The Social Democrats had 33 per cent of voter support, but a conservative-led opposition coalition would win a narrow majority in parliament, the poll showed.

Sweden's GDP fell 0.4 per cent in the first three months of 1991 compared with the same period last year, the Central Bureau of Statistics said. The government said in April that it estimated GDP would fall 0.2 per cent in 1991.

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**GENERAL MANAGER**

**LEGAL NOTICES**

**ULTRAFAC LIMITED**

We, N. J. Voight and R. B. Graham of Cork Quay, 9 Greyfriars Road, Reading, Berkshire RG1 1JG were appointed Joint Administrative Receivers of Ultrafac Limited by Bank of Scotland on 12 June 1991.

Dated 12th June 1991.

N. J. Voight  
R. B. Graham  
Joint Administrative Receivers

**CITY RENTALS (HOLDINGS) LIMITED**

We, N. J. Voight and R. B. Graham of Cork Quay, 9 Greyfriars Road, Reading, Berkshire RG1 1JG were appointed Joint Administrative Receivers of City Rentals Limited by Bank of Scotland on 12 June 1991.

Dated 12th June 1991.

N. J. Voight  
R. B. Graham  
Joint Administrative Receivers

**CLUBS**

ENF has notified others due to policy of fair play and value for money. Support from 10-4.30 am. Chatterbox business, ending cabaret, 10.30 am. W. 17.41-7.54 1997

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the initial period 27th June 1991 to 27th December 1991 the Notes will bear interest at the rate of 6.75% per annum. The interest payable on the relevant interest payment date, 27th December 1991 against Coupon No. 1, will be U.S. \$1,725.16 per U.S. \$50,000 nominal.

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**LEGAL NOTICES**

**COUNTY DISPLAY & EXHIBITS IN ADMINISTRATIVE RECEIVERSHIP**

NOTICE IS HEREBY GIVEN pursuant to Section 402 of the Insolvency Act 1986, that a Meeting of the Unsecured Creditors of the above named Company will be held at the offices of Booth White, 5, St. Peter Street, Ipswich, IP1 1QS on the 26th day of July 1991 at 11 O'clock in the forenoon, for the purpose of having laid before it a copy of the report prepared by the Administrative Receiver under section 48 of the said Act. The Meeting may, if it thinks fit, establish a creditors' committee to exercise the functions conferred on it, or under the Act.

Creditors are only entitled to vote if:

- they have delivered to us at the address shown above, no later than 12.00 hours on the business day before the Meeting, written details of the debts they claim to be due, and the claim has been duly admitted under the provisions of the Insolvency Rules 1986 and
- there has been lodged with us any proof which the creditor intends to use on his behalf.

Dated this 16th day of June 1991.

P. A. Lawrence  
JOINT ADMINISTRATIVE RECEIVER

Creditors may obtain a copy of the Report, free of charge, on application to the Administrative Receiver at the address shown above.

**OFFORD PROPERTIES LIMITED**

Registered number: 2086033  
Nature of business: Land and Property development.

Trade classification: 23.  
Date of appointment of joint administrative receivers: 10 May 1991.  
Name of person appointing the joint administrative receivers: Bank of Scotland.  
Joint Administrative Receivers: John Martin Innes and Robin Michael Andy.  
Joint Administrative Receivers' Office Holder Numbers: 2104 & 1081 of Cork Quay.

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**FINANCIAL TIMES**  
LONDON'S BUSINESS AND FINANCE



## EUROPEAN NEWS

## UK backs voluntary greenhouse gas targets

By John Hunt, Environment Correspondent

BRITAIN and Japan have made a significant policy switch away from firm targets for reducing greenhouse gases at the Geneva talks to draw up a convention to combat global warming.

The UK has submitted a paper proposing that developed countries should give voluntary undertakings to draw up targets or strategies to limit greenhouse gases a year after a convention comes into force. Developing countries should do so two years after it comes into effect.

This would allow industrialised nations to decide their own programmes on greenhouse gases after the convention is agreed at the Environment and Development Conference - the Earth Summit - in Rio de Janeiro next June. The convention would merely be a framework with no minimum targets and time-tables.

Originally, it was intended that the convention would agree mandatory international targets to stabilise and then reduce greenhouse gases. Many European countries had agreed to stabilise emissions by 2000 or earlier, while Britain had said it would do so by 2005.

Environmentalists are critical of the move and see it as an attempt to appease the US, which has refused to adopt targets for the reduction of carbon dioxide even though it is the world's biggest producer of this greenhouse gas.

The US would have no trouble accepting the British proposal as it would be able to adopt a strategy for reductions without setting targets.

Mr Richard Mott, treaties officer at World Wide Fund for Nature, said in Geneva yesterday: "Killing out the climate treaty just to have the US on board is a great mistake." Japan has put forward a similar mechanism to that of Britain, under which countries would publish a target or estimate on limiting emissions within three months of ratification of the convention. France is sympathetic to Japan's proposals.

## Berlin move may need tax increase

By David Marsh in Bonn

THE German government is preparing voters for possible higher taxes to help finance the planned shift of the country's political centre from Bonn to Berlin, in an exercise likely to bring fresh unpopularity for Chancellor Helmut Kohl.

As the Bundesrat administration confirmed yesterday that parliament would move from the Rhine to the Spree in four years' time, Mr Theo Waigel, the finance minister, has said he cannot give firm assurances that there will not be future tax rises.

Government officials term as "nonsense" speculation about increased taxes to foot the DM30bn-DM50bn (£10.2bn-£27.3bn) estimated bill for building new facilities in Berlin and finding compensation for businesses, employees and property owners in Bonn. None the less, Mr Waigel's latest comments, amounting to a significant reversal of his refusal last weekend to countenance higher taxes, show the government is starting to face up to the prospect.

The government is also still wrestling with a political storm over large - and supposedly temporary - increases in income tax coming into effect next month.

Mr Waigel's admission fol-

## Brussels drafts final 'open skies' package

By Paul Betts and Richard Tomkins

A THIRD package of European air transport liberalisation measures is to be tabled by the European Commission next month, Mr Karel Van Miert, the transport commissioner, said in London yesterday.

Mr Van Miert also said the EC would put forward proposals by the end of this year for a "global approach" to transport problems embracing the infrastructure, safety and environmental aspects of European transport.

The third package is the final stage in the Commission's "open skies" policy. It will include common criteria for airline and route licensing; the introduction of cabotage, enabling an airline from one country to offer domestic services in another; the complete phasing out of capacity limits; and the generalisation of fifth freedom rights allowing a carrier from one country to pick up traffic on intermediate routes within the EC.

Mr Van Miert was in London for talks with Sir Alastair Morton, British co-chairman of Eurotunnel, and Mr Malcolm

Rifkind, the transport minister.

He was expected to use his meeting with the latter to urge the establishment of an EC transport infrastructure fund to help finance links in the planned high-speed rail network.

Mr Van Miert said the Council of Ministers was expected to review the latest air transport liberalisation proposals to be tabled next month in the autumn. However, he did not expect a formal decision on the third package of air transport measures until next year.

The Commission is also pressing ahead with proposals to introduce a more transparent system of take-off and landing rights or "slots" at European airports to ensure fair competition.

Mr Van Miert said there was a clear need for the EC to become involved in negotiations with other countries in future international aviation agreements. He wanted the Commission to be given a mandate to negotiate complete liberalisation of air freight with the US and Japan.

## Croats shrug off fear of isolation

By Laura Silber in Zagreb

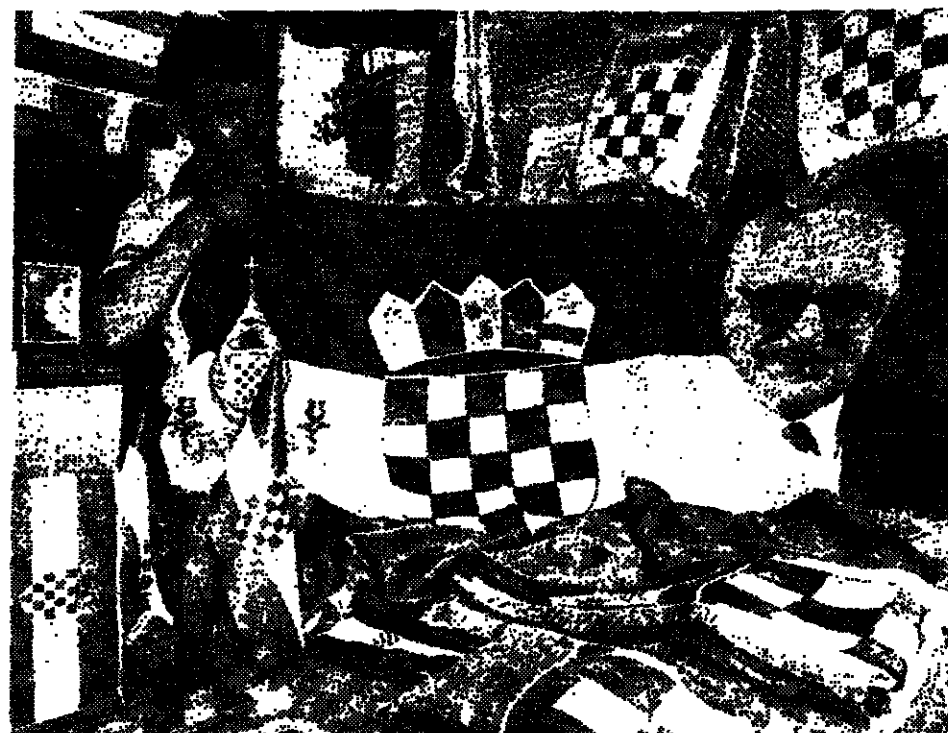
BURGHERS strolling through Ban Jelacic square, Zagreb's central meeting point, yesterday were not really concerned about the consequences of Croatia's declaration of independence, or the snubs by western governments. They quietly accepted their government's declaration as inevitable and necessary.

But in the Sabor, or parliament, deputies last night clapped loudly after they had passed legislation that unilaterally made the republic independent of Croatia.

"We can now begin the process of negotiating an alliance of independent states of Yugoslavia," said Mr Darko Bekic, a senior adviser to the president.

Out on the streets, a 35-year-old banker, expressing typical Croatian self-confidence, shrugged off the idea that the republic might become isolated. "The European Community and the US may call for the preservation of Yugoslavia's external and internal borders. But it is only a question of time before they will have to recognise us," he said.

The only thing that mattered to these citizens was that Croatia would now shed the shackles of the Yugoslav federation. To them, the federation was synonymous with domination by Serbia, Yugoslavia's biggest republic. This disdain for Serbia is reflected in an obsession with the external trap-



President Tudjman's image looks out from a Croatian poster in Zagreb yesterday

pings of statehood. For the past few weeks, the city, and villages and towns throughout the republic, have been decked with Croatian flags. The picture of Mr Franjo Tudjman, the president, is in every newspa-

per, indeed on almost every page. The cult of personality reigns in Croatia.

The ruling Croatian Demo-

cratic Union (CDU) has spear-

headed a popular campaign

aimed at fostering a rena-

sance of the Croatian culture. It has coincided with a revival of the historical antagonism between Serbs and Croats. "Croats throughout history, even as far back as the 11th century until 1918, were sepa-

rated from Serbia," said a journalist at Radio Croatia yesterday. "The circumstances which led Croatia to join the Serbian kingdom of 1918 [the first Yugoslav state] are different now. There is nothing to be gained from being part of Yugoslavia."


However, some members of the Croatian opposition are nervous that the declaration of independence will strengthen what they see as the government's authoritarian tendencies. They say the ruling party, which last year won Croatia's first free elections since the Second World War on a promise to deliver sovereignty to the republic's 4.5m people, has diverted attention from social and economic problems.

Media dissent is not encouraged and public debate increasingly stifled. Moreover, nearly 400,000 people are either unemployed or on half pay. Over the past five months, GDP has fallen 20 per cent.

The dismal state of the economy was of little worry to most people in Ban Jelacic square, whose name the CDU changed from Republic square to honour one of Croatia's heroes during the Austro-Hungarian Empire.

But one 70-year-old pensioner remarked quietly: "An independent Croatia is fine. But my wife and I are homeless and we need help from the government."

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## EC groups urge tax to help E Europe

SIX EC research institutes called yesterday on the Community to pay up to \$10bn a year in a solidarity tax to help east Europe catch up with the west. Reuter reports from Brussels.

The foreign policy study groups, calling for sacrifices from EC citizens to ensure Europe's future stability, said the Community must also open its markets to east European goods, notably in sectors where EC industry was vulnerable.

"The EC cannot remain a prosperous club of democratic nations if the other Europe at its border collapses because of economic deterioration and the rise of nationalism," a spokesman for the French Institute of International Relations told a news conference to release the joint report.

The 50-page study described as "totally inadequate" EC offers of trading opportunities to the three most advanced east European countries - Hungary, Poland and Czechoslovakia - which are negotiating association agreements with the Community.

The institutes - two from Germany and others from France, Britain, Italy and the Netherlands - said the EC should set 1995 as a target date for these three countries to apply for full Community membership.

In the meantime, they must be given greatly improved access to EC markets, notably in agricultural products, textiles, steel and coal where they are most competitive and where EC industrial lobbies are most active in seeking to limit such change.

The solidarity tax, to come out of the EC budget, might reach 0.2 per cent of EC gross national product, or \$10bn a year, to be used as grants and soft loans.

The institutes said the tax would meet about half east Europe's need for funds for macro-economic stabilisation and project aid.



## INTERNATIONAL NEWS

# Japan's institutions urge tougher securities rules

## Scandals impose pressure on Tokyo

The public interest may become a factor, writes Emiko Terazono

By Robert Thomson in Tokyo

LEADERS of Japanese economic institutions yesterday called for tighter controls on securities dealings and tougher penalties for breaches of regulations, as part of suggested reforms designed to restore public confidence in securities markets.

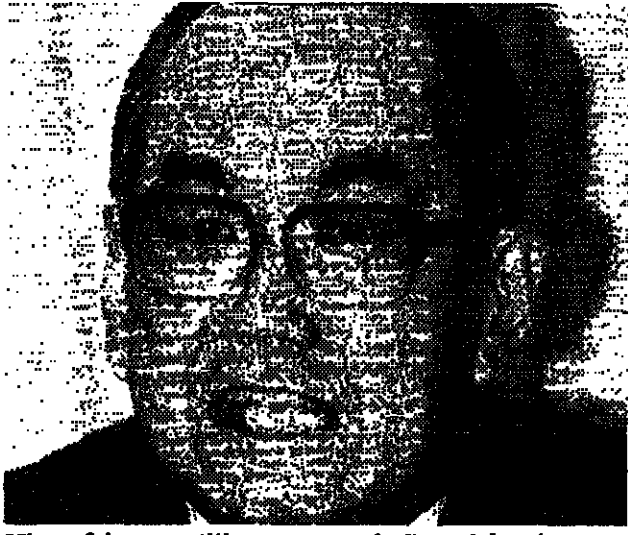
But it was back to business as usual yesterday on the Tokyo stock market, where the Nikkei average rose 141.96 to close at 23,974.2, in spite of fears that Monday's resignations of the president at two leading brokerages, Nomura Securities and Nikko Securities, would lead to a further sharp fall in the market.

The Finance Ministry came under attack for alleged lax control over the securities industry, and Mr Ryutaro Hashimoto, the finance minister, again expressed his "deep regret" over the impact of the planned release this year of government-held shares in Japanese railway companies as investor confidence in the market has been undermined.

Calls for reform of the securities industry came from Japanese economic organisations and media commentators, some of whom suggested that an independent financial authority be established to oversee the securities houses.

The finance ministry has been criticised for allowing its close links to securities companies to compromise its policing of the industry.

The Japan Securities Dealers' Association said it would support a ban on discretionary accounts, which allow a company to entrust funds to a stockbroker for investment and which have been at the centre of the compensation scandal. Some companies which entrusted funds to brokerages



Memo: fair competition necessary in financial sector

demanded compensation for losses after the stock market collapse last year.

Meanwhile, Mr Yasushi Mieno, governor of the Bank of Japan, said that securities companies had to understand that fair competition was a necessary part of all successful financial systems. He said that the Japanese system would have problems until individual investors are confident that the system was fair.

Mr Gaiichi Hiraiwa, chairman of the Securities and Exchange Commission, said companies must "abide by strict ethics" and the securities industry "has to acknowledge its lack of morality".

Japan's Finance Ministry yesterday received the last of a series of reports on the reform of the securities industry, a day after the industry was shaken by the resignation of the presidents of two leading stockbrokers.

The scandals in Tokyo have made the question of reform even more difficult for the ministry. It has been strongly criticised for allowing an environment in which brokerages were able to link with gangster groups and in which compensation for losses was paid to favoured clients.

Japanese banks and brokers believe the reforms, which include the entry of banks into the equities business, will bring the biggest changes to Japanese finance since the war.

Ministry officials are examining the final reports from advisory councils representing both the banking and securities industries, which are bitterly divided over the dismantling of Article 65 of the Securities and Exchange Act, Japan's version of the US Glass Steagall Act. The ministry is under pressure to put the legislation before the Japanese parliament later this year, and it is under extra pressure following the resignation of Mr Yoshiohisa Tsubuchi, president of Nomura Securities, and Mr Takuya Iwasaki, president of Nikko Securities. It hopes to start putting the reforms into place by 1993.

Foreign banks are already permitted to engage in securities business in Japan through their subsidiaries. They won special favours following political pressure from the US and Europe for the opening up of Japan's financial markets. Similarly, some foreign securities companies have banking-style privileges such as the right to carry out foreign exchange transactions.

But the changes have been slower in coming for the domestic industry. Squabbles are likely to continue between banks and securities over each other's turf.

The Japanese financial system since the war has been divided up into segments, and each industry has been heavily regulated. Securities companies and banks are segregated under Article 65, and the banking industry itself is divided into city banks, long-term credit banks and trust banks.

Each of the Big Four brokerages has complex networks of affiliates, and the entry into the securities industry of the even more complex corporate clusters of the banking groups raises questions about the future transparency of the system.

Banks are trying to create their version of *firewalls*, and are seen to tighten their grip on securities houses in which they already have connections. Already 13 second tier securities companies are under the wings of leading banks.

The ministry has indicated that the changes will be gradual in order to "avoid confusion". While that "confusion" in the past has come from an imbalance in industry interests, the corruption in the securities industry may introduce another factor unusual in Japan - the public interest.

writing through subsidiaries, and an eventual entrance into broking, the most lucrative business of the securities houses. But the brokerages want the banks permanently excluded from broking.

Brokers fear that banks, with vast branch networks, will threaten the small and medium sized securities houses which rely heavily on broking revenues.

The securities side has grudgingly agreed to admit banks' subsidiaries into the primary markets, recommending entry into lead managing publicly-placed bonds and equity linked instruments, and issuing privately placed bonds. But the banks say that underwriting without broking is meaningless.

The securities and banking industries also differ on "firewalls" - barriers designed to keep separate different operations within a group which might otherwise lead to conflicts of interest or insider trading - between the parent and subsidiary. The brokerages want strict firewalls between the banks and their securities subsidiaries, and want legal measures which prevent banks' subsidiaries from underwriting securities for companies with close ties with the parent bank.

On the other hand, banks recommend that firewalls should be kept at a minimum to maintain maximum efficiency.

The banking industry is also divided along lines of long-term credit banks, city banks

and trust banks. The Financial System Research Council, which represents the banking interests, argues that long-term credit banks and trust banks, with fewer branches than city banks, should be given priority in entering the securities business. City banks are angered by the proposals. "The argument is the other way around," says Sanwa Bank.

Mr Robert Zeleni, an analyst at Jardine Fleming Securities, says the ministry's deregulation of the financial system is unlikely to enhance competition. For example, he said, Mitsubishi Heavy Industries would deposit, borrow, and raise capital through Mitsubishi Bank, a member of its corporate family, or *keiretsu*.

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# Australia's Labor right reasserts itself

By Kevin Brown in Hobart

THE LEFT WING of Australia's governing Labor party yesterday failed to persuade the party's biannual conference to support increased government spending to create jobs.

A day of defeats, the left also failed to prevent the election of a right-winger to the party presidency, in spite of gaining enough support earlier in the week to force a second ballot.

The left's failure to consolidate its early conference gains followed intense pressure on centre-left and independent delegates from the right, which has dominated the government since Labor won office in 1983.

The right's success indicates that the influence of the left remains muted in spite of its support for Mr Bob Hawke, the prime minister, against a leadership challenge earlier this month from Mr Paul Keating, the former federal treasurer.

In the reshuffle which followed the challenge, Mr Hawke appointed Mr Brian Howe, a left-winger, as his deputy prime minister. However, the appointment was welcomed by the promotion of Mr John Kerin, the right-wing former primary industries minister, to the Treasury.

The left's strength came on an amendment during a debate on the economy, which sought to make job creation a higher priority than fighting inflation.

The amendment was defeated by 52 votes to 45. Mr Kerin warned that the government's hopes of economic recovery would be damaged by the "dramatic gestures" sought by the left.

In a number of interventions aimed partly at reassuring the financial markets, Mr Kerin repeatedly stressed the government's determination to stand by Mr Keating's strategy of fiscal conservatism and tight monetary policy.

The left withdrew demands for an urgent boost to infrastructure spending after it became clear the resolution would be defeated. It was replaced by a watered-down call for projects "compatible with policies to reduce inflation and the current account deficit".

In the debate on the party presidency, the left argued for a recount of a ballot held on Monday, when Mr Barry Jones, the non-aligned former science minister who stood with left-wing support, tied with Hawke's coalition, the right-wing candidate.

Both candidates won 50 votes, but the left claimed Mr Jones would have won if an invalid vote marked with a cross instead of the figure one had been accepted.

After a protracted public row between the factions, the left's attempt to force a recount was defeated by 55 votes to 46, indicating that Senator Lonsdale would win a second ballot. He was declared elected, to a chorus of left-wing boos.

Delegates also approved a resolution "to begin community debate to enable Australia to become a republic on January 1, 2001". The date marks the centenary of the Australian commonwealth. It has been Labor's policy to establish that Australia should become a republic, but it had not previously set a date.

**Cambodia parties make concessions**

Cambodia's radical Khmer Rouge and the Pimom Penh government each made concessions yesterday in peace talks to try to end 12 years of civil war, Reuters reports from Phnom Penh.

The Khmer Rouge decided tentatively to allow the Supreme National Council (SNC), which is supposed to represent Cambodian sovereignty under a United Nations peace plan, to establish its headquarters in Phnom Penh, said a senior aide to Khmer Rouge leader Kien Samphan.

**HK airport faces delay**

Plans to build a new international airport for Hong Kong, one of the largest infrastructure projects in the world, will be delayed unless an agreement is reached with China in the very near future to go ahead with the scheme, Sir David Wilson, governor of the colony, said in London yesterday.

Robert Maizman, Diplomatic Editor, reports. After a 90-minute meeting with Mr John Major, the British prime minister, Sir David said there was no question of abandoning the HK\$100m (£7.5m) project.

"But if we don't reach agreement (with China) in the near future, there are certain things that we would have been doing that we would have to stop. It's a question of stoppage and not a question of cancellation of the project."

# Japanese visit marks China investment boost

By Robert Thomson in Tokyo

QIAN QICHEN, China's foreign minister, arrived in Tokyo yesterday for a visit that coincides with a resurgence of Japanese investment interest in China and the lifting of the only remaining sanction imposed on Beijing after the crushing of the pro-democracy movement two years ago.

During his four days in Japan, Qian will invite Mr Toshiki Kaifu, Japan's prime minister, to visit Beijing in August, a visit sought by the Chinese leadership as evidence for its own people that the government has regained its international status. Mr Kaifu is expected to accept the offer and will become the first head of an important industrial country to visit Beijing since June 1989.

Qian's talks will include discussion of North Korea, which has recently begun negotiations with Japan, and the situation in Cambodia, in which China has long had an active interest. Japan has more recently become interested in acting as a mediator among the four warring factions in Cambodia.

Qian's visit coincides with the expected approval this week by Japan's Finance Ministry of a Chinese bond issue in Tokyo for the first time since June 1989. Bank of China has already received informal approval for the ¥20bn (\$28m) issue, which is likely to herald the return of other Chinese financial institutions to the Tokyo market.

Bilateral trade has surged this year, with Japan's exports to China in the first five months up 36 per cent to \$2,980m (£1,820m) and imports from China 26 per cent higher at \$5,470m.

At his first press conference in New Delhi since taking office, he said that India would have to open itself up to investment by multinationals - and the technology this could bring - or else it would be marginalised.

In what he clearly sees as the first step in a campaign to change Indian attitudes, he spoke critically of India's long-standing phobia of foreign investment as something "dangerous and immoral".

He said that both the Soviet Union and China welcomed foreign investment and were anxious for loans from the International Monetary Fund. "We in this country have to wake up to the harsh realities of this new world," he declared.

Dr Singh declined to be drawn on the details of any revision of the foreign investment law, which currently limit a foreign company's holding in an Indian joint venture to 40 per cent.

He signalled to India's foreign creditors that the government would adopt a medium-term programme aimed at reducing the fiscal and balance of payments deficit and bringing inflation down to 3 to 4 per cent. He declined to confirm that the government would stand by its predecessor's pledge to the IMF to reduce the budget deficit from 9 per cent of gross domestic product last year to 6.5 per cent this year.

In contrast to his warm welcome to foreign investment, the finance minister was more hesitant about privatisation, which forms part of the Congress party manifesto. He said he preferred public sector units if they worked well. "But if the public sector cannot deliver, we must look at other options," he declared. He said he had no doubt that the "an honest and hard-headed" approach to privatisation was the only way forward.

Dr Singh was scathing about another promise in the Congress party manifesto to "roll back" prices - including petroleum product and kerosene prices - within 100 days of taking office. He said in a phrase that could cause him political difficulties that the Congress in opposition had probably been unaware of the harsh realities.

The minister left no doubt that he believed "an honest and hard-headed" approach to privatisation was possible with the IMF on the emergency \$2bn (£1.3bn) stand-by credit India is seeking. He said the IMF would impose conditions. But he added: "We can live with such conditions" as long as they were consistent with India's interests. Moody's downgrades India, Page 31

# India may ease investment laws

By David Housego in New Delhi

DR Manmohan Singh, India's finance minister, hinted strongly yesterday that the new government would liberalise India's restrictive foreign investment laws.

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# Airlines bar Chinese 'fire-risk' watches

By Paul Betts, Aerospace Correspondent

SEVERAL leading airlines, including Cathay Pacific, British Airways and Lufthansa, are refusing to transport large consignments of cheap Chinese wrist-watches powered by lithium batteries because of possible fire risks.

A small fire in the hold of a Cathay Pacific Lockheed TriStar in Manila last year is also expected to investigate the potential safety hazards for airlines carrying large cargoes of Chinese or Hong Kong-assembled lithium-powered plastic watches.

The International Air Transport Association (IATA) is also expected to investigate the potential safety hazards for airlines carrying large cargoes of Chinese or Hong Kong-assembled lithium-powered plastic watches.

The airline industry has become increasingly concerned about the potential fire risks of these watches, which appear to have been a common factor in several recent fires on board airlines.

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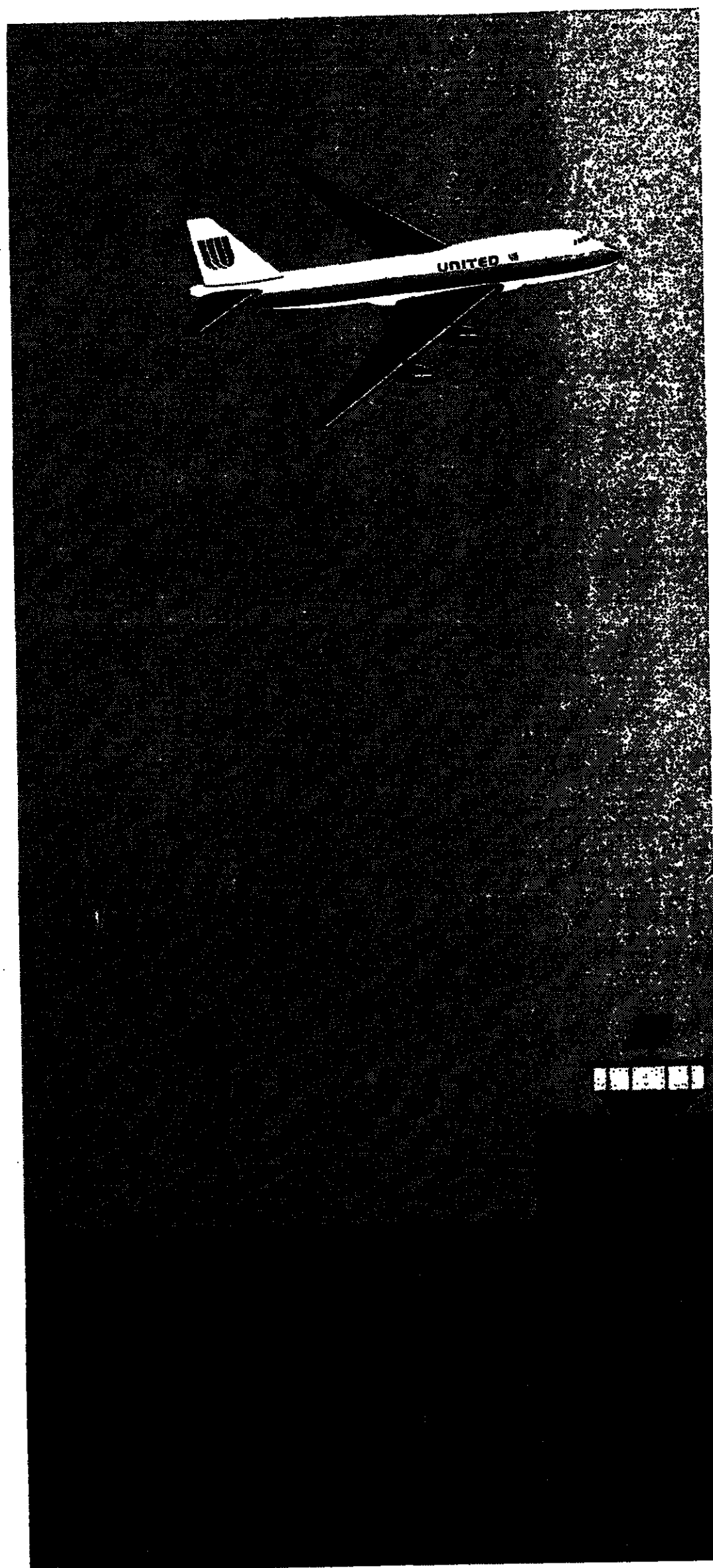
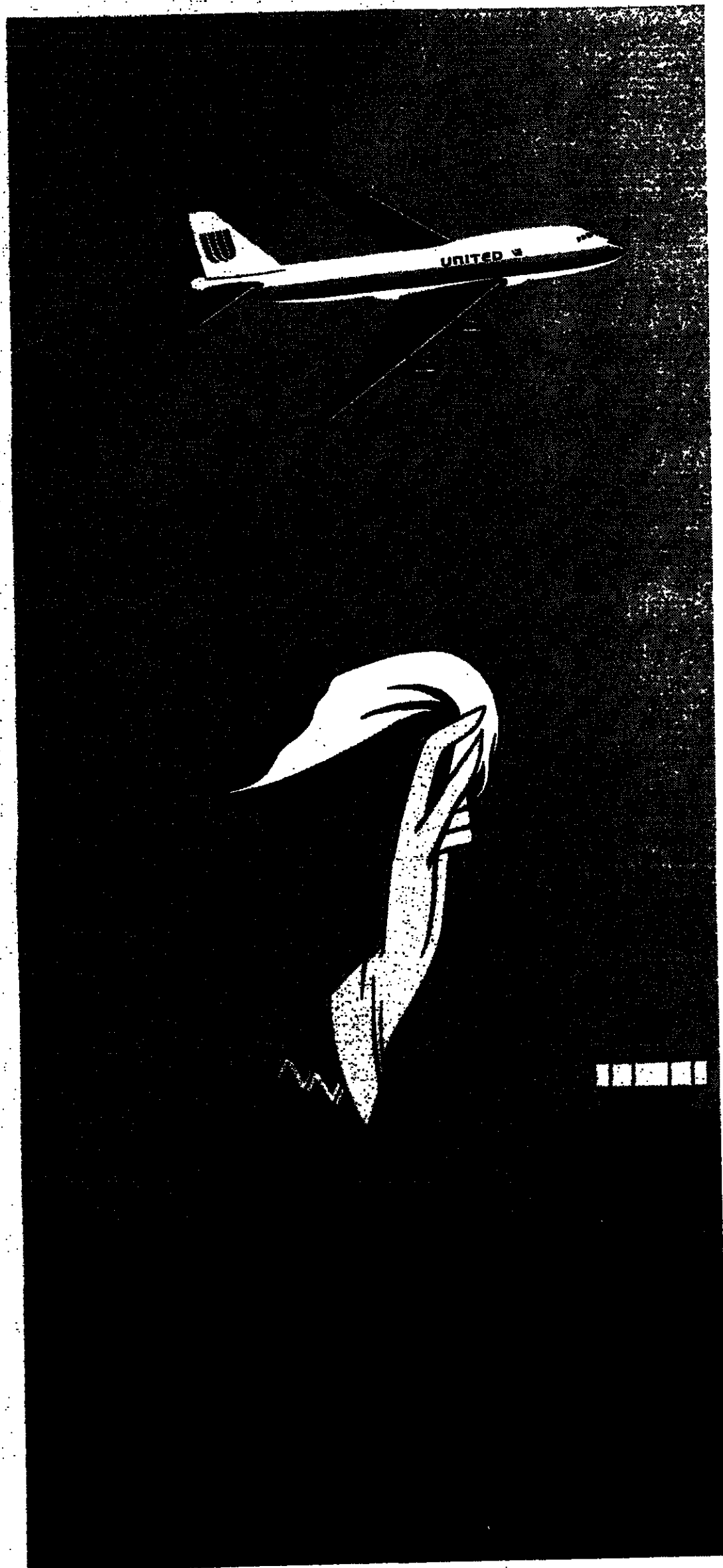
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Dr Singh was scathing about another promise in the Congress



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## AMERICAN NEWS

## G7 power put in doubt by \$ rise

Michael Prowse reports a ministerial warning proved a damp squib

THE dollar has risen by nearly a quarter against the D-Mark since early February, raising doubts again about the ability of the world's finance ministers to deliver stability in international currency markets.

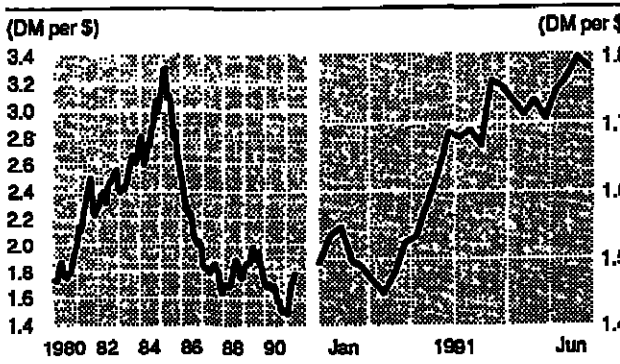
The rapidity of the dollar's rise has prompted speculation about official action to "cap" it. But last weekend's Group of Seven meeting in London proved a damp squib. Ministers from the seven leading industrial countries chose to send only a muted warning to currency markets by reiterating "their commitment to co-operate closely, taking account of the need for orderly markets, if necessary through appropriate concerted action in exchange markets".

The dollar, now trading at about DM1.80, is at its highest level against most European currencies for about 18 months. The rise against a basket of foreign currencies, while less startling because of the yen's relative strength, is still enough to wipe out last year's gains in competitiveness.

In the absence of strong countervailing measures, many analysts believe the dollar's rally is still in its early stages. Mr Stephen Axilrod, vice-chairman of Nikko Securities in New York, predicts a sustained rise of the dollar over the next two to three years.

Goldman Sachs, the Wall Street investment bank, is equally bullish, arguing recently that the US currency is merely "limbering up for Round Two of its bull run". It predicts that the dollar will reach DM1.90-2.0 by the end of the year. Sterling, which was worth about \$2.0 only a few months ago, is expected to sink

## Dollar against the D-Mark



Source: Datastream

further to \$1.45-1.55.

The case for dollar strength rests on several planks:

● Cyclical economic factors: Analysts see recent indicators, including yesterday's increase in durable goods orders, as convincing evidence that a US economic recovery is under way, although its likely strength remains hotly disputed.

The Federal Reserve is thus most unlikely to cut interest rates further and could tighten policy before the end of the year. In other main economies, short-term difficulties may prevent early interest rate cuts, but a gradual easing of policy in the longer term seems inevitable.

● Improving US economic fundamentals: The US is seen as having made substantial progress in reducing the imbalances of the 1980s. The structural budget deficit is well under 3 per cent of Gross National Product and set to fall further. The trade deficit, which was about \$70bn this year, has halved since 1987.

● Political factors: In the eyes of many traders and investors, the successful prosecution of the Gulf war has underlined the US's role as the world's single superpower. At the same time, the risk of economic and political chaos in the Soviet Union and the fragility of democracy in eastern Europe, raise doubts about Europe as a haven for footloose funds. The enormity of the task of rebuilding the eastern Länder has also undermined faith in the German economic machine, and hence the D-Mark.

The dollar's rise is not yet provoking vociferous complaints from US exporters. But manufacturers worry that a further appreciation would be harmful. Mr Stephen Conroy, director of International Investment at the National Association of Manufacturers in Washington, warns of "real problems if the dollar's strength persists".

Mr John Williamson, a senior fellow at the Institute for International Economics and a long-time advocate of "target zones" for the world's

major currencies, says the dollar has "already risen too much". In recent congressional testimony, Mr Fred Bergsten, a colleague at the institute, vigorously attacked the Bush administration's failure to combat the rise in the dollar since 1989.

He argues that the recession would have been twice as deep but for the buoyancy of exports, and claims that each 10 per cent rise in the dollar will cause a \$600m-\$700m deterioration in the US current account. Undue strength of the dollar would thus wipe out progress in reducing trade imbalances while threatening the US economic recovery.

If the dollar surge continues, and is judged unhealthy, the world's finance ministers have only two choices: concerted intervention in exchange markets or co-ordinated interest rate adjustments. Academic research suggests that intervention can be surprisingly effective, provided it is made public. One recent study indicates that as little as \$100m of official intervention can move exchange rates by about 2.5 per cent, provided traders know what is happening. Intervention in secret has negligible effects.

But even public intervention is an unreliable tool unless backed by monetary policy. The evidence of recent international meetings is that most countries are determined to put their domestic interests first. The best bet, therefore, is that official interventions will do no more than throw grit in the wheels of dollar appreciation. It will be a good summer for American tourists in Europe, if not for US manufacturers.

## Cubans on trial over Castro murder plot

TWO Cubans went on trial yesterday charged with plotting to assassinate President Fidel Castro by poisoning him with dynamite, Reuters reports from Havana.

Dr Julio Bientz Saab, 42, and Dr Julian Arana Rosales, 35, were also accused along with two other doctors of a lesser charge of "enemy propaganda".

In preliminary findings read to the Havana provincial court, the state prosecutor accused Dr Bientz Saab, a neurosurgeon at the Institute of Neurology and Neurosurgery, in Havana, of being the mastermind behind a plot to kill the 64-year-old Cuban leader.

Describing the plot as an "intentional act of terrorism", the prosecutor asked the court for 15 years imprisonment for Dr Bientz Saab and 10 years for Dr Arana, a neurologist. Both were arrested last October and have been in custody since then.

The other two defendants on the lesser charges of "enemy propaganda" are Dr Armando Pineda and Dr Ilana Alfaro, faced suspended sentences of two years imprisonment.

Dr Arana, who testified that he had never intended to go ahead with the assassination idea, told the court that Dr Bientz Saab had approached him in September 1990 with the idea of killing President Castro "to save the country".

Dr Bientz Saab had suggested blowing up the president with dynamite as he visited the neurology institute, he said.

According to the prosecution, the plotters also discussed how to obtain explosives and arms such as rifles equipped with telescopic sights.

Prosecution charges and Dr Arana's evidence indicated that Cuban intelligence services had intervened in the affair at an early stage.

Dr Arana, a member of the Cuban communist party, had worked on a fellowship in Canada in 1987-1988.

He was asked by the court whether any individuals or groups hostile to Cuba's communist government had approached him during his stay in Canada.

"Never," he replied.

## Argentina keen to begin talks soon on bank debt

By John Barham in Buenos Aires

ARGENTINA hopes to begin negotiations soon with its foreign bank creditors over \$60m in debt arrears, government officials confirmed yesterday.

Mr Carlos Sánchez, economy under-secretary, said in New York on Monday that negotiations could begin in August or September.

The talks would follow the International Monetary Fund's agreement to a \$1bn-\$1.2bn standby loan, Mr Sánchez said. Officials hope the loan, Argentina's fifth since 1983, will be approved before the IMF summer recess begins next month. With support from American diplomats, Argentina has apparently won the support of the IMF's board for President Carlos Menem's economic programme. Talks are concentrating on targets for tax revenues, privatisation receipts and the budget surplus.

Argentine officials are reported to have agreed to an IMF annual budget surplus target of \$4.2bn. The surplus would be used to make service payments on the \$61.3bn external debt and pay \$500m to domestic creditors.

However, creditor banks are puzzled by Argentina's haste to begin negotiations, which were not expected before October.

A debt specialist at a leading European bank said: "The banks are not pressuring Argentina for talks. We agree that they are going in the right direction domestically, with privatisations and adjustment.

But we know that they don't have the money, even if they are very creative".

Argentina pays commercial banks a token 95m a month interest on its \$35m bank debt. Banks had not expected substantive talks with Argentina until the autumn, after important congressional and gubernatorial elections in September and October.

"Maybe they want a meeting to fulfil an unwritten promise to the Fund to hold talks with the banks, or to present some imaginative initiative we hadn't expected," the banker said. Another banker believes officials will want to explain future economic policy to the banks.



Menem: support for economic programme

## Sandinistas and Contras 'to work for stability'

A YEAR after ending their eight-year war, Nicaragua's Sandinistas and Contra rebels agreed yesterday to work together to bring stability to the country, Reuters reports from Managua.

Mr Daniel Ortega, the Sandinista leader and former president, met former rebel leaders for four hours in the first meeting between the two sides since the Sandinistas left power in April 1990.

"We've agreed to work village by village, town by town, province by province, to bring security to Nicaragua's peasants," Mr Ortega said after the

meeting, also attended by government and Organisation of American States officials.

Sandinistas and Contra leaders were expected to release a formal statement, focusing on disarming civilians and resolving land disputes, Mr Ortega said.

At the meeting, former Contra leaders charged that 60 former rebels had been killed by Sandinistas in the past six months, a Sandinista official said. The Sandinistas responded that 50 pro-Sandinista peasants had been killed by former Contras in the same period.

## Envoy's offer to quit refused

COLOMBIA has reprimanded an ambassador who criticised the nation's drug policy, but the government has refused his resignation, AP reports from Bogotá.

Mr Enrique Parejo, Colombian ambassador to Switzerland, resigned on Monday, saying his government's offer of reduced sentences to drug traffickers who surrender "sets a bad precedent and weakens justice".

In a letter to Mr Parejo, Mr Luis Jaramillo, foreign minister, said the envoy's remarks were "incompatible" with his diplomatic functions. But Mr Jaramillo rejected Mr Parejo's resignation.

## World Bank in fresh move to resolve IFC row

WORLD BANK executive directors are to make fresh attempts to resolve a row with the US Treasury over the bank's role in lending for private-sector development, Nancy Dunne writes from Washington.

The row has delayed a proposed \$100 billion increase for the International Finance Corporation, the World Bank's private enterprise arm. The US has sought to force a shift in the Bank's practice of lending to developing-country governments for important projects

and public-sector reforms towards lending direct to the private sector, linking its demand to the IFC capital rise.

A World Bank director's meeting last week ended in disarray when a proposed compromise on the issue was rejected. A World Bank official said no meeting had been scheduled to resolve the impasse. But Mr Kirby Jones, IFC chief of corporate communications, said directors might meet today or tomorrow on a compromise, which would endorse World Bank lending "in support of"

rather than directly to the private sector.

Any compromise is likely to mean closer co-ordination between the IFC and World Bank. Under its charter, World Bank loans must be guaranteed by member governments, most of which would be unlikely to guarantee loans to private enterprises. To alter that would need a change in the bank's charter, which Mr David Mulford, US Treasury under-secretary, is not seeking.

World Bank officials have offered to strengthen the Bank's existing Private Sector Action Programme, which promotes financial sector and regulatory reforms, but the Treasury has been holding out for more.

Mr Mulford yesterday urged Congress to back a proposed \$550m capital increase for the IFC, needed because the fund's "resource base is being depleted," he told a Senate subcommittee. The IMF was expected to lend nearly \$160m in 1991 and \$100m in 1992. Repayments in those years would be about \$20m.

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## WORLD TRADE NEWS

Relations with the Soviet Union come under increasing strain

## Sharp fall in Finnish exports to Moscow

By John Lloyd in Moscow

THE traditionally close relationship between Finland and Moscow is now under increasing strain because of economic crisis and dissension in the Soviet Union, Mr Mauno Koivisto, the President of Finland, said yesterday.

After talks with Mr Mikhail Gorbachev, the Soviet leader, and Mr Boris Yeltsin, the Russian President-elect, Mr Koivisto said that exports to the Soviet Union, which had in the 1980s accounted for as much as 26 per cent of Finland's foreign exports, had sunk last year to 12 per cent and this year was likely to fall further to 5 per cent.

Finland's exporters, among the most active, are now pulling back as unpaid bills for their products mounts to



Koivisto (left): unhappy over fall in trade holds talks with Yeltsin (centre) and Gorbachev



Soviet and Finnish goods denominated in hard currency and exchanged on that basis.

The loss of power from the centre and the "dissolution" of the Soviet Union posed new problems for the centralised Finnish state, Mr Koivisto said.

In talks with Mr Yeltsin, the Finnish president took a cautiously welcoming line, but did not advocate starting direct trade between Russia and Finland. Nor did he issue an invitation to Mr Yeltsin to visit Helsinki.

"This is the kind of problem we have with countries which are federal or confederal, as the Soviet Union is now becoming. We have no corresponding institutions to the republics," he said.

## Lisbon seeks bank aid over subsidies

By Patrick Blum in Lisbon

THE Portuguese government has asked the Banco de Fomento Exterior (BFE), a state-owned bank, to raise about \$500m (£19.6m) to help to pay subsidies this year, a support of a planned \$500m joint venture investment by Ford and Volkswagen in Portugal.

The two companies signed a draft agreement with the government earlier this month on establishing an assembly plant in Palmela, near Lisbon, to make a new multi-purpose family vehicle.

The amount of subsidies allocated to the project has been controversial and last weekend Matra, the French space, telecommunications and transport group, which produces the Espace - a vehicle similar to the one planned - asked the Commission to investigate the legality of the proposed aid.

## Czechs find life after Comecon

Their largest foreign trading company, created to serve the state, has found new markets, reports Ariane Genillard

MOTOKOV, Czechoslovakia's largest foreign trading company, is revamping its image. Created to serve the former communist state, the company is now sponsoring cultural events such as the rock concert this coming weekend to celebrate the recent withdrawal of the last Soviet soldiers from Czechoslovak territory.

It has also been forced to adjust smartly to the collapse of Comecon trade following the transfer to dollar trading after January 1 and the subsequent drying up of demand from the Soviet Union and other former Comecon countries.

Formed 30 years ago to handle foreign trade for the automotive and agricultural machinery industries, Motokov's future looked bleak as Comecon trade plummeted and trade liberalisation gave trading rights back to the enterprises.

As recently as 1989, 74 per cent of Motokov's turnover was with the former Comecon countries. But this dropped to 29 per cent over the first five months of 1991, reflecting a sharp change in direction towards markets in Europe and the middle east.

Fortunately the demise of

the east German Trabant and the economic problems of Yugoslavia opened up a new market niche for Skoda's relatively modern and cheap Favorit hatchback. Motokov originally planned to export 70,000 out of Skoda's entire 200,000 car production. It now expects to fulfil its original sales plan by the end of June and export 150,000 Skoda cars by the end of the year. The bulk of sales are to Yugoslavia, where the Favorit has become the country's best selling model, and former east Germany. This is good news for Skoda whose domestic market has virtually collapsed because of the 15 per cent drop in domestic incomes over the first half.

Mr Dalibor Mosovsky, Motokov's managing director, believes that the company will continue to market Skoda cars despite the joint venture which will give Volkswagen of Germany a controlling 70 per cent stake in the Czech company. The terms of Motokov's future role in marketing the Volkswagen-Skoda cars of the future however are subject to negotiations under way.

Motokov has also secured new markets in Saudi Arabia and other Middle East markets

for heavy duty Tatra trucks which were mostly supplied to the Soviet Union in the past. Exports in general have been boosted by the devaluation of the Czechoslovak crown.

## The success of Motokov lies in foreign expertise and marketing abroad

Meanwhile Motokov has no desire to abandon the Soviet market. Like other east European companies, Motokov has been negotiating with its Soviet partners to resume some form of barter trading and reactivate the old clearing system to circumvent the shortages of hard currency.

Motokov's success in penetrating new markets lies mainly in two rare factors in Czechoslovakia: the foreign expertise of its management and the company's extensive marketing network abroad. Income rose by 24 per cent in the first quarter of 1991 reaching 11.3bn Czech crowns

(\$223m) compared with the same period last year.

Mr Mosovsky himself is typical of the new breed of managers who worked abroad under the old regime. He worked for Motokov in England and Ireland before returning to Czechoslovakia.

The company already has a network of 20 subsidiaries in 16 countries and Mr Mosovsky, who was elected chairman in February 1990, has shaken up the network and sought to end what he describes as bureaucratic inertia.

Motokov used to import mainly raw materials, which Czech enterprises can now do for themselves. What they lack is the kind of contacts which Motokov has built up over the years so the company is now switching its task to concentrate on importing the sort of capital equipment which enterprises lack the resources to buy themselves.

New financing is also important to Motokov's strategy. Locally it is trying to move away from working on commission, which was customary under the old regime. Abroad, it intends to set up a foreign financing base from which it will become active on international capital markets.

## Dunkel tries to revive stalled Gatt talks

By Anthony McDermott

MR Arthur Dunkel, director general of the General Agreement on Tariffs and Trade (GATT), has proposed a series of technical options on agricultural reform aimed at breathing new life into stalled GATT negotiations in the Uruguay Round.

Related documents detail problems still outstanding on market access through the reduction in import tariffs for such goods as textiles, and services.

In putting technical considerations ahead of politics, the proposals are an attempt to revive negotiations which stalled in Brussels last December over the inability of the US and EC to reach agreement over cuts in farm subsidies.

In the short term, Mrs Carla Hills, the US Trade Representative, has talked both in Paris and London of the need for "an

action plan" to be completed by the end of July.

This remains a short term goal. But both Mr Felipe Jaramillo, chairman of the negotiations on services, and Mr Germain Denis, his counterpart on market access, in texts accompanying Mr Dunkel's proposals saw the July deadline as a first stage ahead of a target of the end of 1991 for concluding negotiations.

The content of Mr Dunkel's proposals, and the two letters underlining the extent of problems which remain unresolved, Mr Denis lists seven alone in market access.

Mr Dunkel's document aims to present the technical aspects of what is possible in terms of negotiating concessions in agriculture over the support of domestic prices, import barriers to market access for farm products,

export subsidies and competition.

The proposals concentrate on the definition of issues, emphasising the overall discipline, for example, of establishing criteria for farm products which can be subsidised without reference (the "Green Box"), but acknowledging need for flexibility in dealing with other products and markets. A similar principle of flexibility and options is applied to "tariffication" - the conversion of import barriers into tariffs which could be reduced over a period of time.

As a priority, Mr Dunkel said negotiators should agree on a definition of export subsidies and whether they should include subsidies paid to producers rather than exporters.

Other issues included how to differentiate between genuine food aid and commercial deals.

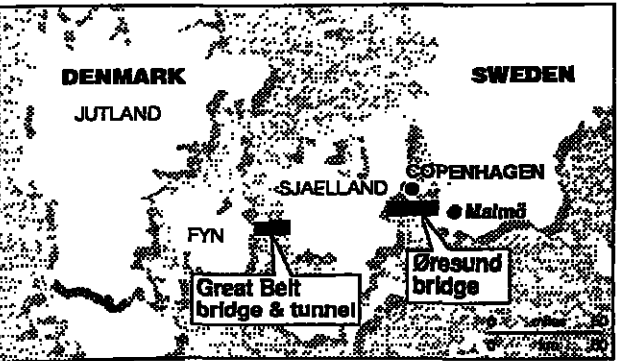
## Danish bridges face hurdles

By Hilary Barnes in Copenhagen

DENMARK'S TWO major bridge construction projects - one linking Denmark and Sweden and the other linking east and west Denmark - are being threatened by Danish political vacillation in the first case and Finnish insistence on a treaty right to sail oil drilling platforms out of the Baltic in the second.

Finland objects to the construction of a suspension bridge across the Great Belt, which separates east and west Denmark, on the grounds that the 85 metre clearance planned by the Danes will prevent Finnish shipbuilders from moving oil drilling rigs through the straits.

No progress was made yesterday in resolving the dispute when Prime Minister Poul Schlüter and Finland's Prime Minister Mr Esko Aho met in



Copenhagen for talks.

This means that a case which Finland has brought against Denmark at The Hague will go ahead on July 1.

Sweden has approved the bridge between Malmö in Swe-

den and Copenhagen and so has its parliament. But claims by civil engineering consultants that a tunnel would be a better solution than a bridge appear to be causing an earlier Folketing majority in Denmark for the bridge to crumble.

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## UK NEWS

## Nissan UK cuts new car prices by up to £1,000

By John Griffiths

Nissan UK (NUK), the privately-owned car distributor, yesterday announced immediate price cuts of up to £1,000 on all models sold in Britain.

Industry analysts said the move reflected the distributor's discontent at attempts by Nissan Motor - its Japanese supplier - to set up its own UK retail network rather than as the first round of a price-cutting war in the deeply depressed new car market.

Reductions, however, may be announced by other manufacturers. Rumours are rife of planned price cuts of up to 10 per cent and other marketing initiatives by manufacturers as they prepare for the introduction of new models in August.

Discounting is already widespread following the fall of around 30 per cent in new car sales in the first five months of this year.

In announcing its price cuts, NUK blamed its own fall of more than 50 per cent in sales this year more on Nissan itself than the poor market.

The Japanese manufacturer is planning to sever all ties

with NUK at the end of this year and set up its own dealer network after a long running series of rows, most recently over pricing.

NUK has accused Nissan of supplying its wholly-owned distributors on the Continent cars at up to £2,000 less per vehicle than paid by NUK. For its part, Nissan has accused NUK of itself setting retail prices too high.

In a statement announcing the cuts, an NUK spokesman said "It's never an easy decision to reduce prices but we felt the deplorable situation forced on our dealers this year demanded drastic measures".

A spokesman for Nissan Motor refused direct comment on the decreases. But the company said: "We reject claims that we have created uncertainty among dealers".

NUK last week filed an appeal against two High Court rulings on the dealer network dispute: one relating to arbitration of the dispute in Japan; the other refusing NUK an injunction against Nissan. The appeals are to be held in London's Appeal Court on July 23.

## Travel blues catch up with jet-set executives

By Diane Summers, Labour Staff

SENIOR British managers are increasingly likely to refuse to pack their suitcases and set out on yet another business trip as they opt to spend more time with their families instead.

That is the main finding of a survey of managers by Mori, the market research group. Less than half of senior managers are prepared to spend two weeks or more abroad without their spouse or partner, and only 15 per cent are prepared to spend more than a month away from home.

Boredom, loneliness, the disruption of family life and pressure from husbands or wives, are given as the main reasons for business travel no longer being the perk it was once considered.

These small indications that "new man", the domestic variety, is beginning to evolve (only 15 per cent of the sample was female) may be seen as a step forward in the development of the human race.

The findings, however, will provide little cheer for the travel industry, already severely hit this year by the twin pressures of the recession and the Gulf War.

The survey of 200 British senior managers found almost all had been on overnight business trips in the past two years and a third expected to have to go on more in the next two years. Sales and marketing professionals were the most frequent travellers, with an average of one trip or more a month.

## Labour promises independent education commission

By Andrew Adonis

CONCERN at poor education standards in Britain compared with other western European countries has prompted calls by the opposition Labour party for an independent "education ombudsman".

Under plans announced yesterday by Mr Jack Straw, Labour's education spokesman, an Education Standards Commission would take over the present work of Her Majesty's Inspectorate (HMI), and would be responsible for directing local education authority (LEA) inspectors.

Mr Straw said Labour would establish the commission within a year of winning the next election.

"Concern about educational standards in this country has rarely been greater," he said.

"British children are no less bright than their counterparts in western Europe, but educational opportunities are low in the UK. The ambition we have is to make Britain the best educated and trained nation in Europe."

The proposals would allow parents and governors to complain directly to the Commission when dissatisfied with the performance of their school.



Reaching for a better standard: Labour spokesman Jack Straw announces plans for a new education ombudsman

## Nomura embarrassed by damaging court case

By Raymond Hughes, Law Courts Correspondent

THE CURRENT embarrassment of Nomura, Japan's largest securities house, has been compounded by a High Court ruling that its London arm, Nomura Bank International, wrongly retained \$211,640 belonging to a private customer.

The events recounted yesterday in the High Court included the jailing of two Nomura foreign exchange dealers for conspiracy to defraud the bank and allegations of cash being passed in envelopes across a dinner table.

The story began in early 1987 when Nomura, newly established in London, decided to develop its foreign exchange activities.

At the suggestion of Mr John Lepine, its recently-recruited £70,000-a-year foreign exchange desk head, Nomura agreed, as an experiment, to take on Mr Demetrios Fafalen, a Greek businessman with whom Mr Lepine had had previous dealings, as a private customer.

In June 1987 it entered into a secured foreign exchange agreement with Mr Fafalen, who deposited \$300,000 in a margin account for the bank to speculate on the dollar/yen market.

The agreement was ended in October 1988 when Nomura suspected the account had been operated fraudulently. The bank calculated it had lost \$554,834. It appropriated the \$399,882 in the account and sued Mr Lepine, another senior foreign exchange dealer Mr Stephen Couling, and Mr Fafalen for the \$170,952 balance.

Mr Fafalen counter-claimed \$318,692: the \$399,882, less \$31,190 which he contended was the actual loss Nomura had suffered.

In November 1989 Mr Lepine and Mr Couling pleaded guilty to conspiracy to defraud Nomura. Mr Lepine was sentenced to five years in jail, reduced on appeal to three years, and Mr Couling to 18

months, of which 12 were suspended.

Mr Fafalen had by then left the UK.

When the High Court case began on June 17 Nomura discontinued its claim, agreeing to pay all the costs, but contested the counterclaim.

After yesterday's judgment the bank's lawyers declined to be drawn on the reason for the discontinuance.

In the witness box Mr Lepine, who was released from prison at the end of last year and was called to give evidence for Mr Fafalen, admitted that from the end of January 1988 he had operated the Fafalen account "unethically" - that he had done deals without Mr Fafalen's express instructions.

He also admitted fraudulently "back-booked" some transactions: doing dollar/yen deals at a certain rate but not entering them on his trading sheets until the rate was moving in the direction he had expected.

A frisson ran through the court when, while being taken through his trading sheets, Mr Lepine referred to a deal between Nomura in London and Nomura in Tokyo having been "washed" through another bank because it was against Japanese banking rules.

The judge said he did not think he needed to know about that, and he made no reference to it in his judgment.

Of the 32 Fafalen transactions in the last five months of the agreement 31 had made a profit.

Nomura alleged all 31 had been back-booked. Mr Lepine said only 17 had been.

Nomura also asked the judge to hold that there had been fraud during 1987, pointing to the abnormally high success rate: 96 per cent. Suspicious, the judge agreed.

Mr Lepine admitted having received cash payments of £1,000 to £3,000 from Mr Fafalen, passed in envelopes

across the dinner table, which he had split with Mr Couling. They had, he said, been Mr Fafalen's thanks for advice and help.

Judge Main commented that "the only inference that one can draw from that is that Mr Lepine was not then acting in the best interests of the bank as far as Mr Fafalen was concerned."

It was, he said, "strong but not compelling evidence of fraud." Nor, he added, did Mr Fafalen's "prudent departure" from the country necessarily indicate fraud.

On balance, the judge said, he was not satisfied fraud had started before Mr Lepine said it had. "I remain very suspicious, but no more."

As for the 31 transactions, the judge concluded that 28 had been back-booked. He held Nomura had over-appropriated \$211,640 and he gave judgment for Mr Fafalen for that amount, with costs.

European scrutiny, Page 18

## Nuclear submarine project may be axed

By David White, Defence Correspondent

THE MINISTRY of Defence is expected to abandon plans for a new class of nuclear-powered submarines as part of its Options for Change defence review.

Its plan is to build instead an improved version of its current Trafalgar class in order to save on costs.

The decision, expected to be announced either in the course of a House of Commons debate on the navy tomorrow or when the annual defence white paper is published next month, will come as no surprise to the navy or to the submarine builders VSEL.

The project for a new "hunter-killer" submarine, known as SSN 20 or the "W" class, has been in doubt for about two years. It was reckoned that it would be built, if at all, after the turn of the century.

VSEL received a contract in early 1987 to begin design work on the new class, but the company said this work was still at "a very early stage".

The switch to an upgraded Trafalgar class may be seen as advantageous to VSEL, in bringing construction dates nearer.

If it is thought that the new submarines will be powered by the same Rolls-Royce PWR 2 reactor used in Britain's Trident ballistic-missile submarines, now under construction. They are also expected to have upgraded weapons and sensors.

The new submarines will replace the six vessels of the Swiftsure class, which were built in the 1970s, and operate alongside the more recent Trafalgar class submarines.

The SSN 20 was to have been a slightly larger submarine than the Trafalgar class, with a strengthened hull. Under the original plan, the first of the class would have already been ordered by now.

The government's handling of defence cuts has been criticised by Mr Menzies Campbell, the Liberal defence spokesman. In a letter to Mr Tom King, defence secretary, Mr Campbell accused the MoD of "turching from one controversial decision to another."

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## UK NEWS

## Pay rise for power chief condemned

Mr John Major yesterday condemned a 58 per cent pay increase awarded to Mr John Baker, chief executive of National Power, the recently privatised electricity generator, writes Emma Tucker and Claire Pearson.

The company revealed, along with preliminary results for its last financial year yesterday, that Mr Baker's remuneration had risen from £85,000 to £135,000.

Seizing on the latest in a string of high pay awards to industrial chief executives Mr Roy Hattersley, deputy leader of the opposition Labour party, asked Mr Major if he would join with him in condemning the award.

Mr Major replied "Yes, sir". "I made it perfectly clear when I was Chief Secretary to the Treasury some years ago, that I don't believe excessive salary increases are right," he said.

The row over top executive pay increases erupted in the House of Commons less than a week after Mr Robert Evans, chairman and chief executive of British Gas was awarded a 66 per cent pay increase.

The revelation came as National Power announced pre-tax profits of £479m for the year to end-March, up from £267m in the previous year and slightly ahead of the £465m forecast when it was privatised in February.

## EUROPEAN POLICY

## Hurd hopes to soothe Tory fears

By Philip Stephens, Political Editor

MR DOUGLAS Hurd will today seek to defuse unease among Tory MPs about the ambitions of Britain's European partners with an assurance that talks on political union need not imply the creation of a federal superstate.

The foreign secretary's outline of the government's stance towards changes to the Treaty of Rome will come in a House of Commons debate which is expected to reveal the continuing tensions in the Conservative party over Europe.

He will stress that the government will continue to block any large-scale extension of the European Community's competence into areas such as the social charter, health and education. Conversely, it will press for greater powers to be given to the European Court to ensure member states implement existing EC directives.

As the government seeks to maintain its delicate balancing act, Mr Francis Maude, the Treasury minister, will tell MPs that it remains optimistic of reaching agreement in the separate negotiations on Economic and Monetary Union. Its acceptance of the principle of a single currency, however, will remain conditional on the deferral of any final decision to a future parliament.

The debate will coincide with the screening of a television interview in which Mrs Margaret Thatcher, the former



Seeing eye to eye: Mr John Major (left) won agreement from Mr Jacques Santer, the Luxembourg prime minister

prime minister, sets out her alternative vision of a greatly-enlarged European Community with strong links to the US. Downing Street has been assured by Thatcher aides that her remarks do not include any criticism of Mr Major.

Mr Hurd, whose statement will set the tone for Britain's stance at the summit in Luxembourg which starts on Friday, will set out the three basic strands to Britain's approach to political union.

● Britain will insist that stronger co-operation in foreign policy, security and judicial matters must be based on a "pillared" structure, leaving them outside the control of EC institutions.

● Amendments to the Treaty of Rome will need to reconcile stronger European co-operation on defence with the transatlantic bridge provided by Nato.

● The powers of the European Court must be enhanced to ensure the Community laws are applied "uniformly" in each member state.

Mr Major last night won further assurances from Mr Jacques Santer, the Luxembourg host for the summit, that there would be no attempt to "ambush" Britain at the meeting by bringing forward the timetable for firm decisions.

In comments after a meeting

in Downing Street, both leaders agreed that the summit would concentrate on "taking stock" of progress so far and setting general "orientations" for the conclusion of negotiations in December.

Earlier the prime minister had repeated in the Commons his opposition to the inclusion of the word "federalist" in any treaty changes. He left open the possibility, however, that Britain could accept such a phrase if it were carefully defined to imply the dispersal of power within the Community rather than its centralisation in Brussels.

● Mr Tony Blair, Labour's employment spokesman, yesterday redoubled his attacks on the government's opposition to the European Community's social charter by warning that the Tories were excluding employers from formulating policy.

As Mr Michael Howard, the employment secretary, was meeting his European colleagues in Luxembourg, Mr Blair said that the main consequence of the policy was that British businessmen would have no input into Community law on key employment issues.

His attacks were echoed in Frankfurt where Mr Neil Kinnock, the Labour leader, told a meeting of international socialists that Britain was again on the "outside track" of Europe on the 48 hour week proposal.

## BRITAIN IN BRIEF



## Accountants to make 180 redundant

Price Waterhouse, the UK's third largest accountancy firm in terms of fee income, is shedding 180 of its audit and business advisory services staff. The majority are staff who qualified in the last three years. None are partners.

Mr Ian Brindle, the senior partner, said: "The continuing recession has forced this action on us."

He said that qualified accountants who would normally leave the firm for jobs elsewhere were staying on because new opportunities were not available. Although the firm's business was continuing to grow, the rate of growth had slowed because of the recession.

## 250 jobs lost as mill closes

SCA Board and Industrial Papers UK, part of the Swedish-owned paper and packaging company, is to close a paper mill in Lancashire, north England. Some 250 jobs will be lost at the mill which manufactures envelope paper and filling grade boards.

## UK to aid governments

Britain is to give £50m next year to help developing countries improve their system of government, Mrs Lynda Chalker, Overseas Development Minister, announced.

She said the "good government" aid programme would encourage countries to promote economic and social development. Mrs Chalker said the money would come from the bilateral aid programme.



Mr Raymond Setiz, new US ambassador to Britain, leaves his embassy to present his credentials to the Queen at Buckingham Palace. He is accompanied by Lt. Gen. Sir John Richards, marshal of the British Diplomatic Service

## Protection agency demand

A national environment protection executive should be established to oversee all aspects of hazardous waste management and other environmental health issues, says the British Medical Association.

The US has an Environment Protection Agency but the UK government has rejected such a move even though a House of Commons committee favours it.

## Slack demand for mortgages

There has been little upturn in mortgage lending, despite the recent fall in interest rates, Mr Mark Boleat, director-general of the Building Societies Association, said yesterday. "Clearly the recent reduction in mortgage rates has not yet resulted in a significant increase in mortgage demand."

## Newspapers challenge ban

Lawyers for three British newspapers challenged the government's right to "gag the press" in an important legal battle in the European Court of Human Rights.

The Observer, Guardian and Sunday Times are seeking a ruling that the government ban on publication of extracts from Spycatcher, the memoirs of former MI6 officer Mr Peter Wright, was a breach of the European Human Rights convention guaranteeing freedom of expression.

## Degas painting sold for £6m

Degas's small equestrian painting was sold to a European collector for £6.6m against American underbidding on Monday. It was the first Degas equestrian picture to come on to the market for a decade and was painted around 1871-72, being reworked in 1874-75.

## Digging in the past revives old insurance policies

By Richard Gourlay

SHEILA Mulrennan, president of the Insurance Archaeology Group of New York, is doing nothing to cheer up the Lloyd's Names who will gather in London this morning to hear the extent of the insurance market's most recent losses.

From offices in New York and Washington Ms Mulrennan's company unearths and revives old insurance policies for US companies facing huge bills for clearing up the environment.

"The cost of cleaning up corporate America will be at least \$100bn," she says. "Broadly worded insurance policies, many written on Lloyd's of London in the 1950s and 1960s, are one way of offsetting this cost for companies, shareholders and municipalities."

Since setting up IAG six years ago, Ms Mulrennan has found her clients some \$4bn worth of "previously

unknown, insurance assets (policies) which can respond to a variety of products liability and environmental litigation."

Most of the policies from that period came home to roost in Lloyd's of London. US insurance companies either insured in London or insuring corporations took so-called excess of loss insurance at Lloyd's directly, she says.

Liability claims from the past, so-called long tail liability claims, lie behind one of Lloyd's most serious problems, that of syndicate managers not being able to "close" the books.

Names continue to face liability if a syndicate leaves a year "open" because the extent of losses are not quantifiable.

The Lloyd's Names are today likely to hear Mr David Coleridge, the Lloyd's chairman, report losses of £520m for the market as a whole in 1988, the most

recently reported year.

Businesses like IAG are likely to add to problems of the Names whose wealth backs underwriting at Lloyd's, by increasing the number of syndicates which will have to leave years open.

IAG concentrates on finding policies that have expired. Ms Mulrennan says recent US court rulings have shown that claims can still be valid on expired policies as long as the insured incident - pollution of land, or the cause of the asbestos, for instance - happened during the life of the policy.

"Regulatory bodies are encouraging companies to investigate their policy history and shareholders demand that companies aggressively pursue insurance companies," says Ms Mulrennan. "And municipalities argue that the taxpayer has paid the premium and so why should they pay twice."

"Lloyd's was the predominant market for excess of loss insurance in North America before 1960 when many of the claims we find date from," says Ms Mulrennan.

Since IAG started, a number of other companies have entered the US insurance archaeology business. They all rely on digging in a company's old accounting and insurance records, legal files, records of former auditors and also documents lodged in National Archives in Washington.

Ms Mulrennan says courts have also been very impressed by the drafting history of insurance policies. These record what insurers actually meant by pollution, for example, and what Lloyd's policies excluded, or as the market is finding to its peril, frequently did not exclude.

Lex, London market, Page 18

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## MANAGEMENT

James Buxton explains how the UK manufacturer of storefittings benefited from a just-in-time factory reorganisation

## Havelock: running counter to tradition

Havelock Europa is a store-fitting company. In its factories it builds counters, shelves and cupboards for shops and banks, then sends out teams of men to install them. Until recently these factories were fairly inefficient.

When Havelock examined the way it built one of its most common products, a sloping front counter for food stores, it found it used 116 steps in the process, including moving the semi-finished product and collecting components to fit to it. Yet only 22 of these steps actually added value to the product.

Furthermore, each counter was travelling 1712 metres - almost a mile - on its way round the factory. And the lead time needed to produce a counter, from the moment the factory began to organise its manufacture to the time it left the plant, was seven weeks. Yet the actual process time, during which work was actually being done on the counter, was only 4.15 hours.

Havelock discovered these disconcerting facts about its Nottingham factory when it was taking the decision to move to just-in-time (JIT) manufacturing. The company, which had a number of steps involved in production could theoretically be cut from 116 to 94, though 68 was a more realistic target, and that the distance travelled could be trimmed to about 300 metres. An ideal lead time is just one day, Havelock set a target of one week.

Havelock is now beginning to enjoy the benefits of introducing JIT manufacture at Nottingham and at its other main plant at Dalgety Bay, Fife. It has not all gone smoothly, and not all the promised advantages have been realised. On the other hand, Havelock has achieved some unexpected gains, not least in improved staff motivation.

"It's not been an easy ride but we're getting converts to JIT every day. People realise it's more efficient and their work's often easier," says Archie Barr, senior production manager, who was part of the team which planned and introduced JIT at Dalgety Bay.

Havelock realised the need to improve its manufacturing efficiency in 1989 when financial institutions forced out the old top management and installed Lewis Robertson (since knighted) as chairman. Robertson brought in Hew Balfour as chief executive.

Consultants had already identified the fact that very high levels of overtime were being worked throughout the year. Because lead times were so long and because, as Balfour says, "the customer was not always prepared to wait for up to nine weeks," the company held a large buffer stock of finished goods, many of which never found buyers.

"At Nottingham alone we had £2m locked up in work-in-progress and surplus stock," says Balfour. "That's equal to £300,000 worth of interest that we could have saved."

He points out: "It's no good top

management imposing JIT from above; the middle management will see it as a threat." Instead the Nottingham plant put together a team of half a dozen people to study the possibilities of JIT. The most senior member was the plant's chief engineer; the most junior was a machine operator.

The team was relieved of other responsibilities. It studied how the plant worked and devised targets and methods of achieving them, helped by consultants from Coopers & Lybrand Deloitte. It identified the benefits, which included a £2m reduction in stock, the release of a 42,000 sq ft warehouse costing £120,000 in annual rent, and the freeing of 42,000 sq ft of production space.

They made a presentation to the board, asking for £381,000 to cover changing the layout of the plant, new equipment and training, plus consultants' fees of £120,000. The plan was accepted.

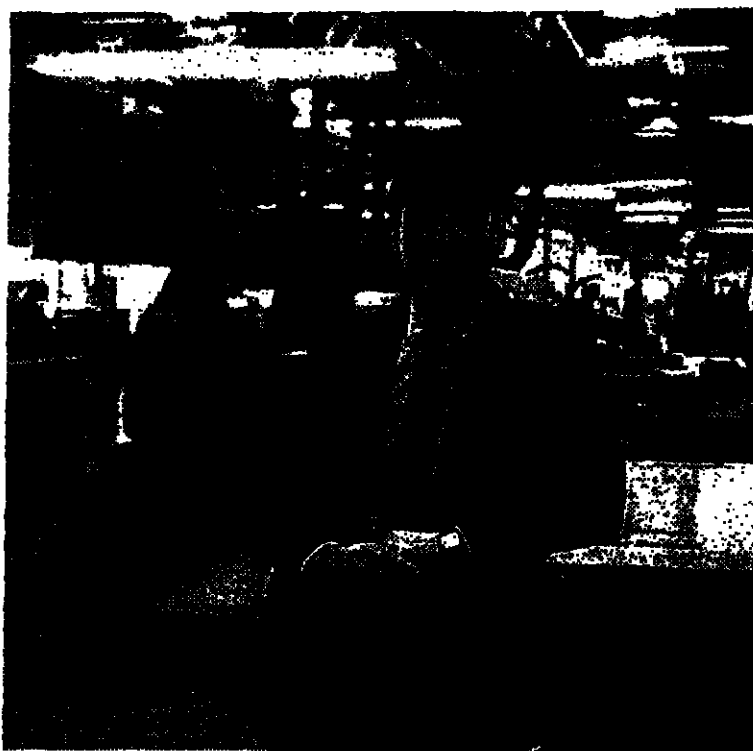
A similar plan was devised last winter at Dalgety Bay, where the lead time was a less excessive 25 working days, to be cut to five. First it identified the choke points where production was held up.

Sandy Robertson, managing director at the plant, says the factory grew up in an ad hoc way which meant that, as at Nottingham, equipment was in an illogical order. In particular the press, used early in the process to press and glue pieces of board together, was located in the middle rather than at one end.

Time was wasted in the joinery shop where each joiner did most of the work on an entire unit himself, spending much of his time "scurrying around to get the material and tools," says Balfour.

Every piece of woodwork had to pass through the Giben saw, a two-way power saw which cuts the panels to the desired size. "Material was often held up for weeks there," says Robertson. "Every time a new batch of panels came along the operator had to alter the settings of the saw. But often he found that when he'd finished sawing the new batch, another batch came along which required him going back to the original lot of settings." Changing settings had taken up to an hour; that is now down to nearer 10 minutes.

Robertson admits: "A lot of the changes you have to make are elementary once you start examining the way you've been doing things." The



Hew Balfour: "JIT has prevented margins being reduced as much as they otherwise would have been"

layout of the plant was changed and heavy equipment moved. Production flow was reorganised to avoid unnecessary setting time at the main machines. In the joinery-shop work was broken down into cells for different types of wood with each joiner concentrating on one process at a time. The materials, tools and glue are now brought to him on trolleys.

The project team made presentations to the employees to convince them of the benefits of change. Video cameras were brought in (against some opposition) to demonstrate to individual workers how they could save time. "When you've been working the same machine for 20 years you don't automatically think of ways of doing it differently," says Balfour.

Peter Latham, who runs the metal shop, says: "The minute we had the strategy there and realised the company would back it up with money we saw it made sense. We said let's go for it."

Some staff took longer to be con-

vinced. "In any organisation you get 10 per cent who latch on to a new idea at once," says Balfour. "Another ten per cent refuse and the remaining 80 per cent are floating voters who wait to see which way the wind is blowing. That is why converts to JIT are still being enrolled."

Willie Anderson, one of the joiners who now works on a cell system, says: "The work's a lot easier and a lot more efficient. There's none of that walking about getting the materials." He adds: "It's a bit less satisfying, though, because you never complete an entire unit yourself."

Through JIT was introduced fairly smoothly at Dalgety Bay the earlier implementation at Nottingham ran into problems after a few months. A new product for TSB bank branches was introduced, productivity halved and disillusion with JIT set in.

It turned out that part of the problem was with the computer system which handled production planning. It had to be re-programmed. A new

production manager came in who identified the choke points created by the TSB product. Eventually productivity recovered and is now higher than before.

Now that production at Havelock Europa is on a JIT basis some of the pressure has shifted elsewhere in the production cycle. "We say to ourselves: we will try to make it just a week before it has to be delivered," says Balfour. But having eliminated the lead times it is now more important to have a steady flow of work. Havelock is trying to work with customers so as to be able to forecast orders before they are placed.

Assessing the results so far, Balfour says that only half the reductions in stock have been realised at Nottingham, partly because not all the surplus stock has found buyers, but he hopes to achieve the full savings by the end of the year.

Production space has been liberated at Nottingham. Production has ceased at the group's third plant, Inchinnan near Glasgow, with the loss of 136 jobs, and the work moved to Dalgety Bay.

"We had hoped to improve our profit margins with JIT," says Balfour. "But in the last few months the recession has hit us. Instead JIT has prevented margins being reduced as much as they otherwise would have been."

Now that the factories have rationalised their production systems it is possible for the first time to make accurate measurements of production. "We can now calculate the 'drumbeat' of production in terms of square metres of wood processed per hour at different points," says Sandy Robertson.

An unexpected bonus is that, as well as lead times being cut, Havelock believes that for most products the process time may have fallen by half at Dalgety Bay. In the original calculations it was assumed that process time would not be reduced.

Balfour makes the caveat that previously process time was estimated rather than measured. Nevertheless, he thinks that changes in the system are enabling people to work more quickly. "For example, by raising the height of the trolley carrying the board to be machined, the machine operator doesn't have to bend down so far to pick it up. So he saves time, gets less tired and works faster."

As for the workforce, Balfour says JIT has helped workers to become more involved in the production process and for some of them to take more responsibility. No jobs have gone at Nottingham or Dalgety Bay. Overtime has been reduced because of higher productivity but that has partly been camouflaged by recession, which would have reduced overtime anyway.

"The loss of overtime has not been as unpopular as one might have expected," Balfour says. "After working seven day weeks people have found having the extra time a rather pleasurable experience."

## The key to product differentiation

Simon Holberton explains why keeping customers happy is increasingly important

Customer service is looming as one of the most important competitive issues for companies in the 1990s.

This is especially so for companies - from transatlantic airlines to office equipment manufacturers - whose products have virtually become commodities.

Product differentiation has therefore become a key determinant of competitive success. For many of these companies, service - the way the product is delivered and maintained over its life - is the product differentiation.

"Service with a smile" is an oft-heard injunction but it is still the case that few companies have thought systematically about what service is, how to deliver it and once done, how to measure its impact.

A revealing study\* of managers' attitudes to service spanning the US, Japan, continental Europe and the UK, underlines the importance top managers attach to service in the 1990s.

It also exposes the gulf between awareness of service as a competitive weapon, and measures to recruit organisations.

While 90 per cent or more of the nearly 4,000 executives surveyed thought that service was the most important way in which a company could differentiate its products from those of its competitors, only half received regular reports concerning customer satisfaction. About the same number thought that their own organisation's bureaucracy got in the way of delivering good service.

Furthermore, the survey showed that few companies are

investing in training for service. In the UK, for example, just 36 per cent of managers and 24 per cent of non-managerial staff receive training in customer service.

The conclusions of the survey read like a check list for managerial action. They are:

• Successful delivery of quality and service calls for painstaking effort in many areas, ranging from market research to training.

• Superior delivery depends crucially on the attitudes and behaviour of all employees. Moving from a product-driven to customer-driven culture is a profound change in mindset.

• Employees need training if they are going to accept full "ownership" of customer service. They also need more freedom to make the best decision when they meet the customer.

• Companies need to recognise that if they believe customers are the real asset of the business, then they should set in place systematic ways to measure customer satisfaction.

• Companies should also take the time to find out what their competitors are doing. They should buy their products and test their services.

• Be aware that the Japanese, as the survey appears to confirm, are bringing to bear on service the same intensity, precision and detailed implementation that they brought to product quality in the 1980s.

Service: the new competitive edge, available from: Digital, DAC Park, Imperial Way, Reading, Berks RG2 0TE.

Measuring customer needs: Effective methods	Per cent			
	Europe	USA	Japan	UK
Regular discussions with the salesforce	88	88	99	88
Regular meetings between customers & senior management	65	62	98	68
Market research of potential customers	85	74	98	84
Customer questionnaires	73	73	92	74
Customer "critics" on products/services	65	64	99	65
Comment cards attached to products	64	66	99	47

Consolidated profit and loss account for the 1990 fiscal year (abbreviated form)			
	£ Sterling (000's)	previous year	
Sales revenues <sup>1)</sup>	7,590,123	6,752,103	
Operating result	212,578	216,782	
Financial result	-62,370	-56,269	
Profit on ordinary business activities	150,208	160,513	
Extraordinary result	-48,242	-76,742	
Taxes on income	-62,962	-48,517	
and earnings	39,004	35,254	
Net income			
Consolidated balance sheet as of December 31, 1990 (abbreviated form)			
	£ Sterling (000's)	previous year	
Assets			
Fixed assets	4,002	3,667	
Stocks	1,945	1,657	
Other current assets	3,225	2,942	
Liabilities			
Share capital	247	247	
Other capital reserves	1,496	1,489	
Provisions for redundancy payments and pensions	1,067	994	
Liabilities and commitments	6,362	5,536	
Balance sheet total	9,172	8,266	

The 1990 fiscal year was an important period for us. On the way to becoming a truly European group of companies, we have taken a significant step towards our objective of becoming a public in 1992/93. In spite of some cyclical fluctuations in various business fields, it was possible to stabilize the overall earnings level. For the 1990 fiscal year we will again pay a dividend of £ 19.7 million. We consistently promoted the internationalization of our group - by way of specifically targeted acquisitions. The organisation has been streamlined to assure a progressive and future-oriented group structure: The three strategic core businesses of steel/special steels, aluminium and energy/plastics/chemicals have been supplemented and technologically completed by the fourth ally: the Austrian Industries Technologies Group. Thus, Austrian Industries presents itself today as a highly modern group with profitable prospects for the future.

### On Balance.

## AUSTRIAN INDUSTRIES.

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\*Based on consumer complaint statistics compiled by the U.S. Department of Transportation. ©1991 Delta Air Lines, Inc.

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## FT LAW REPORTS

## One-party arbitration is invalid.

**BAYTUR SA v FINAGRO HOLDING SA**  
Court of Appeal (Lord Justice Lloyd, Lord Justice Fyfe, Lord Justice Nourse)  
June 13 1991

**THE EQUITABLE** assignee of a right to participate in a pending arbitration is not automatically a party, but must first notify the arbitrators and submit to their jurisdiction. If he fails to do so and the assignee ceases to exist before an award is made, the arbitration is a nullity in the absence of two parties and he cannot claim damages awarded in the assignor's favour.

The Court of Appeal so held when dismissing an appeal by the defendant, Finagro Holding SA, from a decision of Mr Kenneth Robinson QC sitting as a deputy High Court judge, that an appeal award by the Gaffa Board of Appeal in Finagro's favour against the plaintiff, Baytur SA, was a nullity.

**LORD JUSTICE LLOYD** giving the judgment of the court, said that by a contract dated July 24 1988 Baytur of Geneva agreed to sell a quantity of Turkish vetches to a French company.

Baytur failed to ship any goods of the contract description. The buyers claimed damages. The dispute was referred to arbitration.

The parties presented their cases in writing between April 1988 and October 1987. The arbitrators published their award on April 12 1989. They found in the buyers' favour and awarded \$1.5m damages.

Meanwhile, the buyers had ceased to exist.

By an agreement known as a *traité de scission* dated October 24 1986, shareholders of the buyer company had agreed that it should be split in two. The effect of a *scission* in French law was that the assets and liabilities of one company were transferred to two or more other companies. As soon as the transfers were completed, the transferor company was dissolved.

In the present case the effect of the *scission* was to transfer all the buyer's rights and obligations to Claeys Luck International SA, including rights and obligations in the pending arbitration.

The transfers took effect on December 15 1986. The buyers ceased to exist on that date, long before the award in their favour. On January 1 1989 Claeys Luck changed its name to Finagro Holdings.

In the present proceedings Mr Merriman for Finagro argued that it became equitable assignee of the benefit of the buyers' claim against Baytur on December 15 1986, and that as equitable assignee of a legal chose in action it was entitled to arbitrate against Baytur in its own name.

He contended that since Finagro could have joined in the pending arbitration as soon as the equitable assignment took effect on December 15, it should be treated as having been a party to the arbitration from that date. The arbitration was therefore still alive when the arbitrators published their award in April 1989.

Mr Legh-Jones for Baytur submitted there was a crucial distinction between possessing a right in equity, and exercising that right. He said the fact that Finagro might have applied to become a party to the arbitration did not mean it was already a party. It had, he said, bought a ticket. It had not yet joined the train.

The deputy High Court judge decided the point in Baytur's favour. Finagro appealed.

Mr Legh-Jones's objection was well-founded. It had never been suggested that the assignee of a cause of action became party to pending litigation simply by virtue of the assignment. There was nothing automatic about it. To become a party to litigation, the assignee must first apply to the court under RSC Order 15 rule 7.

There was no reason why a different rule should apply to arbitrations.

Mr Merriman argued that an arbitrator's authority was based in contract and that that made a difference.

That, if anything, should make it more difficult for the assignee to join in an existing arbitration, not less.

In the *Felicie* (1989) 2 Lloyd's Rep 21 Mr Justice Phillips found it a startling proposition that a third party could become party to an arbitration without giving notice to anyone.

He was concerned with a transfer of rights under the Third Parties (Rights Against Insurers) Act 1930. It would be equally startling in the case of an equitable assignment.

In the *Jordan* (1989) 2 Lloyd's Rep 11 Mr Justice Hobhouse held that a legal assignee could succeed to the rights of an assignor in a pending arbitration. But he made it

clear that two steps were necessary. First, the assignee must give notice to the other side to perfect the legal assignment. Second, he must intervene in the arbitration, by giving notice to the arbitrators.

He said, with regard to costs that intervention clearly was a submission to the jurisdiction of the arbitrators.

In the present case not only was there no submission to the jurisdiction, there was not even any notice of the assignment.

An assignee did not automatically become party to a pending arbitration on the assignment taking effect in equity. Something more was required. He must at least give notice to the other side, and submit to the jurisdiction of the arbitrators.

That was never done. The immediate consequence was that the arbitration lapsed. An arbitration required two or more parties. There could not be a valid arbitration when one of two parties had ceased to exist.

The award published on April 12 1989 was a nullity.

Baytur did not know it was a nullity since it did not know that the buyers had ceased to exist.

On May 11 1989 it gave notice of appeal. Gaffa fixed August 10 for hearing before the Board of Appeal. The following day Baytur asked to be allowed legal representation.

On August 3 it found out that the buyers had been dissolved. On August 7 it took issue with Finagro's title to sue.

On August 10 the request for legal representation was granted. Baytur was ordered to pay £15,000 on account of the Board's fees.

On October 4 the substantive hearing began. Mr Legh-Jones made it clear at the outset that his appearance was without prejudice to Baytur's contention that the Board of Appeal had no jurisdiction, since the arbitrators' award was a nullity.

The Board of Appeal went ahead and made an award dated December 20 1989. It upheld the arbitrators but reduced the damages.

On January 17 1990 Baytur issued the notice of motion in the present proceedings, claiming a declaration that the appeal award was a nullity.

Finagro argued that as the Board of Appeal had decided it had jurisdiction to determine the appeal, the only remedy open to Baytur was now to make an application for leave to appeal on a question of law under section 1 of the Arbitration Act 1979.

There was nothing in that point. If the arbitrators' award was a nullity, there was nothing to appeal about. The Board of Appeal could not confer on itself jurisdiction to decide the issue.

Mr Merriman accepted that, but argued that the dispute whether the arbitrators' award was a nullity was a dispute arising out of the contract of sale, and therefore the Board had jurisdiction under the contract coupled with rule 10(7) of the arbitration rules.

There were two answers to that.

In the first place, the dispute was not a dispute arising out of the contract, but a dispute arising on the award.

Second, an arbitration clause, however widely drafted, did not itself confer jurisdiction on an arbitrator. There must first be a reference of the dispute. There was no such reference to the Board of Appeal.

It was said that Baytur was estopped from denying the Board's jurisdiction.

Mr Merriman conceded that Mr Legh-Jones reserved his position at commencement of the October 4 hearing. But he submitted that by then it was too late, and that Baytur's conduct prior to the hearing was enough to create an estoppel.

He relied on the application for legal representation, and the £15,000 payment.

The argument was rejected. Nothing in what Baytur said or did could amount to a clear and unequivocal representation that it was accepting the Board's jurisdiction.

On the contrary, it made it clear from as early as August 7 that it was accepting no such thing.

It followed that Baytur was entitled to the declaration sought.

The court was conscious that the point taken by Baytur was highly technical and against the merits. Nevertheless it must apply the law as it found it.

The result, however regrettable, was that Finagro must start the arbitration again, assuming it was in time or could get an extension.

For Finagro: Nicholas Merriman QC (Taylor Johnson Garrett).

For Baytur: Nicholas Legh-Jones QC (Clifford Chance).

Rachel Davies

Barrister



## ARTS

## TELEVISION

## Why Curtley is better in the flesh

Good things are always better in the flesh. Cricket is no exception, and there is nothing to compare with watching a good match being played in front of your eyes. It is only when you go to a match that you remember how different and how much more exciting it is to be there in person, rather than watching it on television.

When Viv Richards was out for 63 soon after play started last Friday morning at Lord's, there was an instant roar from the crowd and a thrill of excitement that passed even the closed ranks of the members' pavilion. When I watched a recording of the dismissal on television afterwards, it was barely recognisable. It was no longer fast and fleet, the moment it was filmed, it became a matter of fact, clear and clinical.

Cricket on television is a godsend. It enables viewers anywhere to watch the game as it happens, but it does feel just one step removed from what is happening. The screen between the watcher and the game removes the urgency of being there in the flesh. At the start of the season I was sitting next to an elderly gentleman in the members' section of Fenner's, the Cambridge University ground, watching the students struggling to survive against Lancashire, in Arctic conditions. We were outside, swathed in blankets. All the other members were in the pavilion. The old man said, through blue lips: "I don't seem the same from behind a screen somehow. You don't feel as if you're watching it in real life." He was right, he was the screen that of a glass door, a line of pavilion windows or a television set.

Also, modern television coverage is so exhaustive that it makes it hard to watch attentively because there is no need to bother. That is part of television's charm - and its danger. It does the work for you, picking up details invisible to the naked eye. Friday's viewers saw poor Graeme Hick's face behind the glass desperately trying not to look nervous during his 11 minutes at the crease before Curtley Ambrose put him out of his misery for 11. Saturday's viewers got close-up pictures of Robin Smith whipping his hand away and grinning with pain after being hit by a fast, high ball as he batted his way to an unbeaten 148. Close-range insights such as

these are set against sharply focused, long-range background pictures, showing every ball bowled, stroke played, catch taken, decision given and place of fielding undertaken.

Ball-by-ball vision is television's answer to ball-by-ball commentary on the radio. Because television's pictures are so good nowadays, so much smoother and more powerful at long range than they were about 20 years ago, when the West Indians' 1969 tour of England was broadcast in jerky, fuzzy, black-and-white, the cameras play a curious trick on their audience. The pitch is not just brought closer to the viewer and shown from above so that all of it is clearly visible; it is shortened. Fast bowling doesn't look nearly as fast on television as it does in the flesh.

Ambrose on television only bows a shortened second or so that each delivery takes him, but at Lord's on Friday, watched from sideways on, he was bowling the full 22 yards and the ball rocketed past at terrifying speed. The full sensation of speed is one of the casualties of cricket on television. The BBC is rightly proud of its cricket cameras-work. Unfortunately, wanting to make the most of this asset, it has become addicted to replays. Any important or interesting incident is replayed at 50 per cent speed. Replays, like commentaries, are most effective when used in moderation. Television uses them in excess.

There are different angles and slower speeds for every noteworthy incident. Slow replays must outnumber full speed replays by about three to one nowadays, force-feeding viewers too often and too slowly, getting them out of practice at watching for themselves. Last Saturday "Jack" Russell came behind off Carl Hooper, twice at full speed, at least three times in slow motion and

three times from assorted angles. Then there were looks back later in the game, recorded highlights later in the day and more recorded highlights.



Heads down - here comes Curtley

lights on the news. Because you know you can catch up on anything you miss, you miss more. That is why the recent proposals that

umpires should be provided with video recorders, so they can watch replays before making their decisions, is a kind of blasphemy. The irony is that this is advocated as a measure that will improve umpires' judgment, when in fact it would weaken it. If you have a screen, you use it, and if you use it, you quickly need to use it. Once that has happened, both players and umpires lose confidence in the umpires' judgment. Good umpiring becomes a thing of the past, and the umpire watching television replays, is in danger of becoming a thing of the past.

It is not helped as much as it might be by television's cricket commentary, which seems uncertain about its status and alternates between the educational and the chatty. It is not half-bullish commentary, as on the radio, but it seems unsure of letting pictures speak for themselves. Viewers are given a patchy flow of explanation and remarks which never manage to generate much sense of climax. Listening to them is like watching a flat landscape, broken only by occasional bumps and blips.

In part this is because the middle ground between educational commentary and chatty commentary is held by Richie Benaud and Ray Illingworth, a shrewd pair with great experience of Test cricket. Illingworth in particular makes some acute comments, delivered in the manner of an old sage talking resignedly about the inevitability of fate. The commentary has such an air of weary acceptance of life and its cricket that you almost feel it is in the past tense.

Tom Lewis and Jack Bannister, who belong to the chatty contingent and their commentary, like Benaud's and Illingworth's, is neither good nor exciting, but nor is it

bad. Interviewing Desmond Haynes when he had lighted stopped play on Saturday, Lewis brought out a good natured and humorous side of Haynes's character that is not often open to the public. It is a pity television does not have a West Indian commentator for this series, in the radio tradition of always having one member of its commentary team from the country of the visiting tourists.

Instead we have Geoffrey Boycott, the old expert in Yorkshireman with a vengeance, explaining the finer points of the game to the tourists. They have an air of the absurd about them, drawing rings around any fielding position Boycott mentions, almost always just as the fielder moves away, or putting crosses through fielders' positions Boycott does not approve of.

On Saturday, a white line was used to indicate a fielder who was not visible on the screen. "And a man out of your picture, right down here," said Boycott. The line to nowhere was quickly capped with an arrowhead, to show us where the man would be if we could see him. The sooner these are done away with, the better. I am being a hard judge. One of the reasons why the radio commentary is so much better than the television commentary is that it is evoking pictures out of nowhere, uninhibited by images in front of its listeners' eyes. A radio with voices talking through an atmosphere of its own making is a possession of television is an everyday force.

However, I would not be without it. If fate forbids that I watch a Test match in person, then, like many other English cricket fans, my idea of heaven is listening to the radio. I am a fan of England winning a Test series against the West Indies while I watch them winning it on television.

Teresa McLean

## Taming of the Shrew

## COLISEUM

English National Ballet opened a summer season on Monday with John Cranko's *The Taming of the Shrew*. It is a frenetic piece at the best of times - and Monday night could not be qualified as that - and the performance had the desperate air of a man trying to bale out a sinking boat with a tea-spoon. And making frenzied jokes the while.

Twenty years ago, when Cranko staged it for Marcia Haydees and Richard Cragun with his Stuttgart Ballet, *Shrew* had a light-hearted air and its two stars played their tailor-made roles with sweetest ease. Their charm, and the intense rapport between them, sustained Katharina and Petruchio's every encounter with an emotional truth. The surrounding humdrum - and the group dances showed Cranko at his withest - mattered little, albeit the muscular insolence of Gremio and Hortensio, and Petruchio's four servants, had a madcap abandon which was convincing for the moment.

But ENB appears straitjacketed by the choreography: no joke looks spontaneously funny, no character (save José Manuel Carreno's Petruchio) seems to understand that humour should spring from feeling rather than falling. And, of course, the ballet is cursed with a score by Kurt-Helms Stölze's transfiguration of Scarlatti into samaritans - that presses like a dead weight upon dance and drama.

In a disappointing evening, it is Mr Carreno who takes his role, shakes it merrily into life, and is a worthy successor to Richard Cragun. He has the temperamental liveliness, the jaunty walk and the imperturbable good humour, that tell us all about Petruchio, and he dances with a buoyancy, a soaring élan, that are irresistible.

One other dancer, Thomas Edur, has the measure of his character. He gives such polish and technical grace to the dull Lucentio that he seems as real as any young premier has the right to be. But *Shrew* must ultimately stand or fall on the quality of its Katharina. Maria Teresa del Real is pugnacity itself in the more tempest-tossed scenes, but hers is too unrelenting and too boisterous a view of a character to which Haydees gave both physical and emotional vulnerability (as well as the wiry strength of a good basketball player).

I never felt sorry for this Katharina. With Haydees' reading, compassion as well as laughter was central to our understanding: the taming of the shrew hurt us as well as her. Miss del Real, assured in technique, is also too assured in manner. I liked Agnes Oaks' simplicity as Bianca. Her dances are mild stuff, but she shows them off with a winning prettiness. Everyone else on stage seems to have taken St Vitus as patron for their art. And as a note in passing, I record that the cast sheet refers to the two harlots who strip Petruchio to his smocks as "her girls". It is the only touch of delicacy in the evening.

Clement Crisp

## Barclays' New Stages

## ROYAL COURT

The third show in Barclays' New Stages season resoundingly vindicates the idea of injecting corporate money into traditionally undercapitalised areas of the arts. With *A Girl Skipping*, Graeme Miller makes a compelling case for an alternative theatre based on music, movement and a stream-of-consciousness spray of language and ideas. This the second independent work by an artist best known for his work with the now defunct Impact co-operative.

The title says it all, along with that marvellous, timeless picture of a girl caught, mid-leap, above a skipping rope. Like skipping, Miller's work is an art of co-ordination and confidence, his and ours. It is to do with mining sense from the games people play, with

finding adult realities in childish ritual, and childlike truths in adult performances.

A gaggle of schoolchildren again, and make up your mind, in a show that both traces a rite of passage - from snotty-nosed infancy to bleeding-heart adulthood - and narrates the end of the world. The apocalypse is shockingly discovered in a child's belligerent invocation on the Elbe after the four moped riders of the apocalypse come disease and death.

Then, suddenly, the deflationary wit. An earnest geometry teacher scrawls formulae on a blackboard which lead him luxuriately to the conclusion, "Babel - babble". He is profoundly, pitifully right: what we have been gripped by, for the last 90 minutes, is babble.

It could so easily become precious and self-indulgent, but Miller has gathered around him some of the most talented and committed performers on the circuit and has allowed their personalities to be felt, while holding them within a single artistic vision. So, for instance, in the repeated snatches of table-top percussion he allows echoes of the work of Rolf Hull, the group founded by performer Barney Stone.

You don't go to Miller's theatre expecting to be passively entertained. But like all the best performance artists, he leads you on an imaginative work-out which leaves you feeling toned and oxygenated.

Claire Armitstead

## Milton Nascimento

## ROYAL FESTIVAL HALL

The music of Brazilian singer Milton Nascimento is a sort of eco-samba: a celebration of traditional and modern, a blend of the sort of culture and a cry of help for the rain-forests in one. He is one of Brazil's favourite balladeers and he can sing catchy folk and pop songs about Indians and the Amazon without being precious.

On Monday, at the height of an unseasonal downpour, he sang about how, centuries ago, Yanomani Indian lore foretold of a hole in the ozone layer and the disruption of the climate. As we stamored he crooned his Estuvas da Floresta with an air of melancholy totally lacking in triteness. Later he sang sensitively of the joy of friendship and kinship (half of me exists in you, half of you exists in me) to dancing and banner

waving in the auditorium.

He is something of a folk hero among Brazilians. He certainly has the sort of culture and a cry of help for the rain-forests in one. He is one of Brazil's favourite balladeers and he can sing catchy folk and pop songs about Indians and the Amazon without being precious.

On Monday, at the height of an unseasonal downpour, he sang about how, centuries ago, Yanomani Indian lore foretold of a hole in the ozone layer and the disruption of the climate. As we stamored he crooned his Estuvas da Floresta with an air of melancholy totally lacking in triteness. Later he sang sensitively of the joy of friendship and kinship (half of me exists in you, half of you exists in me) to dancing and banner

audience had filled the RFF, physically and vocally, to chant and sway to Nascimento's percussive message, delivered from a stool, centre stage. Having a large rhythmic section helps. The band, similar in line-up to the personnel on his latest recording *Taxi* (Columbia), incorporates three percussionists (a drummer and two timbaleros), electric bass and keyboards, all of which belt along with his acoustic guitar and ringing vocals.

By my reckoning Nascimento has more fire than Latin converts like David Byrne and more cred than Sting. Not only is he red hot and right-on in his white suit and white tam o'hanter, but he sings like an angel.

Garry Booth

## Guillaume Tell

## GRAND THEATRE, GENEVA

Most Swiss theatres have made an effort to mark Switzerland's 700th anniversary this year. Bern, Lausanne and Biel lavished considerable resources on new operas by local composers, none of which made much of an impression. Opera Factory Zurich is currently touring a new chamber opera by Rudolf Kelterborn, which views the Romeo and Juliet story simultaneously in three different settings - medieval Verona, the 19th century Swiss country idyll after Gottfried Keller, and a contemporary Palestinian cantata in the Israeli-occupied territories. Lucerne has gone a step further by commissioning three composers to write one opera (an act piece).

Geneva's choice of *Guillaume Tell* (staged by the young Swiss producer Carlo Tommasi, conducted by Gabriele Ferro) may not have been the

most original contribution, but it probably had more popular appeal than all the others put together. Rossini's uneven masterpiece has a long association with the Grand Théâtre - it inaugurated the building in 1879 and was revived for the centenary. Although written for Paris, the opera voices the Swiss ideals of independence and self-sufficiency with unequivocal directness. Given Switzerland's current preoccupation with the trend towards political and economic integration in Europe, these ideals are once again being put to the test.

Fortunately, Nickler made no attempt to point up the work's "relevance". By opting for an unfussy traditional presentation, he has been accused of dullness - but in fact he chose the more difficult path, and thereby did the work a service. Carlo Tommasi's single

set - a stepped semi-circular platform which divided up into separate blocks - looked disappointingly wooden at the outset, but gave the production a solid, versatile foundation. Nickler grouped the chorus intelligently and engineered a commendably realistic account of the apple-shooting scene, though Tell's storm-driven roar across the lake - in a miniature boat hoisted airborne above a billowing blue canopy - was less successful.

For all its low-budget appearance, the staging told the story simply and effectively, offering no competition for the music - and what music! The melodious pastorales and valiant calls to arms, all delivered with keen splendour, suggested that this is as much a chorus opera as a tenor-and-baritone showpiece. Ferro's articulation of the filigree string accompaniments, his sense of instrumen-

tal balance (the overture treated more as a delicate pre-Romantic tone poem than an orchestral showpiece) and his command of mature Rossini style - all lent the performance a blazing commitment and authority. With more than three-and-a-half hours of music, including three ballets attractively choreographed by Alphonse Poulin, the evening was full and unflagging.

Thanks to the dignity and stature of José van Dam, Tell for me dominated the opera to which he gives his name. Van Dam, who is by no means tall or well-built, is one of those rare singers with the gift of making their presence felt even when motionless. To hear him sing in his native tongue, with all his quietly expressive nuances, allied to a timbre that so unmistakably combines nobility and humanity, was to witness a great singer-actor at

the height of his powers.

Jane Eaglen's stately Mathilde (which she is to repeat at Covent Garden next season) was sung with cantabile ease, the voice sounding rich, flexible and steady. She is an honest performer, offering nothing that does not become her. The challenge now is to develop a greater intensity of expression and depth of character, which at present exists on the level of a uniform Romantic heroine. Chris Merritt's Arnold made a safe but unsuitable partner. Hans-Peter Scheidegger's Gessler was a vulgar, violent fool, heroically declaimed and fleshing out the blemish stereotype with comic flamboyance. Linda Kirchner made a plucky, boyish Jenny. Diane Curry a dignified Madrigne, and the smaller roles were sung with equal distinction.

Andrew Clark

## INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

## AMSTERDAM

Concertgebouw 20.15 Lucas Vis conducts Netherlands Radio Philharmonic Orchestra and Netherlands Chamber Choir in music by Gabrieli, Willaert and Stravinsky. Tomorrow: Giulini conducts all-Beethoven programme. Fri: Yehudi Menuhin conducts Beethoven's Choral Symphony. (5718 345) Beurs van Berlage 20.15 Oliver Knussen conducts Schoenberg Ensemble in Roberto Gerhard's *Halku*. Nones. Leo and Falla's *El amor brujo*. Sun at 14.00: Frans Brüggen conducts Orchestra of the 18th Century in a programme of popular Baroque and Classical music (6270 468) Muziektheater 19.30 Frans Brüggen conducts Peter Mussbach's production of Idomeneo, with Ben Heppner in title role and Faye Robinson as Elettra. Final performance on Sat. Tomorrow: Dutch National Ballet opens a week-long season (6255 459)

## ATHENS

Heros Attica Theatre 21.00 Bolshoy Ballet production of Giselle, also tomorrow. Sat and

Sun: Swan Lake (322 1459) Lycabettus Theatre 21.00 B.B.King and Joe Pass give the second of their Athens Jazz Festival concerts. Tomorrow: Herbie Hancock, Wayne Shorter and Stephen Clarke. Fri: Elvin Jones and Jazz Machine (322 1459)

## BARCELONA

Gran Teatre del Liceu 21.00 Uwe Mund conducts Geras Jurevicius's production of Die Zauberflöte, with Kurt Moll as Sarastro and Francisco Araiza as Tamino. Also Fri and Sun (412 1468)

## BERLIN

Stadssoper unter den Linden 20.00 Opera gala with young international soloists. Tomorrow: Giselle (2004 782) Deutsche Oper 19.30 Franz Weiser-Möser conducts Jean-Louis Martinoty's new production of La clemenza di Tito, with decor by Hans Schaefermoch and costumes by Lora Hass. The cast is led by Lucy Peacock, Mariana Cloromilla and Peter Seifert, repeated Sat. Tomorrow: Le nozze di Figaro (3410 248) Philharmonie Kammermusiksaal 20.00 Gary Bertini conducts Berlin Philharmonic Orchestra in Haydn's Symphony No. 45, *l'Isle*. The Unanquenchable Question and Staatsoper's Fourteenth Symphony, with soloists Julia Varady and Dietrich Fischer-Dieskau. Also tomorrow, Sat and Sun (2814 383)

## BRUSSELS

Palais des Beaux Arts 20.00 Philippe Herreweghe conducts

Haydn's The Creation, with soloists Hillevi Martinpelto, Adrian Thompson and Peter Lika (507 8200)

## FRANKFURT

Alte Oper 20.30 Citylights, multi-media revue with the ensemble of the Berlin Friedrichstadt-Palast. Runs till Sat (1940 400) Opernhaus 20.00 William Forsythe's ballet *Artifex*, music by Eva Croesman-Hecht and Bach. Also Fri and Sun (238061) Bockenheimer Depot 19.30 Waiting for Godot, directed by Peter Pützsch, daily till Sun (226081) English Theater Katerstrasse 20.00 Alan Ayckbourn's *Absurd Person Singular*, daily till Sun (242 3180)

## GENEVA

Victoria Hall 20.30 Michel Tabachnik conducts Tonhalle Orchestra of Zurich in a Beethoven programme. Entry is free. On Sat, Ellahu Inbal conducts the Orchestra de la Suisse Romande in music by Franz Martin, Mozart and Berlioz

## LONDON

MUSIC AND DANCE Covent Garden 20.00 Ruggero Raimondi sings title role in *Attila*, conducted by Mark Ermler, with Josephine Barston as Odabella. Tomorrow and Sat: Les Contes d'Hoffmann. Fri: La Cenerentola (171 240 1088)

Coliseum 19.30 English National Ballet presents John Cranko's *The Taming of the Shrew*, music by Domenico Scarlatti. Also tomorrow (071 838 3181) Royal Festival Hall 19.30 Alfred Bransby plays set in *Louisiana* in the 1940s, with Julie Walters as the mourning young widow whose spirits are lifted by the arrival of a truck driver. Harold Pinter directs a long-awaited West End revival of *The Caretaker* at the Comedy Theatre, with Donald Pleasence returning to the role he created in the original production, and with Colin Firth and Peter Howitt as the two threatening brothers. At the Almeida (071 359 4404), there is a last chance to see Diana Rigg as a rapturous Cleopatra in *Oryden's Ail for Love* before it closes on Sat. The Rehearsal. Anouilh's dark comedy of sexual intrigue in 1950s France, is enjoying a long run at the Garrick. For information about other shows, phone Theatreline from anywhere in the UK: Plays 0838 430658

Musicals 0838 430680 Comedies 0838 430681 Thrillers 0838 430682

## MADRID

Auditorio Nacional de Musica 19.30 Gerd Albrecht conducts Spanish National Orchestra and Chorus in *Les Troyens*. Tomorrow: Hans-Peter Scheidegger's Gessler was a vulgar, violent fool, heroically declaimed and fleshing out the blemish stereotype with comic flamboyance. Linda Kirchner made a plucky, boyish Jenny. Diane Curry a dignified Madrigne, and the smaller roles were sung with equal distinction.

## MILAN

Teatro alla Scala 20.00 Armando Gatto conducts Franco Zeffirelli's production of *La bohème*, with Mirella Freni as Mimì, Roberto Alagna as Rodolfo and Gino Quilico as Marcello, also Fri. Tomorrow, Sat and next Mon: Riccardo Muti conducts *Attila* (7200 3744)

## MUNICH

Philharmonie 20.00 Hans Rudolf Zobel conducts Mendelssohn's *Elijah*, with soloists Julie Kaufmann, Cornelia Kallisch, Aldo Baldin and Siegmund Nimsgern. Sun: Miles Davis concert (4808 614)

## NEW YORK

New York State Theater 20.00 NY City Ballet in works by Balanchine and Jerome Robbins. Season ends on Sun (870 5570) Metropolitan Opera 20.00 Bolshoy Opera production of Eugene Onegin, also tomorrow. Fri and Sat: Rimsky-Korsakov's opera-ballet *Mlada* (382 8000)

## PARIS

Palais Garnier 19.30 Opera Ballet

in works by Jerome Robbins, Twyla Tharp and William Forsythe. Also tomorrow, Fri and Sat (4742 5371) Théâtre de la Ville 20.30 Pina Bausch's *Tanztheater Wuppertal*. Also Fri and Sat (4274 2277) Opéra Comique 19.30 Offenbach opera double-bill staged by Guy Couteau and conducted by Dominique Debat, with the Ensemble Instrumental de Basse-Normandie. Runs till next Wed, except Mon (4286 8883) Centre Pompidou 20.30 *Première de Philippe Manoury's Neptune*, an Iranian production. In the first half of the evening, the composer will introduce the new work. Repeated tomorrow (4280 9427)

## VIENNA

Stadssoper 18.00 Horst Stein conducts *Die Frau ohne Schatten*, with Ute Vinzing as the Dyer's Wife, Mechthild Gessendorf as throw: Tosca. Fri: Fidelio. Sat: Der ferne Klang. Sun: Otello (51444 2960)

## ZURICH

Opernhaus 18.00 Ralf Welker conducts Claus Helmut Drese's production of *Hegler*, with George Gray in title role, Robert Hale as the Wanderer and Gwyneth Jones as Brunnhilde, repeated on Sun. Tomorrow and Sat: *Europas* by John Cage (251 0909) Theater 11 20.00 Merce Cunningham Dance Company in two works with music by John Cage, also tomorrow (251 5900) Schauspielhaus 20.00 James Joyce's *Exiles*, directed by Peter Palitzsch, also Fri and Sat. Tomorrow: Thomas Hurliemann's new play *The Envoy* (251 1111)

## European Cable and Satellite Business TV

(all times CET)  
MONDAY TO FRIDAY  
Europe  
0600-0630 International Business report  
CNW  
0600-0630 Moneyline  
0630-0650 World Business Today - a joint FT/CNN production with a review of the day's major business stories  
0700-0830 Financial Times Business Report  
A 15-minute business briefing broadcast three times between 0700 and 0800  
2220-2250 (Wed) Financial Times Business Weekly - the latest round-up of business news with James Bellini and Debbie Middleton.  
0830-2030 (Thurs) Financial Times Business Weekly  
1200 International Business Report  
2130 (Thurs) Financial Times Business Weekly  
SATURDAY  
CNW  
0600-0630 Moneyline  
0600-0630 World Business Today - a joint FT/CNN production  
1540-1610 Moneyline  
1900-1930 World Business This Week  
2110-2140 Your Money  
SUNDAY  
Supersatellite  
1800-1830 FT Business Weekly  
1930-2000 FT Business Weekly  
2030-0300 FT Business Weekly  
Sky News  
1030-1100 FT Business Weekly  
CNW  
0710-0740 Moneyline  
1540-1610 Your Money  
1900-1940 Moneyweek  
0040-0110 Inside Business



## FINANCIAL TIMES

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## The challenge for Yugoslavia

YESTERDAY, the Yugoslav experiment came to an end with the "declarations of independence" by Croatia and Slovenia. Thus ends the wishful thinking of western governments that this multi-ethnic, multi-lingual and multi-cultural state should succeed, and be preserved. It was easy to do this when the instruments of coercion available to the ruling Communist party were used to suppress ethnic identity and stifle economic development. But spurred on by events across eastern Europe, Yugoslavia's six republics last year held free elections. At first, western governments could breathe a sigh of relief; the country was on the path towards democratisation. But what these governments failed to acknowledge is that unity and democracy are incompatible in Yugoslavia. They have never co-existed for any sustained period since its foundation in 1918.

It is easy to understand why Mr James Baker, the US secretary of state, and officials from the European Community, have publicly pleaded for the six republics to remain together in a peaceful, united Yugoslavia. They fear that if they lead support to Slovenia's or Croatia's independence it will send out the wrong signals to the Baltic states, to Georgia, and to Slovakia. They have defended their position by saying a united Yugoslavia contributes to stability at home and throughout the Balkans. This is not necessarily so.

Maintaining a united Yugoslavia under the present status quo is contributing to instability. The public rhetoric of western governments reinforces the position of Serbia, the largest republic, at the expense of the fragile democratic governments in the other republics.

## Greater Serbia

Serbia's authoritarian president, Mr Slobodan Milosevic, opposes any breakup of the federation essentially because it would erode Serbia's influence. His determination to keep the country together on his terms has precipitated a breakdown. He has weakened the idea of a Greater Serbia in which all Serbs living outside Serbia's borders would be united. This has rekindled the deep hatred and mutual suspi-

cion between Serbs and Croats. Croatia, in all but name, has suspended its democratic institutions under the pretext of defending itself against Serbia's ambitions. Slovenia wants nothing to do with a Yugoslavia dominated by Serbia, or one in which ethnic rivalries dictate the agenda.

## Western response

Western policy statements contribute to instability in another way. The governments of Croatia and Slovenia were democratically elected last year. These republics have also held a referendum on independence. Slovenia out of desperation, it had repeatedly tried to negotiate the terms of a looser confederation with the federal government, but the government refused to listen. The federal army then tried to intimidate the republic, but Slovenia stood firm. Its government is understandably disappointed by the western response.

Sooner or later, western governments will have to respond in a radically different way to these declarations of independence. That means addressing the position of ethnic minorities, not only in Yugoslavia, but in eastern Europe and the Soviet Union. Without this, the independence debate is meaningless.

The conditions under which independence will be recognised should be clearly spelled out: governments should be democratically elected; ethnic minority rights should be fully respected; external borders should not be violated; internal borders should not be changed, except through peaceful negotiations; an explicit commitment should be made to political and economic pluralism.

Western governments, and others which favour the status quo in Yugoslavia, will balk at these conditions. But the time has come to apply both courage and imagination in confronting the rise of ethnicity in eastern Europe and the Soviet Union. Fear and self-interest has in the past often allowed both the central authorities and the republics to abuse their own minorities. The CSCE meeting in Berlin opened the window of opportunity to intervene. It should now be used. It could save Yugoslavia.

## Silent watchdog

THE National Rivers Authority has been repeatedly described by ministers as the "strongest environmental agency in Europe". Set up after water was privatised, it has responsibility for enforcing environmental standards set by ministers. A separate Office of Water Services ensures that no matter how stringent the environmental objectives, water companies do not raise charges excessively. This is meant to avoid the conflict of interests repeatedly experienced when water was in state hands, with ministers failing to force water companies to clean up the UK's water because they were also responsible for water charges.

Now midway through his five-year term, the NRA's chief executive Mr John Bowman has suddenly left office "by mutual agreement". The news took the industry by surprise. Has Mr Bowman fallen out with the NRA's high profile chairman - the former cabinet minister Lord Crichton - over the pace of the clean-up of rivers? Or was it, as some report alleged, a confrontation with the Inspectorate of Pollution which had irritated ministers?

## A Royal liberty

THE MOST important member of the Queen's staff is undoubtedly the least known. He is the Most Excellent Finder and Sorter of the Royal Dividend Vouchers. If he does not exist, Her Majesty would do well to invent him, since under an arrangement made by her father the Inland Revenue refunds tax deducted at source. No wonder people imagine they hear the cry "what has happened to my dividend?" ringing through the railings at Buckingham Palace. This right royal liberty is working some 27.5m a year according to current rumours. The figure is a guess, since no outsiders know what is held through Bank of England nominees, and how much income tax is paid.

Mr Phillip Hall has produced a new book, *Royal Fortune*, on the subject. Mr Simon Hughes, Liberal Democrat MP, proposes to introduce a bill obliging the royal family to pay tax on its private wealth. Folling evidence suggests that there is widespread support for the proposition. This is understandable. The Queen and her relatives receive indexed pay-

ments from the civil list; these should cover the costs of being royal. Taxpayers cheerfully finance the upkeep of the royal palaces, the yacht, and the like.

A private investment portfolio is another matter. The constitutional argument that the monarch cannot tax herself is anachronistic: in real life the government, not Her Majesty, raises taxes and spends the proceeds. In any event it appears from Mr Hall's researches that it was not until some time between 1837 and 1852 that George VI started the practice of reclaiming income tax deducted at source.

This would not have happened if there were more transparency in the conduct of our affairs. The government should make clear about the Queen's sources of income. Perhaps the Audit Commission might essay a value-for-money report. The Queen has little to fear from such an exercise. She is an asset to the country, not least to its tourist and publishing industries. But her father's little tax dodge should be discontinued.

In Mexico they do it by lottery. North Koreans spend at least five years doing it, while Swedes it may be only five months. South Africa only makes whites do it, but others may volunteer. Paraguay has people doing it in the navy, even though the sea is 400 miles away.

Compulsory military service: in most countries it is part of the way of life - including most of Europe. But the various European conscription systems are now being increasingly called into question. Post-cold war arms reductions mean fewer conscripts are needed; post-cold war military planning raises the question of what conscripts would be used for, anyway. Conscription itself may well be on the decline.

Other west European countries stuck with military service when the UK dropped it. The final registrations for UK national service took place 30 years ago, and the last man was demobbed in May 1963. Three times this century Britain has introduced conscription - in 1916, 1939 and 1947 - and three times discontinued it.

Although military obligations were part of its feudal customs, Britain has tended to regard conscription with distaste. The attitude is shared by most of its one-time colonies and dominions. Very few of these now enforce military service. By contrast, there is conscription not only in most of the world's poorer countries but throughout the non-English-speaking industrialised world, with the exception only of Japan and little countries such as Luxembourg.

Out of 149 sovereign countries with their own armed forces, 83 have conscription in some form, obliging all or some of their young men (and in a few cases young women, too, in Israel for instance) to serve in uniform or, where the alternative is permitted, to perform community work. Worldwide, it makes a commandeered workforce of about 10m.

Detente has made this into another area of excess manpower. In Europe, military service has been undergoing changes in line with declining defence needs. The war in the Gulf has now prompted further re-examination. The lesson it brought home was that in most kinds of conflict in which western countries might foreseeably be involved, conscript forces would have little or no role to play.

No conscripts were among western combat troops sent to fight against Iraq. France, which unlike the US or Britain does have compulsory military service, dispatched only professional troops to the Gulf. As a result, it had difficulty getting complete army units together. It had some conscripts on warships, but ordered them to be moved out of the Gulf itself just before the war began.

Rethinking about the use of conscripts is going on in Germany, too, where it is linked to a debate about the extent of the country's military responsibilities and possible future participation in UN operations. Any such new role would be assigned to a "core" of professional servicemen. Both the French and Germans are working towards a distinction between conscripted and professional forces, and all-volunteer forces available for foreign operations.

The length of military service is already being reduced in most west and east European countries. Up to two years ago, the Bonn government was pressing ahead with an unpopular plan to cut the period from 18 to 16 months in order to maintain force levels. But it retreated, and then cut the requirement to 12 months with effect from last October, on the eve of unification. The Dutch have also come down to a 12-month minimum and aim to halve the period of conscripts by almost half by 1995.

Greece has reduced its minimum requirement to 15 months, and plans for reduction are afoot in Turkey. France and Spain, where conscripts serve 12 months unless they volunteer for an extension, are both due to reduce the period, to 10 months respectively. Polls in Spain have shown a majority in favour of abolishing military service outright.

Resistance to Soviet conscription has increased sharply. Following last autumn's call-up, more than 20 per cent were reckoned to have failed to respond by January. Bullying of young conscripts and the use of the army to deal with ethnic conflicts and independence movements have caused public uproar. In January, crack troops were sent to enforce conscription in the Baltic republics, Georgia, Armenia, Moldova and parts of the Ukraine. The next month Georgia became the first republic to move towards forming an alternative to the Soviet army, voting to conscript young men for a new national guard.

Even in republics loyal to Moscow, pressures are growing to prevent conscripts being sent outside their home region.

The idea of moving to all-volunteer forces has been aired in the last year. But it appears unlikely to happen in the near future. Colonel Valery Oshchepkov, deputy chairman of the Soviet parliament's defence committee, says there would not be enough volunteers for the army if there was no compulsory service.

"The armed forces have been discredited quite seriously in ideological and political terms," he says. Unless total numbers were to be drastically

The end of the cold war in Europe has changed attitudes to military conscription. David White looks at a system in flux

## When Johnny marches away



The faces of military service: 83 countries conscript in one form or another



for an extension, are both due to reduce the period, to 10 months respectively. Polls in Spain have shown a majority in favour of abolishing military service altogether. Portugal has already cut its minimum to eight months and plans a further reduction.

Neutral Sweden is experimenting with the time spent by conscripts in training - mainly to help curb the government's budget deficit. About a third are taking part in a trial five-month minimum stint while others do up to 15 months. More will be brought into the experiment this summer.

Since the beginning of last year, Romania, Bulgaria, Czechoslovakia, Hungary and Poland have all made reductions, so that the norm in eastern Europe is now between 12 and 18 months. Even Cuba recently cut its requirement from three years to two. But it is in the Soviet Union, with its 3m conscripts, that the greatest challenges to the system are being faced. Moscow has begun to test the merits of moving towards a more professional structure. The experiment is being undertaken in the navy, where up to now sea-going conscripts have had to serve for three years. The compulsory period is being reduced to two years, but with the option of serving the extended period under contract, with a salary in place of the conscripts' monthly allowances, as low as 10 roubles a month. In the other services, a reduction in the current two-year stint has been under consideration, along with plans for alternative service for people unwilling to join the armed forces.

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reduced, the country could probably not now afford the cost of paying a professional army.

Arguments for and against conscription go to the heart of ideas of nationhood, on the one hand, and of individual liberty on the other.

The case against it is that it is a waste of human resources, usually seen as a waste of time by those who take part. Avoidance of national service has frequently been a cause of emigration: for example, many young Portuguese who went to France to escape the four-year draft in force during the country's African wars. South African whites until quite recently faced a two-year draft, plus follow-up obligations, until the basic period was halved.

In military terms, some see drawbacks, others benefits. "Conscription tends to produce good soldier material," Gen Sir John Hackett, a former British army commander in Germany, wrote in a book called *The Profession of Arms*. "But this is only available for a short time in service. It probably reduces volunteer potential in the general community. It also probably makes it harder to build up a cadre of non-commissioned officers in the service." The British army had become more "professional" after National Service was ended. Conscription inhibited professionalism in obliging junior and middle-ranking officers to spend much of their training people in elementary skills.

Senior German officers counter with the argument that conscription brings a "good average" of the population into the services - not always

the case, they say, in a volunteer army. It injects skills from outside, keeps officers on their toes, and provides a big reserve of trained soldiers who could be mobilised rapidly in an emergency.

Conscription is seen by its advocates as the means for defending both a state itself and its political values. "Conscription," said Napoleon, "is the vitality of a nation, the purification of its morality, the real foundation of all its habits." Friedrich Engels was another supporter, stating 100 years ago that "contrary to appearances, compulsory military service suppresses general franchise as a democratic agency". The turn-of-century French Socialist Jean Jaurès also believed (wrongly) that conscript armies would restrain governments from undertaking military adventures.

Even where its usefulness is widely challenged, conscription is not easily abandoned. In Sweden, for instance, there is concern about rising youth unemployment and the impact if the numbers taken into military service are reduced.

In Switzerland, bastion of the citizens' militia principle, the obligations are among the most onerous: after 17 weeks basic training, all males have to keep returning for periods in uniform over the next 30 years; with objects doing medical service. The higher ranking one is, the more time one spends. In November 1989, the Swiss got a chance to abolish their army but voted against.

French and German youth does not necessarily like military service, but both countries have yet to shake off their ideological attachment to it. In France it is linked to the early days of the republic. In November 1870, the defeated Duke of Brunswick's Prussians at Valmy in 1792, and the subsequent *levée en masse* summoning all to help the military effort.

The present Socialist government stands by the system, against former President Valéry Giscard d'Estaing, who declared himself two years ago in favour of scrapping it. Some in the Socialist party agree with Mr Giscard, but they tend to keep quiet about it. Others think the idea of a period serving the community should stay, but should be organised more usefully.

In Germany conscription also has a history going back to the Napoleonic wars. It was established in Prussia from 1814 and in all Germany from 1871. It did not exist during the interwar Weimar Republic, but that is a period of unpleasant memories. The belief that citizens in uniform are more trustworthy than professional standing armies is firmly entrenched. On the other hand, military service is increasingly unpopular. Recent years have seen an upsurge in the number of conscientious objectors, who can do other kinds of service but have to spend three months extra. No political leader is championing the idea of abolition. But it is a latent theme. German officers say that cutting the time of service much more, on the Swedish model, would make it hard to provide proper training. Another way in which countries might respond to lower requirements would be to restrict the intake, but this would risk building up resentment against an unequal system.

Countries like France and Germany may not keep up conscription for ever. But the moment when they decide to drop it in favour of all-regular armies may have to wait until their force requirements are very much smaller than the levels they are already being reduced to. The odds of the present situation is that the same trend towards defence cuts that allows conscription periods to be reduced also - because of pressures on costs - works against the abolition of compulsory service. In the last analysis, it is always cheaper to train youth into service than hiring them off the streets.

Additional reporting by Leyla Boulton in Moscow and Robert Taylor in Stockholm.

## Out east, but not gone west

There is life after resignation in Japan. Apart from the few executives who overcome by shame that they resort to ritual disembowelling, disgraced company officials can generally look forward to a post as an adviser with company secrets, reasonable income and, perhaps, a lingering reputation as an elder statesman of the corporate world.

Both Yoshihisa Tabuchi, ex-president of Nomura Securities, and his Nikko counterpart Takuya Iwasaki will be given the consolation prize of "vice-chairman", having taken the rap for their companies' misbehaviour.

While executives are generally expected to maintain a low profile after taking their resignation bow, politicians are more resilient. Take for instance two of the more prominent figures during the Recruit stocks-for-favours scandal in 1989: Yasuhiro Nakasone and Noboru Takeshita. Nakasone - who left the ruling Liberal Democratic Party and became an independent candidate at the last election - now feels he has done his time in political purgatory. So he has rejoined the party, to the apparent surprise of Prime Minister Toshiki Kaifu. Meanwhile Takeshita, who was forced to resign as premier, feels ripe for another term at the top, and has joined the queue of LDP factional heads waiting their turn.

## Monopoly

Can any economist, market-maker or street trader make sense of the prices paid in yesterday's auction of the City of London's most famous street signs? It is perhaps not surprising that Fleet Street went for

## OBSERVER

£16,000 given all the publicity type, and maybe secret Bank of England intervention had something to do with the inflated £14,000 tag put on Threadneedle Street. But why was Moorgate, first port of call for so many of the American supermarket retailers, worth only £500?

Cheapside lived up to its name, commanding a measly £850, and Watling Street did even worse. Once upon a time US banks would have fallen over themselves to hang that one on their wall. Lombard Street, the smootiest banking address in town, went for less than the price of a second-hand car. And why is Pudding Lane deemed twice as valuable as Foulry - because London's Great Fire started there?

## Fidel's bulletin

The clearest sign that Cuban dictator Fidel Castro's days are numbered has emerged. His government yesterday decided to bring to trial four medical workers arrested last October charged with plotting to blow up their leader with dynamite. Either 64-year-old Castro is no great student of marxist history, or he must feel himself immune from the threat of historical coincidence. His government yesterday decided to bring to trial four medical workers arrested last October charged with plotting to blow up their leader with dynamite.

## About turn

Was it only four years ago that Reed was prepared to pay \$55m to bag Paul Hamlyn's Octopus, Britain's biggest independent publisher? Now Reed has clipped in for a 30 per cent stake in Sinclair-Stevenson, perhaps the best known of the current clutch of fledgling independent



"There could be an opening for a British Ambassador to the European Superstate."

publishing houses. Despite all the brave talk, it marks a major about-turn for Christopher Sinclair-Stevenson, a celebrated literary figure who quit Hamish Hamilton last year to plough an independent furrow. With the backing of men like Tim Waterstone, Sir Martin Jacobson and Lord Rees-Mogg, Sinclair-Stevenson was not without friends in high places. But at the small firm's friend and a shareholder, seemed to have been insisting on some pretty stiff re-financing terms.

## Weekend flit

This weekend removal vans will arrive at Satchi & Satchi's opulent headquarters on Berkeley Square in Mayfair to shift the group to dowdier

offices at the back of its advertising agency in Fitzrovia. The move is part of the cost-cutting initiative unveiled earlier this year by Satchi's chief executive Robert Louis-Dreyfus. One of the financial reasons of the ailing advertising group. All its main board directors will move to Fitzrovia except for Charles and Maurice Satchi themselves. The brothers are staying in their expensive penthouse on the seventh floor of Berkeley Square, together with the team handling the sensitive Tory Party advertising account.

The group hopes to sub-let the rest of the floor, but will keep the master lease. So the enormous Satchi & Satchi logo emblazoned across the building's Berkeley Square facade is there to stay.

## Helsinki vocans

Latin is unlikely to become the lingua franca of the new Europe but it is staging a revival at the moment in all places - Finland, a country with one of the most impenetrable languages. Since September 1989 Finnish radio has been broadcasting five minutes a week of news in Latin on its shortwave channels at a modest cost of £100,000. To judge by its mail bag the Latin service has a growing number of listeners among the 15m Europeans who are believed to be able to understand the language. The idea seems to be catching on. Austria is believed to be planning to do the same.

## PR speak

A new low in prose style has been recorded by Scottish Widows. Launching a school-fee plan yesterday, the life company referred in its press release to helping parents with the cost of "educational children". Presumably the plan does not cover English language lessons.

THE ROYAL OPERA

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## LETTERS

## Encouraged to sell to Japan

From Mr John D Rolfe.  
Sir, British businessmen seeking a firmer path through the present economic morass would do well to look eastward to Japan.

The recently-launched Priority Japan Campaign promoting opportunities for British companies trading with Japan is a timely move by the DTI.

In my experience, the Japanese offer financial incentives extremely attractive to British companies wishing to sell there, with Japanese exporters to hand to give all the advice needed, not to mention, in our case, the offer of an expenses-paid visit to Japan to see local markets at first hand.

We found the Japanese pouring \$1m a year into tax breaks to encourage their home manufacturers to bring in foreign goods.

We found massive tariff reductions on large-scale imports to Japan and over \$100m spent on import promotion.

All this and much, much more as they say.

My company is among the most diversified in the UK, so this was music to our ears.

Our appearance on the Japanese scene is beginning to pay dividends. Sales of our fashion knitwear have doubled, year to year, and we expect they will reach \$2m-plus in the next 12 months.

And we are currently processing a flood of enquiries for our wheelchair products after participating in a Japanese medical exhibition.

I can only say that if Japan is intent on becoming the world's import superpower, let's give a helping hand!

John D Rolfe,  
marketing director,  
Bembridge,  
415 Edgware Road, NW2

## Something awry in allied defence procurement

From Lord Inglewood MEP.

Sir, I found your account of the background to the government's purchase of the Challenger 2 Main Battle Tank ("Big guns hit the target", June 25) most revealing. While naturally I wish Vickers well with the Challenger 2, surely the story you tell suggests something awry in allied defence procurement.

The fact is that, over a four year period, if not longer, four companies, three of them European, spent vast amounts of money chasing an order that in the end was for only 140 or so tanks. But the result of this decision, regardless of the merits of the individual tanks, is that the four main front line national forces are now set to deploy four different tanks, with three different guns and sets of ammunition. And this out of a total allowed under the CFE agreement of 10,573 tanks on the central European front for the four countries.

The need for European level rationalisation of the defence industry, and European level defence procurement, seems to me to scream from the columns of your article.

Lord Inglewood,  
Barton-in-the-Forest,  
Penrith,  
Cumbria

## Real culprits in Davy's demise

From Mr Deryck L Thornley.

Sir, Your reports and analyses of the beleaguered Davy Corporation (June 21) take a typically "City" view, blaming mismanagement and small size for the demise of this once great British engineering group to which we all owe much for past innovation, skill and expert effort.

Perhaps the most reprehensible element was your advice to shareholders to forsake the company, leaving the banks to "pick up the pieces".

Surely the real culprits are the "fixed price" tender employers (of whom there are too many in the construction and engineering industries) which refuse to take a share in the high risk ventures that will yield their future profits.

Deryck L Thornley,  
Keystones,  
Eastly Green,  
Beaconsfield, Bucks.

## Truth, politics and research

From Mr William Pitt.

Sir, Your Leader, "The price of Labour" (June 21), ascribes the plausibility of Conservative costings of Labour pledges to the work of civil servants. You also rather sentimentally give credit to the Conservatives for seeking to support "that faintest of all plums, truth in politics".

In truth, the Conservatives have arrayed their highly disputable predictions in the ivory of an official government White Paper, having enlisted the help of supposedly impartial civil servants to lend credibility to party political propaganda.

The research you so warmly praise should have been carried out by party workers at Smith Square, not civil servants in Whitehall.

William Pitt,  
5 Gainsborough Gardens,  
London NW3 1BJ

## Competition for top jobs

From Mr James McFarlane.

Sir, If, since privatisation, the jobs of the top managers in the public utilities have really become so much more arduous and demanding as to justify their astounding salary increases, it seems to me that these jobs should have been opened to competitive applications, rather than simply awarded to the sitting tenant.

I am sure there are many in the private sector who would have jumped at the chance of offering themselves for such well-paid jobs in businesses that are fortunate enough to supply essential commodities to tied customers with minimal competition.

The operation of such a free market in the top jobs, if not in the public sector, would ensure the best possible match between the job to be done, the salary to be paid for it and the person to do it.

James McFarlane,  
24 Broad Street,  
Ludlow,  
Shropshire

## Guessing game

From A F G Lewis.

Sir, Your Observer tailpiece ("Bottom line", June 20) prompts me to ask whether anyone can define the meaning of "second-guess". Perhaps, like weather conditions, pre-announcing, prospective and gale force winds, it is part of the modern disease of tautology.

A F G Lewis,  
16 Baitings Wood Gardens,  
Napoli,  
High Wycombe

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## FOREIGN AFFAIRS

Something is badly wrong with the international system.

Billions of dollars were spent, tens of thousands of lives sacrificed, and (most difficult of all) the work schedules of many world leaders turned upside down, in order to rescue the 2m inhabitants of Kuwait, many of whom have meanwhile left the country while others seem to be little or no better treated by the restored "legitimate" government than they were by the invading Iraqis.

Only a tiny fraction of that expense and effort is being devoted to the much larger and more difficult task of rescuing 80m Africans from death by starvation.

Not surprisingly the director of the British charity Oxfam, Francis (who took his seat in the House of Lords yesterday), feels that priorities have gone wrong somewhere, and that at least some of the technical and organisational brilliance displayed in the Gulf war should now be devoted to dealing with famine. He has called for a "humanitarian Schwarzkopf".

But Lord Judd is not only good at headline-catching phrases. As a former politician he also knows the virtue of putting forward practical proposals, and of citing precedent to prove they are realistic. He recalls that in 1985 - the last time there was a big African famine - the United Nations secretary-general set up an Office for Emergency Operations in Africa (OEOA) to co-ordinate the relief efforts.

This was necessary because there are too many different operational agencies within the UN system: the UN Development Programme (UNDP), the UN Children's Fund (UNICEF), the UN High Commissioner for Refugees (UNHCR), the World Food Programme (WFP), the UN Disaster Relief Organisation (UNDRP), and so on. All of these have a role to play in coping with emergencies, but each tends to operate in its own way and often isolates itself from the others.

The director of OEOA, Mr Bradford Morse, was an experienced American politician with high-level access to leaders all over the world, which he used energetically to raise funds and to clear administrative bottlenecks.

Under him as executive co-ordinator was Mr Maurice Strong, a Canadian multimillionaire with long experience of working for the UN, particularly on environmental issues who was brought back into the UN with the rank of under-secretary-general. (He is now organising next year's environmental summit in Rio de Janeiro.)

Between them Mr Morse and Mr Strong, with a small directorate composed of representatives from the various operational agencies, were able to galvanise the UN system into a co-ordinated effort. Lord Judd remembers with nostalgia the enthusiasm and efficiency that characterised their New York office, in contrast to so much of the UN's bureaucratic routine.

OEOA was disbanded after the famine, in November 1988, but with the understanding

that it could be re-established if need arose. Need has now arisen, in spades, and Lord Judd has been waging a vigorous campaign to get OEOA re-established. He may be on the verge of success, as the secretary-general has agreed to call a meeting on the subject tomorrow - to be attended by the heads of the various UN agencies, by donor government ministers, and for the first time, the NGOs themselves.

But it is perilously late, when so many people are already starving. Clearly the world needs a capacity to respond promptly to crises whenever and wherever they happen, without waiting to get its act together each time.

Such a job description makes it clear that governments are now at last facing up to the close connection between humanitarian and security issues. Most famines are at

frontiers, as well as refugees proper (who have to have crossed an international boundary).

He would have some degree of military or paramilitary force at his disposal to ensure the security of aid workers, so that they do not have to be withdrawn from regions of conflict (as happened recently in Ethiopia and Somalia) at the very time when the civilian population needs them most.

And he should be able to bring heavy diplomatic pressure to bear on governments that try to obstruct relief efforts or manipulate them for political ends (the present Sudanese government is the most frequently cited example).

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## Edward Mortimer

## Take your leader to us

It is time for more forceful direction at the UN. The world's disadvantaged depend on it

least partly the result of conflict, and refugee crises are almost entirely so. War is the greatest and most frequent of the large-scale disasters afflicting the human race. As in the case of famine, even more so in the case of war, the UN should be able to act preventively rather than waiting to cope with the disaster, at great expense in human life, after it has happened.

That need not mean keeping a standing army encamped in mid-town Manhattan. It probably does mean asking member states, including the five permanent members, to keep units available to be sent to areas of crisis by the Security Council at short notice. A small force sent to Kuwait last July, for instance, might have prevented many subsequent horrors.

But of course sending such a force would require political foresight. The UN needs above all a leader, capable of drawing the attention of the great powers and getting them to take crises seriously before they explode. That leader can only be the secretary-general. On the identity and calibre of the person holding that office depend, as much as on anything, the chances of the much-proclaimed new world order. The expiry of the incumbent's term at the end of this year provides a golden opportunity for the five permanent members to show they are going to take the UN seriously, by conducting an organised search and selection process - as any large private corporation would when choosing a new chief executive.

Unhappily there is so far little sign that they are doing that. Reports filtering out of New York suggest that, as in the past, the issue is being discussed only in secret and will probably be settled at the last minute by a compromise on the candidate to whom there are fewest objections. The issue may even be shelved by a two-year prolongation of Mr Perez de Cuellar's mandate, though he has already served 10 years and is visibly exhausted.

His merits should not be underestimated: he has served the UN with tact and discretion through many very difficult crises. But the time is surely ripe for a more forceful style of international leadership. It should not be missed.

On the identity and calibre of the secretary-general depend, as much as on anything, the chances of a new world order

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## INTERNATIONAL COMPANIES AND FINANCE

## BSN bid values Irish biscuit maker at I£59m

By George Graham in Paris

BSN, the giant French foods group, is to bid for W&R Jacob, the Irish biscuit maker.

The French group already holds a 22.6 per cent stake which was acquired when it bought Jacob's Bakery, the UK biscuit group, two years ago along with the other biscuit subsidiaries of RJR Nabisco.

An offer of 500 Irish pence a share for the 70.4 per cent of W&R Jacob it does not already own will be made, valuing the company at I£59m (\$98m).

W&R Jacob controls around 50 per cent of the biscuit market in Ireland, which accounted for around 60 per cent of its I£69m sales last year, and also has a significant market position in Northern Ireland. BSN said its offer was made in agreement with the board and management of W&R Jacob.

The two companies have already begun to work together since BSN first acquired its stake, with the introduction of a number of BSN biscuit lines into W&R Jacob's range.

Speculation that the French company would eventually seek to take control has persisted for some time, and contributed to a surge in W&R

W & R JACOB RESULTS			
	1990	1989	% change
Turnover	IR£69.9m	IR£54.8m	+8
Operating profit	IR£4.0m	IR£3.4m	+18
Profit before taxation	IR£3.9m	IR£3.0m	+28
Earnings per share	25.4p	22.5p	+13
Div per ordinary share - paid	10.25p	9.5p	+8
- adjusted	10.25p	9.25p	+11

\* Adjusted for Rights Issue, December 1989

Jacob's share price last October.

Mr Antoine Riboud, BSN's chairman, first took his group into the biscuit market in 1986 with the takeover of Générale Biscuit, the French market leader.

It was in 1989, however, that BSN cemented its position as the largest biscuit producer in Europe, and the second largest in the world - through the acquisition of the European biscuit operations of RJR Nabisco.

Mr Riboud initially paid \$2.5bn for five businesses, including Jacob's in the UK, Belin in France and Salwa in Italy. Quickly, however, he sold on Smiths and Walkers, two British crisp and potato snack businesses which had

come with the Nabisco package, to PepsiCo of the US for \$1.35bn.

Outside Europe, BSN has only attempted to expand its biscuit operations where it felt it had the requisite size. Last August, for example, it sold its US biscuit business, including the Mother's and Salerno brands, to Belgium's Inves group, on the grounds that its 5 per cent market share was an inadequate base for growth.

In India and the Far East, on the other hand, it has teamed up with Mr Rajan Pillai's Britannia Industries to acquire many of RJR Nabisco's biscuit operations in the region.

W&R Jacob reported net attributable profits of I£2.68m last year, up 22 per cent on 1989.

## Guinness offers £29m for Union Cerveceria

By Tom Burns in Madrid

GUINNESS, the UK drinks group, is attempting to strengthen its position in the Spanish beer market through a £29m (\$47m) bid for Union Cerveceria, a loss-making domestic company that is controlled by the Carlsberg group of Denmark.

If the offer is successful, Guinness' stake in the fast-growing Spanish beer market will rise to 28 per cent. Guinness took a 22 per cent stake in the market last November when it paid \$532m for Cruzcampo, Spain's largest brewer.

It would put Guinness well ahead of its nearest competitor, El Aguilón, which is controlled by Heineken of the Netherlands and has a 18 per cent share of the market. The purchase is subject to the approval of Spain's monopolies authorities.

As part of the deal, Carlsberg will acquire 10 per cent of Cruzcampo for an undisclosed price.

Trading of Union Cerveceria's shares on the Madrid stock market was suspended yesterday at Pta275 and Cruzcampo will be offering I£250 a share - their nominal value.

Carlsberg bought its first stake in Union Cerveceria in 1985 and has invested more than \$60m in the company, raising its shareholding to 68 per cent.

The Skol brand name, produced at Union Cerveceria's three brewing plants, has failed to impress the domestic consumer, and the company's relatively small size has hampered the distribution. Union Cerveceria's accumulated losses over the past two years totalled more than £13m.

## German bank to expand in leasing

RAYKRISCHE Vermögensbank is to buy a 33.3 per cent stake in Hanseatische Investitionsbank, the German investment bank from Deutsche Bank Leasing for undisclosed terms, Reuters reports.

Bayrische Vermögensbank has been pursuing a particularly aggressive approach as recession cuts into its main computer business. In the US, Meridian ranks third after Comdisco; in Europe, Meridian International comes fourth after ECS and Promodra, but most European lenders are in bad shape and it will not be easy for Adia to find a buyer.

## Adia decides to get down to basics

By William Dulfors in Geneva

ADIA is to be slimmed down to its basic employment and personnel business through the sale of companies with a combined annual turnover of SF2.4bn (\$1.6bn) and 1990 operating profits of SF195m.

Some of the companies for sale were bought in the belief that diversification would balance earnings from its cyclical employment business; others were acquired almost fortuitously during the group's dealings with Mr Werner Ray, its former leading stakeholder, whose parent company, Omni Holding, is under protection from its creditors.

A single buyer is unlikely to be found, and conditions do not offer the best climate for selling enterprises. Mr Nico Isenmann, Adia's new chief executive, foresees a one-by-one sale over the next 18 months.

"We need to release capital soon, but we are not under pressure," he says. "The price and the quality of the buyer are more important to us."

Adia operates independent computer leasing businesses in the US and Europe under the Meridian name. They will almost certainly be sold separately. During the fiscal year ending on June 30 1990, Meridian US continued its steady five-year profit growth, posting a 15.8 per cent increase to \$27.1m in pre-tax earnings and a climb of 38 per cent to \$56m in turnover. Its net worth at the end of June was \$18m. In the full-year 1990, Meridian US's net contribution to Adia's results rose to SF33m from SF23m in 1989.

Meridian International in Europe contributed SF7m. This result marked a turnaround from the SF23m loss recorded in the previous year. It was achieved through a restructuring which trimmed sales to SF57m from SF93m in 1989. Operations were reduced on leasing and trading in mainframe systems. Other activities were abandoned, the head office was moved from London to Paris, and staff reduced to 210 from 530.

IBM leads in computer leasing in both the US and Europe and has been pursuing a particularly aggressive approach as recession cuts into its main computer business. In the US, Meridian ranks third after Comdisco; in Europe, Meridian International comes fourth after ECS and Promodra, but most European lenders are in bad shape and it will not be easy for Adia to find a buyer.

Computer leasing demands considerable financing. Adia has invested SF1.5bn in the two Meridians since 1985, of which it has written off some

THE new controlling shareholders at Adia, the Swiss services group, have chosen a bold strategy, writes William Dulfors. They intend to make the company the uncontested leader in the world market for temporary employment and personnel services.

Mr Klaus Jacobs, Swiss businessman, and his friend, Mr Klaus Wiegand, chief executive of Asko Deutsche Kaufhaus, the big German retailing group, have so far invested a little over SF1bn (\$670m) in acquiring 65 per cent of the Adia stock.

Their part will decline to 56 per cent, if all other shareholders follow them in subscribing to the newly announced capital increase.

More capital will be raised by selling off all Adia's computer leasing, inspection, quality control and security service companies in what amounts to a reversal of the strategy followed by the Adia management in the last few years.

This new diversification as a means of evening out the fluctuations in earnings which are a feature of so cyclically dependent a business as employment services.

Instead, Mr Jacobs and Asko intend to bank on Adia's growth prospects in the market for temporary help and personnel services which they estimate amounts to some SF56bn a year in the 25 countries in which Adia is currently active.

By way of comparison, Adia puts the world markets for television and luxury products at SF70bn each, while car hire amounts to only SF20bn.

Allowing for a 10 per cent margin of error in Adia's estimate, the market for employment services must currently be between SF50bn and SF60bn a year. Of this, Adia accounted for SF3.3bn last year. The leader, Manpower of the US, was about SF1bn bigger at

current exchange rates.

The temporary help market remains extremely fragmented. Mr Nico Isenmann, Adia's new chief executive, estimated that the five principal operators on the US market controlled only 29 per cent of the total; in the UK, the top five had 26 per cent and in Germany 21 per cent. The Netherlands was the most concentrated, with the leading five companies accounting for 69 per cent; in France the proportion was 61 per cent.

Growth potential is illustrated, firstly, by the advance in Adia's own revenues from temporary help - admittedly boosted by a policy of acquisitions - from SF75m in 1970 to SF2.1bn in 1990.

Secondly, Mr Isenmann points out that, while the percentage of temporary employees to the total active population is 2 per cent in the Netherlands, it is still only 1 per cent in the US, 0.7 per cent in the UK, 0.45 per cent in Germany and a mere 0.13 per cent in Japan. In the US, the percentage climbed from 0.4 per cent in 1961 to 1 per cent last year, when the US accounted for more than 40 per cent of the SF50bn-SF60bn total. It was also Adia's largest market, contributing 32 per cent of group revenues from employment services.

Some SF175m should be added to equity from the capital increase announced last week. More capital could flow in over the next 18 months from the sale of the non-core companies. The new management promises to follow the old in investing strongly in computerised information services in branch offices, to improve quality and efficiency.

But it is obvious that, if it is to meet its set target of becoming world market leader in temporary employment and personnel services, Adia will have to hit the takeover trail again.

under two-thirds of the SF25bn in sales generated last year by Adia's inspection services sector, but if generated almost all the sector's operating profit of SF21m in spite of the slowdown in the US construction business, it should not lack interested buyers.

Prospects for Inspectorate, the remnants of Mr Ray's trade and quality control company merged with Adia in 1989, are much more problematical. It is struggling in a business dominated by the Geneva-based

For employers, temporary help means added flexibility. It assists current trends in manufacturing towards smaller inventories, shorter product life cycles and optimal use of costly equipment. A growing number of service companies find they need to support customers outside normal working hours, when temporary help can be invaluable.

Adia's own experience shows that immediately after periods of recession, when they have made workers redundant, companies tend to increase temporary staff faster, as they start re-employing.

Mr Jacobs and Asko appear to be unworried about taking charge when the employment business is at an ebb. After a 27 per cent plunge to SF14m last year, operating profit fell by some 70 per cent in the first quarter of this year, as recession hit into Adia's leading markets. Manpower suffered an almost identical fall. Predictions of when the recovery will begin are tentative.

Adia's new controlling partnership is taking the long-term view of market potential and its managerial resources. With shareholders' equity of SF965m equal to only 14 per cent of total liabilities at the end of 1990, Adia, they decided, was undercapitalised.

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But it is obvious that, if it is to meet its set target of becoming world market leader in temporary employment and personnel services, Adia will have to hit the takeover trail again.

Société Générale de Surveillance (SGS). Adia's security service companies recorded a combined operating profit of SF40m on a turnover of SF183m last year. About 60 per cent of revenues came from France, a 12-man-based group with 5,200 employees, providing guards and funds transport in Switzerland, Germany, Austria and France. Over 15 years it has shown steady, low-margin growth. A management buy-out has been mooted.

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## Koipe asked to drop takeover of Elosua

THE Spanish Ministry of Agriculture is called on the Italian-controlled vegetable oil company Koipe to withdraw its bid to take over olive oil maker Elosua, Reuters reports from Madrid.

Koipe, part of the Ferruzzi group of Italy, bought a 24.9 per cent stake in Elosua 10 days ago and launched a bid for remaining shares. This prompted warnings by the government that it should not try to gain control of the strategic olive oil sector.

"Withdrawal of the [Koipe] bid would make talks easier," a ministry spokesman said after Elosua met two leading shareholders - the ministry itself and Banco Pastor to define a strategy to stave off the bid.

At stake is control of Spain's olive oil market.

## Two Copenhagen stores come under same owner

By Hilary Barnes in Copenhagen

MAGASIN du Nord and AC Illum's, Copenhagen's two biggest department stores, will come under the same ownership from September 1, it was announced yesterday.

A Danish consortium will buy a 23.7 per cent of Magasin's owner, the listed company Wessel & Vett, from Nordiska Kompaniet, the Swedish stores group.

Some of these shares will be exchanged for shares in a new holding company and will be offered to Danish and foreign investors, Baron Ebbe Wedell-Wedellsborg, Wessel & Vett chairman said.

The group will be owned through a new holding company in which the Magasin du Nord Foundation will own 45.2 per cent of the shares (50.2 per cent of the voting rights),

Illum's 23.7 per cent and a Danish consortium of institutional investors 31.3 per cent.

A stock exchange listing for the holding company is planned in two or three years. The holding company will own 23.7 per cent of the shares (73.7 per cent of the votes) in Wessel & Vett.

Wessel & Vett will pay DKr50m (\$12m) in shares for Illum's, but will also take over DKr200m in debts.

"The real price is close to DKr300m," Mr Jordan said. The Magasin group has a turnover of DKr2.64bn and 2,400 employees to Illum's DKr550m and 373 employees.

The two stores, a few metres from each other on Copenhagen's main pedestrian shopping street, will retain their separate commercial concepts.

NEW ISSUE

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June, 1991



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The FT proposes to publish this survey on July 24 1991.

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Data source: BMRC 1990 (weighted by company size)

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER











## Innovative \$600m issue from GM

**By Sara Webb**

The recent fall in the Italian stock market has led to specu-

STET, Italy's state-controlled telecommunications holding company, may be called off or postponed.

company which controls STET plans to sell some of its non-voting shares in STET to foreign investors. Lehman Brothers, the lead manager, and IRI emphasised yesterday that investors were showing

IRI has stressed that the pricing is still "a long way off" and will be fixed in the week starting July 8.

**National**  
**Power paper**

## National Power paper programmes

By Simon London

**NATIONAL** Power, the largest of the UK electricity generating companies, has set up a \$500m Euro-commercial paper programme and a \$750m US commercial paper programme to fund working capital requirements.

S&P said that the ratings reflected National Power's "aggressive cost control and conservative financial management". Earlier this year the company announced plans to cut its workforce by 2,000, saving

The rating agency also com

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ing companies, has set up a \$500m Euro-commercial paper programme and a \$750m US commercial paper programme to fund working capital requirements.

S&P said that the ratings reflected National Power's "aggressive cost control and conservative financial management."

The rating agency also com-

mented that it expected National Power's capital expenditure programme, with only modest external borrowing over the medium term.

● Akzo, the Dutch pharmaceuticals group, has signed a

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## UK COMPANY NEWS

## Bison pushes NSM down to £3.8m

By Richard Gourlay

NSM, the debt-laden mining and building materials group, reported a collapse in pre-tax profits from £28.2m to £3.7m in the year to March 31 1990.

Debt rose from £13.1m to £64.5m, taking balance sheet gearing to 124 per cent.

Including leases and other loans, gearing finished the year at 175 per cent.

Mr John Jermaine, chief executive, said the fall in profits followed a collapse in margins at Bison, the reinforced concrete supplier; lower volume and margins in coal extraction; and a failure to make any disposals of refurbished coal sites in the second half of the year.

NSM had the support of its bankers, Hill Samuel and the Bank of Scotland, for a business plan involving sales of assets including the waste division, he added.

Sales increased 8 per cent to £185.9m and the shares closed

up 1½p at 14p after Mr Jermaine bought 500,000 shares at 13p.

Earnings per share fell from 9.75p to 0.84p and the final dividend is omitted.

The company also reported extraordinary losses of £8.2m, some £5m of which related to losses on the fencing and plastics divisions.

Had £2.5m of operating losses in these divisions been taken above the line before the businesses were sold, NSM would have actually barely broken even for the year, analysts said.

The plastics and fencing businesses were bought after the open-cast coal mining company, which emerged from the Burnet and Hallamshire group in 1988, tried to exploit the successful Bison name by diversifying into building materials.

However, profits at Bison have run into a wall and the cashflow it spun off to fund the

development of the waste business also ran out.

After making a £5.5m profit in the first half, Bison went into losses in the second half of 1991.

Mr Jermaine, who joined NSM as chief executive after conducting a study for the company in January, said no-one at Bison had any idea they were facing such a precipitous fall in business demand.

Interest charges rose from £8.5m to £9.0m - and this despite receiving the proceeds of a £40m rights issue in February last year.

Debt rose largely as a result of £10m spent on acquiring coal assets in the US, capital expenditure of £10m on the US coal businesses, £10m spent on the UK waste businesses, and £9m acquiring Monoliet, a Dutch pre-cast concrete flooring company.

● COMMENT  
This is one for investors who,

like NSM's bankers, are looking for long term recovery.

For, as the company says, it could be as late as 1993 before Bison sees a recovery in the building market.

And, in the meantime, NSM will have to pay about £6m in interest this half-year, a tall order given Bison's problems unless coal turns around sharply.

What NSM needs is a bit of luck reducing debt by finding an early buyer for the waste division, for which it can expect to receive £20m, and an upwards tick in coal prices in the US.

It also needs a recovery in demand for land and building services sooner than almost everyone is anticipating.

Without these blessings, NSM is looking at break even for the year at the pre-tax level, no dividend this year and no attractions to support the stock.

## TI takes control of Japanese seals group

By Michio Nakamoto in London and Robert Thomson in Tokyo

TI GROUP, the specialised engineering, has acquired a 50.14 per cent stake in Dover Japan, a publicly-listed Japanese company which produces engineered seals for the commercial shipping market, from US-based Dover Corporation for ¥5.7bn (£25m) cash.

TI is also acquiring Dover Corporation's complementary US and European marine seals activities for about \$34m (£21m).

The moves are part of a planned expansion of John Crane International, TI's engine seals business, which is already represented in Japan through a joint venture.

Dover Japan, which is traded on the Japanese over-the-counter market, said that TI would make a good partner because "it is easy for us to see that the company has an active attitude to doing business".

The company added that it had ambitions to expand its international business and the TI purchase would allow expansion on a "big scale".

It is a world leader in the manufacture of stern tube sealings for ships, which account for about 72 per cent of sales, and has 134 employees.

Last year it had sales of ¥3.3bn and pre-tax profits of ¥600m. Net assets at the end of December 1990 were ¥2.5bn.

TI's purchase represents a rare case of a foreign company acquiring control of a publicly-listed Japanese business. Its fellow shareholders are headed by several Japanese banks which each have stakes of 5 per cent.

## Greenwich Resources

Greenwich Resources cut losses from £355,000 to £66,000 after tax for the six months ended March 31. There was an improved contribution of £208,000 (£203,000) from the Pedington mine and the ending of losses in Sudan (£116,000 in 1990).

## Southern Water will not pass on environmental spending

By Clare Pearson

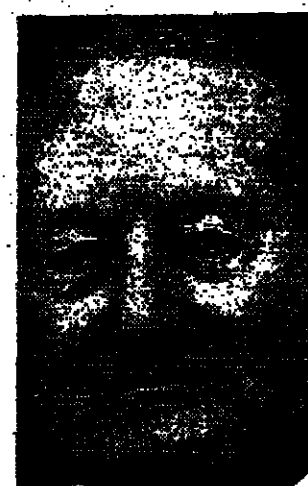
SOUTHERN WATER yesterday ruled out seeking permission from the Office of Water Services this year to impose extra charges on customers to meet environmental spending not foreseen at privatisation.

Mr William Courtney, chairman, said Southern had decided not to make such a "cost pass through" application because of its strong financial position. It had also had to hold up some capital spending until implications of a new EC directive on waste water were sorted out.

Mr Courtney said Southern was unable to design, let alone start work upon, a number of long sea-outfalls until the government had sorted out exactly what was wanted.

He was speaking as Southern unveiled pre-tax profits of £97.1m (£84.1m) for the year to end-March. It is recommending a final dividend of 11.8p for a 17.7p total.

Mr Courtney said that profits before interest in the core subsidiary were "in line with



William Courtney: Capital spending delayed

forecast profits agreed with the government". He added that Southern had not increased charges by the full amount allowed.

Turnover was £251.2m (£225.8m). Earnings worked

through at 53.4p (46.4p). Comparative profits were notional, calculated on the basis that Southern had been privatised for a full 12 months.

## ● COMMENT

As the water sector is overwhelmingly preoccupied with complying with what nasty shock Mr Ian Byatt, the economic regulator, will spring on the companies next, Southern's decision not to seek a cost-pass-through brought sighs of relief in the City yesterday. For Southern to have made such an application - as it is perfectly entitled to do - would have been voluntarily to put itself under the regulatory microscope at a highly inconvenient moment. This way, it has avoided doing so probably until after the next general election. That worry out of the way, the shares look rather attractive. Pre-tax profits this year should reach £100m. That means the prospective yield is right at the top end for the sector at about 8.8 per cent.

## £8m ASIT bid for Lancs &amp; London fails

Anglo Scandinavian Investment Trust's £8.2m bid for Lancashire & London Investment Trust failed yesterday with ASIT owing or having acceptances for just 45.1 per cent of the target company's equity, writes Philip Cogan.

However, ASIT now owns outright a stake of about 41 per cent in Lancashire & London, which still leaves a question mark over the long term future of the trust, which mainly invests in small companies.

ASIT had built up a stake of 27 per cent in Lancashire & London and had clashed with the latter's board prior to the bid, over the management of the trust, and over a "smoking fuse" which would have allowed shareholders to vote on winding up the trust in 1995, and at subsequent annual meetings.

The defeat of the bid was largely ensured by a 38 per cent plus holding controlled by companies associated with the business empire of the late Sir Walter Salomon.

Lancs & London shares fell 9p to 100p yesterday, while ASIT shares were unchanged at 79p.

## Capital spending fall hits Halma

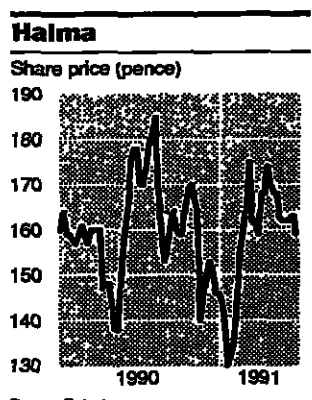
By Michio Nakamoto

THE DOWNTURN in capital investment in the UK hit profits at Halma, the safety, security and environmental control group, which suffered a 6 per cent decline in taxable income from the previous year's record level.

In the year to March 30 1991, the group reported pre-tax profits down from £14.14m to £13.26m, on turnover up 5 per cent at £81.87m (£78.08m). Out of 30 group companies, 12 reported record profits over the year.

The group was shielded from the downturn in UK activity and to some extent in the US, by an increase in business overseas. Growth in continental European sales was particularly pronounced and turnover there increased by 30 per cent to £13.84m. Overall sales to overseas markets rose by 13 per cent to £4.63m.

UK sales were flat although this was partly due to the closure of businesses which had predominantly UK-based activities. In the summer it closed A&G Security Electronics, which made control panels, and Post Glover Medical Products, which manufactured hospital monitoring equipment and incurred an extraordinary



Source: Datastream

loss of £1.08m (£500,000).

The group continued its ambitious acquisition policy with the purchase of four companies during the year, including Smith Flow Control, a manufacturer of safety devices used in the petrochemical field, which had a record year.

Halma has a net cash position of £10.2m despite spending £4.53m last year on acquisitions and a further £4.2m on capital investment.

Earnings per share slipped to 9.8p (9.7p) and a final dividend of 1.42p (1.38p) is recommended for a total payment up

from 1.843p to 2.34p. A further 1-for-3 scrip issue is also recommended.

## ● COMMENT

Halma will have its fans, even after a set of results that were disappointing in the light of the group's previous sparkling performance. The results show that while its diversity helps it escape the worst effects of the recession it is not immune from the slowdown, particularly in capital expenditure activity. The present management's track record suggests that Halma will swing back into its profits growth mode fairly quickly, as it has done under the guidance of the present team in the only two occasions it failed to increase income in the past. Capital investment has been maintained at a strong level. Profit as a percentage of sales was a commendable 16.2 per cent while the overall return on net assets employed was 41 per cent. However, a strong performance this year will depend to some extent on the timing of economic recovery in the UK.

Prospective pre-tax profits of £15.5m place the shares on a multiple of 15, which is a premium worth considering.

## SOUTHERN WATER

## Preliminary results for the year ended 31 March 1991

"I am pleased with our robust financial performance.

We are on schedule to meet all commitments to higher standards?"

WILLIAM COURTNEY, CBE  
Chairman

Turnover increased by 11.2% to £251.2 million.

Capital expenditure increased from £126 million to £141 million.

Pre-tax profits up by 15.5% to £97.1 million on a pro-forma basis.

Earnings per share up 15.1% to 53.4p.

Proposed final dividend of 11.8p making a total for the year of 17.7p.

Our 1991 Report and Accounts will be sent to shareholders at the end of July. Copies will also be available from: The Company Secretary, Southern Water plc, Southern House, Neuman Road, Worthing, West Sussex BN13 3NX.



**Southern Water plc**  
making water work  
- for customers and shareholders

## Flextech seeks £6.8m via rights

FLEXTECH, the oil services company with media and communications interests, is raising about £6.8m by way of a 2-for-7 rights issue.

Over 7m new ordinary shares at 100p each will be issued and the proceeds used for the cost of further investment in Starstream.

The Children's television Channel - and the purchase of the outstanding 16 per cent minority interest in Expro, its oil services subsidiary.

This will in total absorb about £4.7m after allowing for part payment in shares. The balance will contribute towards Flextech's share of the working capital needs of Starstream and IVS.

The company also announced that pre-tax profits for the year to March 31 would be not less than £6.1m, representing a 23 per cent improvement. Total dividends are forecast to be at least 50 per cent higher at 1.5p per share.

The rights issue is fully underwritten by NM Rothschild.

## Debenham Tewson Chinnocks down

Debenham Tewson & Chinnocks, the architect, surveyor and consulting engineer, reported pre-tax profits down from £9.3m to £4.06m in the year to April 30, and is cutting the dividend.

The final is 3.8p to make 6p, compared with 7.7p last time. Earnings fell to 7.57p (18.96p).

Turnover fell 9 per cent to £40.82m (£45m), but Mr Richard Lay, chairman, said it had stood up well in the face of the current state of the property market.

Extending the range of services and geographical spread had given some measure of protection. The greatest emphasis had been placed on Europe, where Mr Lay believed there were substantial opportunities.

The rise in costs was restricted to under 3 per cent. Mr Lay said there would have been a reduction but for more rent and rates, and closure and redundancy costs.

## Platon tumbles £484,000 into loss

Platon International, the USM-quoted instrumentation group, suffered a £800,000 turnover, from profits of £408,000 to a loss of £484,000 for the year

to March 22. The result was struck after exceptional rationalisation costs of £410,000.

Mr Robin Meyer, chairman, blamed the recession in the UK for the setback, and although progress was made in the rest of Europe, he said that could not prevent an overall fall in profitability.

He added that virtually every aspect of the company's operations had been subject to scrutiny, with a refocusing of strategy based on organic growth.

Turnover increased 27 per cent to £6.58m (£5.18m), with overseas sales doubled to £3.08m (£1.6m). Losses per share were 5.1p (5.7p earnings) and again there is no dividend.

## Jones &amp; Shipman £960,000 in loss

Jones & Shipman, the maker of standard and computer-controlled precision grinding and honing machines, fell £960,000 into the red in the year to March 31. For the previous 15 months there were profits of £2.07m.

Turnover dropped to £22.28m (£30.88m) and the taxable result came after redundancy costs of £1m and interest underwritten by NM Rothschild.

Losses per share amounted to 8.2p (10.4p earnings) and there is no final dividend proposed, making 1p for the year (6p for 15 months).

## Exceptionals leave Bulgain in red

Exceptional costs of £563,000 left AF Bulgain, the maker of electronic and electrical components and power supplies, in the red for the year to end-January.

Pre-tax losses were £505,000 compared with profits of £266,000 which included exceptional profits of £10,000.

The charge related to the costs of moving the power conversion division to Lincoln and

setting up the German operation.

Turnover was £14.14m (£12.38m). Losses per share were 1.21p (earnings 0.56p) and the proposed single final dividend is halved at 0.1p.

## 77.3% acceptance for Granada rights

The rights issue by Granada Group has been taken up as to 82.7m new ordinary shares, representing 77.36 per cent.

It has also signed a technology pact with Motorola, the US electronics group, to develop components for video conferencing.

## Micrelec fall bears out profit warning

Shares of Micrelec Group fell 8p to 102p as annual profits from the USM-quoted control and instrument company confirmed the directors' warning issued in March.

The taxable outcome for the 12 months to March 31 amounted to £1.83m, a 13 per cent decline on the previous year's £2.1m. Mr Peter Beck, chairman, said the slowdown in business, reflecting reduced

investment by international oil companies, Micrelec's main customers, was still continuing, although market share had been retained.

Turnover improved to £19.97m (£17.98m), although this increase was mainly attributable to a full year's contribution from OGP Automation and its CMS subsidiary.

Earnings per share dipped to 9.32p (12.07p) but the final dividend is maintained at 1.8p for a total of 4.15p (4p).

## Birmingham Airport static at £8.46m

Birmingham International Airport, owned by local authorities in the West Midlands, achieved pre-tax profits of £8.46m in the year to end-March, little changed from the previous year. Turnover rose some 15 per cent to £24.6m.

There was a downturn in business during the last quarter as the aviation industry came under pressure from the effects of the Gulf war. Passenger and aircraft movements over the year showed a small increase, but aircraft cargo operations rose 43 per cent over the 1989-90 year.

This notice is issued in compliance with the requirements of the Council of the International Stock Exchange and the Registrar of Companies. It does not constitute an invitation to the public to subscribe for or purchase any shares.

Listing Particulars relating to United Friendly Group plc have been delivered for registration in accordance with Section 146 of the Financial Services Act 1986 to the Registrar of Companies in England and Wales.

Applications have been made to the Council of the International Stock Exchange for the listing of Ordinary Shares of 10p each and the 5 (Restricted Voting) Shares of 10p each in United Friendly Group plc to be admitted to the Official List. Dealings in both classes of shares are expected to commence on 6th July 1991.



## United Friendly Group plc

(Incorporated in England under the Companies Act 1985. Registered No. 2573918)

## Introduction to the Official List

Authorised			Issued and to be issued fully paid	
£	Number		£	Number
100,000	1,000,000	Ordinary Shares of 10p each	141,905	1,419,050

"On the basis that the Scheme of Arrangement becomes effective and that the conditions of the offer are accepted, the offer of 1,000,000 5 (Restricted Voting) Shares in United Friendly Group plc will be withdrawn before the close of business on 2nd July 1991."

Details of the above mentioned shares are included in the Companies Filings Service available for collection from The London Stock Exchange. Copies of the Listing Particulars relating to United Friendly Group plc are available for collection during normal office hours for the next two business days from The London Stock Exchange, Companies Announcements Office, 40-50 Finsbury Square, London EC2A 1DU and on any weekday (Sundays and public holidays excepted) up to and including 10th July 1991, from:

Courtesy Wall/Wood Mackenzie & Co. Limited, 136 Bishopsgate, London EC2M 3ST. United Friendly Group plc, 42 Southwark Bridge Road, London SE1 9HE.

26th JUNE 1991



## UK COMPANY NEWS

## Warning from Brent Walker chief

By Maggie Urry

A WARNING that Brent Walker would go into receivership if shareholders did not vote to remove Mr George Walker and Mr John Hemingway from the leisure group's board was delivered at a special meeting of shareholders yesterday.

The group's shares fell 1p to 20p.

Mr Walker used the meeting to open his campaign to remain on the board, his supporters were handing out letters to shareholders stating his case.

He, Mr Hemingway, and Mrs Jean Walker, his wife, who are still non-executive directors, sat on the platform with the rest of the board.

Yesterday's meeting was to consider technical legal points arising from the sharp fall in the group's share price.

Lord Kindersley, chairman, told shareholders that the removal of the two men was a condition of the banks' approval of a restructuring plan aimed at saving the group from receivership. "If you want the company to survive the choice is obvious," he said.

Mr Walker pooh-poohed suggestions that the banks would push the group into receivership. He said he had the support of three of the banks, which held shares, to stay on the board and claimed that the banks as a whole had not demanded his removal.

He said shareholders should ask the banks to state categorically that they wanted him to go, adding "I'll go rather than hurt the company."

After the meeting Lord Kindersley said the banks had agreed to Mr Walker's and Mr Hemingway's removal "such a cardinal point" of the restructuring plan that he seriously thought they would put the group into receivership if the

two men did not go. He said the group's business plan, which envisaged it selling assets and trading its way out of heavy debt over a period of years, "is unlikely to be fulfilled with George Walker and John Hemingway still on the board. The task of getting the plan fulfilled is hard enough as it is without having a split board," he said.

Lord Kindersley repeatedly tried to stop shareholder discussion of Mr Walker's position saying that only questions relating to the agenda for yesterday's meeting could be raised.

However, Mr Walker fuelled discussion, telling shareholders at one point: "I'm staying on the board of Brent Walker not only to look after my interests but yours."

He said the other directors had less than 1 per cent of the group but under the restructuring plan the board would receive shares giving it a 10 per cent holding in five years time.

Lord Kindersley later said this incentive to management had been watered down in recent negotiations.

Birdcage Walk, the Walker family company, was shown as holding 12.4m shares last November, nearly 25 per cent of the group, and has preference shares and convertible bonds which give the family 27 per cent of the equity on a fully diluted basis.

Lord Kindersley said the banks were due to give approvals to the restructuring plan by the end of this week, although there was some "elbow room".

The aim was to send out a circular detailing the plan in time for a further special meeting around the end of July, when shareholders will vote on the restructuring.

Lord Kindersley said an announcement about a deal to expand the pub chain, which would indirectly inject some cash into the group, was close. The group said six weeks ago it was in talks with several major brewers on the issue.



George Walker: fighting to retain his non-executive seat on the board. Shareholders will be asked to decide at a meeting on Tuesday next week

## Morland seeks £10.8m to expand pubs chain

By Philip Rawstone

MORLAND, the Thames Valley-based regional brewer, is to make its first cash call on shareholders to help fund the £16.4m acquisition of 101 pubs from Courage.

It proposes to raise £10.8m via a 1-for-4 rights issue of 4.2m new shares at 265p - a 55p discount on yesterday's opening price.

The balance of the deal, which will increase Morland's estate by 50 per cent to 300 pubs, will be financed through a medium term bank facility.

Whitbread Investment Company, which has a 43.6 per cent stake, is taking up its full entitlement. The rest of the issue has been underwritten by Baring Brothers.

The WIC stake could cause problems for both Whitbread and Morland if it remains above 15 per cent after November next year.

Under the terms of the government's tied estate order, Morland's pubs would then be added to those of Whitbread in calculating the number - half the excess above 2,000 - to be freed from tied beer supplies.

Mr Jasper Clutterbuck, Morland's chief executive, said yesterday that the company was working to resolve the situation.

The deal would leave Morland with gearing of about 10 per cent and the financial flexibility to grasp further opportunities, Mr Clutterbuck added.

The package of tenanted pubs from Courage has been tailored to fit Morland's present trading region, extending it into more densely populated areas such as Slough, Woking, Guildford, Aldershot and Farnham.

## NEWS DIGEST

## Danka advances to £9.35m

DANKA BUSINESS Systems, the US-based business equipment supplier formerly known as American Business Systems, yesterday announced a 10.5 per cent rise in annual profits and said that in view of its strong growth pattern, it intended to move up from the USM to a full listing.

Pre-tax profits for the year to March 31 increased from \$2.1m to \$2.35m, on turnover up 6 per cent to \$38.5m (\$38.75m). Earnings per share were 23.1p (20.7p) and the dividend totals 3p (2.4p) with a recommended final of 2p.

Mr Dan Doyle, chief executive, said the decline in the dollar meant that group performance was affected by translation. In dollar terms, turnover increased 21 per cent, while pre-tax profits, reflecting improved margins, gained 26 per cent.

An extraordinary charge of \$2.2m included \$2.0m for the special buy-out - 70 per cent - of Mr Doyle's performance-related bonus entitlement.

Westport dives into £1.08m deficit

Reduced demand for exhibition, photographic and marketing services knocked Westport Group down from pre-tax profits of £2.08m to a loss of £1.08m for the year ended April 30, one of "major restructuring and significant change".

The figure was struck after exceptional charges of £998,000 relating mainly to redundancy costs and stock write-downs.

Charges amounting to £2.34m, also relating to the restructuring, were taken below the line. The only sector of the group remaining strongly profitable was its Town and Country open air markets business.

## Northumbrian Fine Foods accelerates

The return to profitability at Northumbrian Fine Foods, the snack food maker, has gathered momentum since February and the group made \$264,000 pre-tax for the year to March 31 1991.

Looking forward to "an excellent 1991-92, directors are lifting the dividend from 1.5p to 1.75p, with a final of 1p.

Earnings were 0.51p, against losses of 3.05p on \$278,000 pre-tax in the previous year.

Mr Richard Adams, chairman, said sales forecasts for the current year showed a 40 per cent increase, excluding the sold Danish Natural Foods.

After three months the group was ahead on sales and profits. Country Fitness Kitchens, which was bought last year and is the largest producer of flapjacks in the UK, was experiencing unprecedented demand. It had been behind with orders for three months but Mr Adams hoped that additional capacity now installed would solve that within a few weeks.

Turnover rose to £7.59m (\$8.51m), some 40 per cent of that was private label to a wide spread of customers.

## USH venture with French company

United Scientific Holdings and Société de Fabrication d'Instruments de Mesure are to become partners in Soplem, the French electro-optics company.

USH will sell 15 per cent of its 49 per cent holding to SFIM, which has also purchased the 51 per cent owned by the other French shareholders. USH will apply proceeds of the sale to reducing its bank borrowings. As well as becoming partners, the three companies will

market each other's products in certain cases and team on specific programmes.

## Expedier swinging into loss of £1m

A warning of a first half loss of some £1m was sounded by Expedier, the USM-quoted group which provides services to the sporting, entertainment and exhibition industries.

It would compare with a profit of \$584,000 for the opening six months, and with £1.27m for the whole of 1990.

Directors said there had been a considerable reduction in trading during the latter part of April and in May, normally two of the group's stronger months.

They were continuing with the repositioning of the group, and trying to reduce borrowings through asset sales and cost reductions.

## Losses mount to £2.07m at EFG

EFG reported a taxable loss of £2.07m for the 26 weeks to March 31, compared with profits of £295,000. The loss at the year end was £284,000.

The result was struck after exceptional costs of £284,000 and increased interest charges of £244,000, against £457,000.

During the year the USM-quoted company sold its core forestry management and timber businesses, a move which prompted an unsuccessful attempt by some shareholders to remove Mr Alan Joyner, the chief executive. The sale left EFG concentrating on the garden leisure market and an extraordinary charge of £125,000.

A charge of £318,000 on the write-down of its Great Haseley Trading Estate was also taken above the line.

Turnover fell to £22.53m (\$26.41m). Losses per share were 12.55p (earnings 2.31p). No interim dividend is declared (1.25p), following the passing of last year's final.

## 48% downturn at Soundtracs

The global recession and initial investment in new production plant in Scotland combined to depress results of Soundtracs in the six months to April 30.

This USM-quoted professional audio equipment specialist saw turnover fall 30 per cent, from £1.96m to £1.57m, and pre-tax profit plunge 48 per cent, from £375,000 to £155,000.

The dividend is held at 0.85p as the group was confident of meeting targets. Earnings per share fell to 1.38p (2.44p).

## Sims Food ahead as BSE scare recedes

By Michio Nakamoto

A GRADUAL recovery in consumer confidence in UK meat helped Sims Food Group report higher annual profits despite a 21 per cent fall in the first half.

The receding scare over mad cow disease enabled the company to reaffirm its view that "most of the adverse effects of BSE were now behind us."

As a result Sims enjoyed a strong second half which took pre-tax profits for the year to March 31 up to £8.22m from a previous £5.07m.

The improvement was achieved on turnover up 36 per cent at £227.99m (£167.91m). This included contributions from several acquisitions made during the year at an estimated cost of £5m.

The company increased boning and other activity for the Intervention Board, where payments tend to be made later than in other businesses. Together with an

increase in low-margin turnover in the trading division this took operating margins for the year down from 5.1 per cent to 4.2 per cent.

The retail division, which provides customer-ready packs of meat to supermarkets, benefited from their move away from in-store butchery. Turnover rose from £94m to £149m.

The catering division, however, suffered from a reduction in the amount spent by consumers on dining out which resulted in a 12 per cent decline in underlying turnover. The group believes this is a temporary setback and remains confident that the trend to eat away from home will continue.

The trading division, which comprises TS & W, a meat import and export company, increased turnover from £2m to £28m, mainly on low margin business.

All divisions made a profit contribution. The group announced several changes to the board, including the resignation of Mr Ron Randall, chief executive.

Mr John Stone, chairman, becomes chief executive while Mr Charles Lennox-Conyngham is appointed non-executive chairman.

Mr Randall and his wife will retain 1m of their 2m (5.22 per cent) beneficial shareholding in the company. The balance was placed yesterday with institutional shareholders.

Borrowings increased to £11m giving higher gearing of 40 per cent. Interest charges jumped to £1.32m (£496,000) but interest was covered 7.2 times.

Earnings per share, down 32 per cent at the halfway stage, rose from 22.5p to 23p. A recommended final dividend of 7.61p makes a total of 10.25p (9.8p).

## Bayer: Expertise with Responsibility.



We are building for the future, on the foundation of our most valuable resource - the skill and experience of our staff.

Organic growth is the guiding principle of our business philosophy. This is why we will be investing DM 3 billion in research and development in 1991, thereby creating the basis for continued success. A significant element in our corporate strategy is the further expansion of research facilities in the key markets of Japan and North America - supplementing our excellent research base in Germany. We believe in the knowledge, ability and experience of our staff. Worldwide, Bayer employs approximately 13,000 people in research and development. With their expertise and sense of responsibility they are making their contribution to solving the problems of the future. During the first five months of 1991 trading conditions remained difficult. Compared with the preceding year, income before income taxes fell by approximately 4 per cent.

## BUSINESS DEVELOPMENT

1991 In the first quarter, Bayer Group net sales fell by 1.9 per cent to DM 10,799 million and income before income taxes by 5.4 per cent to DM 880 million.

1990 Bayer Group net sales: DM 41,643 million. Share of sales outside Germany: 78.3 per cent.

Bayer Group capital expenditures: DM 3,687 million. Group research expenses: DM 2,738 million.

Income after taxes for Bayer Group: DM 1,903 million.

Dividend per share: DM 13 per share of DM 50 nominal, which is DM 831 million on capital stock of DM 3,190 million distributed to some 375,000 shareholders.

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RESULTS IN BRIEF	1990	1989	1988	1987	1986
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PROFIT BEFORE TAX	31,236	26,558	20,921	15,463	6,068
EARNINGS PER SHARE	6.012	5.035	3.171	2.034	781
DIVIDENDS	34.9p	30.0p	22.6p	14.9p	6.4p
	5.0p	3.35p	2.7p	1.8p	1.2p

- The company now operates 20 hotels and 16 serviced offices.
- It is intended to make further acquisitions when opportunities present themselves to take advantage of the present climate.
- Gearing remains at a low level aided by £10.1 million lease and leaseback transaction.
- The company is confident that it will give the best possible account of itself in a difficult year and will progressively improve in 1992.

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## BUSINESS AND THE ENVIRONMENT

## Birds fly the green banner

**B**OC's first television advertising campaign features thousands of brightly coloured flamingoes flocked on an African lake. The water was reoxygenated by the industrial gases group, which used the birds to promote the company's activities. Research shows the environmental message worked.

Birds appeal to the environmentally conscious; they evoke positive images and emotions - freedom, nurturing, strength, speed - and they look good as logos, in advertising campaigns and on a company's letterhead.

Bovis, the construction group, has a hummingbird logo. British Rail InterCity's is a swallow. Woodworth chose a kingfisher when renaming its holding group, while Samsonite opted for an eagle to feature in its latest television luggage advertisement. Think of any well known bird and there is probably a product named after it.

Now the Royal Society for the Protection of Birds is hoping to make money from the birds it protects, by linking up with big name brands in mutually advantageous promotion schemes.

Matthew Gloag and Son's Naturefund competition on its one-litre bottle of Famous Grouse whisky is one example. The RSPB gets £1 for every valid competition entry (£1,200 so far). The company enjoys increased sales (one wholesaler reports May sales up 30 per cent on last year). And the consumer has a chance at 400 prizes while feeling good for helping a charity.

Premier Brands is hoping to boost sales of its Allinson cereals with an imminent promotion which will help fund the RSPB's Ban the Wild Bird Trade campaign.

The RSPB plans to increase business links further, by introducing a database for identifying relevant market sectors, companies and products, and by conducting more detailed research of its members' lifestyles. It is also offering companies the services of its ornithologists, should they wish to name a new brand after a bird.

Hilary de Boer

**E**nvironmental legislation is not usually associated with employment opportunities. But a growing number of European Community regulatory posts, closely shadowed by positions in industry and commerce, are needed to cope with the surge in green laws. The result is a mushrooming of demand in the environmental labour market and a staggering skills shortage.

Peter Oye, who works in the Milan office of UK-based consultants Environmental Resources Ltd (ERL), says few people in Italy are qualified to take on such regulatory tasks, at a time when environmental issues in the country are gaining momentum. The picture is similar in the rest of Europe.

Nevertheless, specialist engineers, biologists and chemists, together with a handful of graduates in environmental science, are emerging slowly. What is more difficult to find, however, are people with the profile that Robin Bidwell, ERL's managing director in London, sees as the most sought after: a solid first degree in science or engineering, inter-disciplinary skills at management level and some years' experience in business or public affairs. Ideally, they should also be fluent in a second language.

Oye is one of nearly 500 people who have completed the one-year MSc course at the Centre for Environmental Technology, Imperial College, London (ICET). The centre is widely seen as a pioneer in post-graduate environmental management training in Europe. Its graduates can be found in positions of growing influence in a long list of companies and organisations in many countries, from the World Bank, British Gas and National Power, to government departments and non-governmental organisations as far afield as Tibet.

The centre originated from an Imperial College working party in 1976, under the then rector, Sir Brian (now Lord) Flowers, a past chairman of the Royal Commission on Environmental Pollution. The working party saw the need for training and research in the environmental area, and an opportunity to draw on the expertise in Imperial's various departments.

ICET was established in 1977 as Imperial's first inter-disciplinary centre and has now become a permanent department. The MSc course was designed from the outset to be the core of ICET's work, though a flourishing PhD and

Chris Clarke examines the MSc course at Imperial College's Centre for Environmental Technology

# Skilled in the laws of nature



Students on the ICET course combine hard science with law, economics and policy

research programme has developed alongside it.

In its first year there were 24 students. Since then, the numbers have steadily grown, reaching 60 this year, 11 of them from abroad, including one from Czechoslovakia. More than 300 people have applied for next year's course and the quality of the applicants has improved since the start.

There has been a higher proportion of women on the course than in most Imperial College departments, at around 50 per cent. Nigel Bell, the centre's director, would like to raise the student intake to about 100, but the present accommodation does not allow it and he is determined to maintain the communal spirit that comes from keeping everything within one building.

The course is split into three elements: a compulsory core course, from October to December; an option selected from five choices, from January to March; and a research project, from April to September. The core course integrates hard scientific units with others covering law, economics and policy. For many students the legal element of the course is the most important part. Since

many students are from science and engineering backgrounds, the legal aspect is often a completely new experience which they return to in their future careers. Richard Macrow, associate director of the centre, is the only reader in environmental law in Britain, and both he and Bell are advisers to UK parliamentary select committees.

The second-term options are: pollution, ecological management, energy policy, water management and radioactivity in the environment. These have changed over the years, mainly in response to staff expertise, and new options are under consideration, such as waste management, transport and environmental impact assessment. The research projects cover a wide range of subjects, often involving extensive engagement with practical problems and, like MBA projects, can lead directly to a job after graduation.

Overall, as with MBAs, the work is intensive and group work is encouraged for some assignments. Both the core course and the options culminate in formal exams, which some of the overseas students find difficult, mainly because

of different examination traditions, according to Bell. Nevertheless, most students manage to get through.

The centre has eight permanent staff and can draw on about 45 from Imperial College as a whole. The close co-operation with Imperial's management school is being stepped up next year. The centre also takes advantage of Imperial's field station at Ascot, to give the students a residential weekend just after they start. Considerable emphasis is given to contacts with the real world, and senior speakers from industry, government and non-governmental organisations are brought in to give seminars during the year. Students are also encouraged to attend conferences and parliamentary committee meetings, and to make their own contacts in relevant areas.

Companies which conduct annual multi-round presentations at Imperial are encouraged to visit ICET. After a lean period in the early 1980s, the last three or four years have seen a rapid increase in job opportunities, with many placements coming through informal inquiries from companies looking for someone with

specific skills.

ICET is not the only centre running an MSc course of this kind, the principal competitors being a programme run jointly by Manchester University and the University of Manchester Institute of Science and Technology (Umist). ICET is currently applying to the European Erasmus programme (which enables students to spend some of their training in an institution of another EC country) for funding to facilitate exchanges with Trinity College, Dublin and the New University in Lisbon, which have highly regarded courses. There are also several places offering specialist law degrees, like the Centre for International Environmental Law, at King's College, London.

ERL advises many applicants to go to either ICET or Manchester for further training. Bidwell thinks the Manchester course gives students a slightly better grounding in the basic essentials and would prefer to see ICET's core course extended to two terms. Nevertheless, he describes the ICET MSc as excellent, especially in the calibre of its staff.

Richard Marsh, managing director of consultants Aspinwall and Co, which employs eight ICET graduates, feels that ICET has established itself as "the premier organisation for training" at the managerial level. He thinks that it could give more emphasis to "the basic facts of life in the business world", but he is impressed particularly by the versatility and adaptability of ICET graduates, at a time when consultancies need people to be able to move around between different environmental media and to be comfortable working at the edge of current knowledge.

According to Jason Clay, director of research at Cultural Survival, \$3.5m worth of products were sold under the programme in 1990, its first year in operation. This year, he predicts, sales will total \$50m. And Clay says that two more companies will launch new products in January.

Bryan Dare, vice-president of Toronto-based Dare Foods, is enthusiastic about the direct purchase scheme. The group makes a biscuit called Harvest from Rain Forest, which contains Brazil and cashew nuts from the Amazon. "The biscuit has been well received by consumers in Canada," said Dare. The company is now preparing to launch the product in San Francisco.

## Companies go nuts over the Amazon

By Victoria Griffith

**T**he Kayapo Indians of the Amazon have an unusual new job these days - gathering Brazil nuts for use in a Body Shop hair conditioner.

"We thought it was important to create an alternative source of income for rain forest inhabitants," said the Body Shop. "The main sources of revenue for the Indians - selling timber or leasing land for mineral extraction - are all very harmful to the environment. Collecting nuts is not."

The Body Shop will be using oil from the nuts in a new product scheduled to appear in London shops in September. The company is so pleased with the conditioner that it is now negotiating to purchase other exotic Amazonian oils such as copaiba and bacaba.

The Body Shop is not the only company buying direct from the Amazon. Cultural Survival, a Boston-based environmental protection group, has signed 35 companies on to its direct purchase programme. The products, mostly nuts, oils and exotic fruits, are used to make everything from ice cream to soap.

Under the programme, companies agree to pay up to 5 per cent above market price for the rain forest products. They also agree to give a share of profits generated from sales of the product to their Amazonian suppliers. In return, the groups use the scheme's environmental appeal to boost sales.

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other biscuits, Dare says consumers are not put off by the price tag. "We don't need to spend any money on advertising," he said. "The product seems to sell itself. It had a tremendous novelty value."

Producers in the Amazon say direct purchasing has already had a big impact. "Through the programme we are able to sell cashew nuts at twice the price we used to," said Luis Irujo de Carvalho, commercial director at the Xapuri rubber tapping union. "We did that by getting rid of the intermediaries."

Cashew nuts, while not a natural Amazonian product, have been used heavily in reforestation projects. The union is now negotiating with Cultural Survival for help in building a rubber plant in the area. By processing rubber themselves, says Irujo de Carvalho, rubber tappers could receive a far higher price than they do now.

According to Mauro Almeida, a professor at the University of Campinas, the scheme helps preserve the rain forest by increasing the number of people who depend on it to make a living. "The rubber tappers of the Amazon have been key in the fight against tree burning," he pointed out. "Companies see the programme as a way of building up their ecological credentials. The packaging of Rain Forest Crunch, an Amazonian nut candy made by Vermont-based Community Products, includes a brief history of the destruction of the rain forest."

The direct purchase scheme can require significant investment, however. The Body Shop had to place a Kayapo-speaking representative on the reservation to train the Indians in the art of profit-making. "Coaching them on skills like forward planning required a significant investment on our part," the company said.

Market studies show that not all Amazonian products are popular. "We were considering going in for exotic fruits like cupuaçu, which makes a delicious ice cream," said Dare. "But our tests show that when consumers do not recognise a flavour, they are not likely to buy it. I'm afraid cupuaçu would be a hard sell. We are, after all, mass marketers, and there's a limit to how far we can go with this thing."

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European Gvt Traders ..... £Neg  
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## COMMODITIES AND AGRICULTURE

## Chilean copper miners vote today on strike call

By Leslie Crawford in Santiago

MORE THAN 9,000 miners at Chuquibambilla, the world's largest copper mine, vote today on whether to strike for a 9.5 per cent wage increase following the collapse of pay talks with Codelco, the Chilean state copper corporation.

Chile's largest company, which is struggling to remain competitive with aging and overmanned copper mines, says it cannot afford the increase. The powerful Copper Workers Federation (CTC), which represents the union's long shopping list, including longer holidays, a shorter working week and a host of bonuses, as well as the wage claim, would increase Codelco's wages by 15 per cent, from \$170m to \$240m a year.

That would raise Chuquibambilla's production costs from 50 cents to 65 cents a lb of copper, making the red metal more expensive to sell in Chile than in the US. That prospect, say Codelco executives, is unthinkable.

Codelco's final offer promises only to keep miners' current pay in line with inflation. It would be tantamount to increasing wages in real terms given Codelco's current prob-

LEAD ZINC AND COPPER STOCKS (As of Monday's close)

Share	Price
Alcan	43.00
Copper	1.25
Lead	1.25
Nickel	1.25
Silver	1.25
Gold	1.25

lems," Mr Mario Livingstone, the personnel manager, said yesterday. "We are not going to bridge on that point, strike or no strike." The company is also offering a \$1,000 no-strike bonus — a carrot the unions rejected last week.

Mr Darwin Bustamante, leader of the 19,000-strong CTC, yesterday called the month-long pay talks at Chuquibambilla "a parody of negotiations".

Union leaders believe that they will win the secret ballot for an indefinite stoppage — the first at Chuquibambilla since General Augusto Pinochet took power in a military coup in 1973 and banned strikes at the mine.

"After 17 years of dictatorship we hoped that President Patricio Aylwin's government would bring management at Codelco would have been prepared to listen to our

demands," says Mr Luis Vergara of the CTC. "We have been bitterly disappointed." Both the union and management, however, believe that there is still time to avert a strike. Mr Livingstone believes the federation is using the strike ballot as a bargaining lever and insists that talks have not broken down. "We are prepared to continue negotiating," he says, after a strike begins. Mr Vergara says Codelco will have four days to improve its offer between today's ballot on Wednesday and the start of the strike on Monday, July 1.

The government is keeping a close eye on the unfolding events, although it has so far refrained from intervening in the wage negotiations. Codelco is under immense pressure to resist the unions' demands, however, as its profits provide a quarter of the government's revenue as well as 40 per cent of Chile's export earnings.

Unions at Codelco's three other mining divisions, El Teniente, Salvador and Andina, will also use the eventual Chuquibambilla settlement as a benchmark for their own wage negotiations next month.

## New York exchanges to compete in oil market

By Barbara Durr in Chicago

THE NEW York Commodity Exchange and the New York Mercantile Exchange, the Big Apple's two largest futures markets, appeared set this week to compete for business with new crude contracts. Comex, the world's largest precious metals market, filed for Commodity Futures Trading Commission approval of a new crude futures contract last Friday. And, Nymex, the world's largest energy futures market, is confidently proceeding to file for CFTC approval of its new crude contract this week, officials say.

Comex's contract is a virtual duplicate of the London International Petroleum Exchange's Dubai sour crude contract. Comex has been in talks with IFP for six weeks about the possibility of trading each other's contracts, a Comex official says. The talks, he said, "are very much ongoing".

The new Comex crude contract is believed to be aimed at deepening the liquidity of the IFP's Dubai contract. It would trade in sequential hours, following London and preceding the IFP's Dubai trading on the Singapore International Monetary Exchange. The New York hours would be from 16:30 am until 4:30 pm.

Comex's proposed contract would be cash settled, with a unit of 1,000 barrels and a minimum price fluctuation of one cent. The Nymex contract would be for physical delivery, which is believed to be preferred by American petroleum traders. A basket of seven sour crudes would be deliverable against the contract, officials said.

The Nymex board approved the contract specifications earlier this month for submission to the CFTC by the end of June. It developed its contract over the last 18 months with "major participation and backing from the oil industry," said Mr Nicholas Kozlovsky, Nymex's spokesman.

The possibility of competition between Comex and Nymex would seem to do little to resolve the tensions that have prevented a long discussion but never consummated merger between the two markets. Talks about a merger were again scuttled at the start of this year.

However, all five of the New York exchanges are committed to moving to a new larger trading floor by 1994 and are seeking to provide a more unified clearing. If any union is to occur between Nymex and Comex, it now appears more likely to be step by step.

## Gold hedgers 'killing' investment

Kenneth Gooding on a vigorous debate at the Vienna gold conference

GOLD PRODUCERS were accused yesterday of killing the investment market for the precious metal and destroying the attraction of gold mining company shares by their hedging activities.

"Does it not concern you that millions of investors have deserted the market because of these activities?" asked Mr Trevor Blench, a director of Edey Rogers and one of the delegates at the conference. His comments sparked a vigorous debate.

Mr Marvin Kaiser, vice president and chief financial officer of Amex Gold, one of the more aggressive companies in its hedging activities, said he could not speak for other producers but his group put all its efforts into minimizing the risks involved in a fall in the gold price and at the same time permitted at least 70 per cent of the upside price potential to remain.

The idea was "to minimise risk and enhance revenue," he said. "Amex Gold used over the past two years to achieve an average premium of US\$30 a troy ounce for its gold compared with the New York Commodity Exchange spot price."

Mr David Pryde, managing director of J.P. Morgan, suggested that new financial instruments made it possible for producers to enhance revenue while investors realised some gain. However, Mr Brian Worthington, director of mining, S.G. Warburg Securities, insisted that "while producers gain \$30 an ounce and option dealers win by getting more business, investors lose."

Earlier, Mr Pryde had suggested that too many gold market participants were reluctant to use options and other financial derivatives, probably because of a shortage of suitably experienced people. But, although such people were scarce, he said, "it is not enough to have an impact on the market." He said new financial instruments were needed to bring small investors back to

the gold market. Mr Martin Greenberg, chairman of the New York Commodity Exchange, reported on one such scheme, five-day gold options, soon to start trading on Comex. These would help to give small investors a means of

currency with an agreement to buy it back in the future — 20 tonnes confiscated from local mine production. But further swaps might be necessary and "outright sales could be on the cards."

Mr Green said Iraq might also need to sell gold once sanctions following the Kuwait war were lifted. Meanwhile, considerable quantities of scrap gold were coming out of Iraq, essentially private distress sales to neighbouring countries. On the demand side, gold sales in the Middle East this year should about equal those of 1990, helped by a pick-up in sales to Iran, which was set to become an important gold consumer in the next two or three years.

The Indian market requirement should remain at about 200 tonnes of gold a year through the 1990s, Mr Green suggested.

Mr Mel Frydrych, president of the West of Scotland Metals, told delegates that the US jewellery manufacturing industry consumed more gold than most observers estimated. He said his company, relying on its very strong links with the producers, believed the total used was \$m to 5.5m ounces, some 30 to 50 per cent more than other authoritative estimates.

Mr Frydrych said the reason for the disparity probably was that the US jewellery fabricating business was dominated by family companies and many were very reluctant to share information on the gold market. "We know how much gold we sell into this market and we have a reasonable idea of our market share. If these other estimates of total gold use in jewellery in North America were correct, our market share would be at a very high level, a level that we know cannot be correct."

Mr Stewart Murray, chief executive of Gold Fields Minerals Services, publisher of one of the most authoritative

reviews of the gold market, said his organisation stood by its statistics, which were substantially overhauled recently after careful research and discussions with all US and Canadian suppliers to the jewellery industry.

Mr Gun Tjoen Hok, senior vice president, Republic National Bank of New York, Singapore, said that, as barriers to gold ownership came down, people lost interest in gold investment — or so statistics from South East Asia seemed to suggest. The falling interest in gold investment in Taiwan, Indonesia, South Korea, Hong Kong and Singapore suggested that Asians had finally come to terms with the market reality, he said. "Gold is not the only means to preserve wealth, eventually investors will peg the performance of gold against other competing assets and evaluate accordingly. Thus far, gold has failed miserably."

The other hand, demand for gold jewellery in the region had "exploded" after deregulation. "For Asians the issue is a basic one. The ultimate worth of gold, which is not found in any other medium of exchange, is its ornamental value."

Mr Fabio Turbilo, chief executive (Europe and Middle East), World Gold Council, said demand in Europe for products made from gold — mainly jewellery — moved from 380 tonnes in 1981 to a record 730 tonnes last year. Consequently, Europe held on to its share of total western world demand for such products, despite growing demand in the Far East and the Indian subcontinent. The outlook for Europe remained positive as there was no sign of demand slowing down in gold demand.

Other speakers at the conference yesterday were Mr Norbert Schrott, member of the senior management, precious metals dealing, Credit Suisse; Mr Edgar Buehler, head of the commodities department, Societe Generale; and Mr Jim Riley, a partner in J. Aron/Goldman Sachs.

## Big S African aluminium plant planned

By Philip Gawth in Johannesburg

ALUSAF, THE aluminium producer in the Gemina group, and Escom, South Africa's power utility, have announced they are investigating a \$30m (200m) plus project to develop a 200,000 tonnes a year aluminium smelter.

A full feasibility study should be completed by February 1992. If given the go-ahead the project would come on stream in 1995. Combined with Alusaf's existing production, it would become the world's seventh largest producer, with production of about 600,000 tonnes a year. Mr Fred Roux, executive director of Gemina, said there was "a very high probability" of the project getting the go-ahead, given the necessary government aid.

A unique feature of the scheme is the collaboration with Escom, which has made

the project possible by agreeing to enter into a 25-year supply contract for the smelter at a tariff per tonne of aluminium produced equivalent to 16.3 per cent of the price of aluminium on the London Metal Exchange. Without this Alusaf would have lacked either of the major comparative advantages in the industry — cheap power or cheap and readily available alumina (aluminium oxide).

Escom's benefit from the deal will be the utilisation of considerable spare capacity; the smelter will provide demand for a constant 600 Mw of electricity a year.

State assistance, says Mr Roux, is crucial for the project, which is highly competitive at the operational level but not at the total cost level. This is a function of high local finance

charges, a high inflation rate and a high corporate tax rate. Gemina's management is confident of a favourable hearing from government, especially given recent government proposals to provide allowances encouraging the beneficiation of minerals. Gemina has been involved in similar discussions with government with a view to getting the R3.5m Columbus stainless steel project off the ground.

Local analysts are divided on the merits of the project. Mr John Ciemowicz of George Ruymer sees aluminium as having a bright future with costs of power trends moving in South Africa's favour. Mr Kevin Kerton of Frankel Max Pollak Vindenberg takes the contrary view, arguing that countries with hydro-power are much better placed.

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets)

**ANTIMONY:** European free market, 99.5 per cent, \$ per tonne, in warehouse, 1,600-1,650 (same).  
**BISMUTH:** European free market, 99.99 per cent, \$ per lb, in warehouse, 1,600-1,650 (same).  
**CADMIUM:** European free market, 99.5 per cent, \$ per lb, in warehouse, 1,600-1,650 (same).

**COBALT:** European free market, 99.5 per cent, \$ per lb, in warehouse, 1,600-1,650 (same).

**MERCURY:** European free market, 99.99 per cent, \$ per lb, in warehouse, 1,600-1,650 (same).  
**MOLYBDENUM:** European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2,37-2,42 (2,38-2,42).

**SILICON:** European free market, 99.5 per cent, \$ per lb, in warehouse, 4,80-5,40.

**TUNGSTEN ORE:** European free market, standard min. 60 per cent, \$ per tonne unit (10 kg) WO<sub>3</sub>, 44-50 (same).  
**Vanadium:** European free market, min. 98 per cent, \$ a lb V<sub>2</sub>O<sub>5</sub>, 2,35-2,45 (2,30-2,40).  
**Uranium:** Nuxco exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 9.20 (same).

## MARKET REPORT

Gold recovered some of Monday's losses on the London market to close at \$364.20 a troy ounce, a rise of \$3.00. It was settling into the lower end of the recent \$12 range. Downside support was pegged in the \$358/\$360 area with immediate resistance forming at the previous support of \$365. London cocoa prices were little change after a day of active trading forward from the July contract to September and December. Dealers said there was widespread liquidation on July before it becomes tenderable next Monday. A large French trade source was looking to put a lot of cocoa onto the market, they

added. "We're expecting a deluge of tenders," one dealer said. Robusta coffee moved to the upper end of the recent trading range, helped by a rally in early trading in New York. On the LME aluminium edged ahead after warehouse stocks rose by only 900 tonnes, much less than expected. News late in the day that Ford's US car sales in the mid-June reporting period were down 14.8 per cent from the same period in 1990 will not aid market sentiment, traders said. US economic indicators are being closely watched for the first sign of an upturn in recession hit economies. Compiled from Reuters

## London Markets

**SPOT METALS**  
Copper (per barrel FOB) +0.5  
Silver (per troy ounce) -0.05  
Gold (per troy ounce) -0.10  
Platinum (per troy ounce) -0.10  
Palladium (per troy ounce) -0.10  
Nickel (per barrel) -0.10  
Zinc (per barrel) -0.10  
Lead (per barrel) -0.10  
Aluminium (per tonne) -0.10  
Copper (US Producer) +0.10  
Lead (US Producer) +0.10  
Nickel (US Producer) +0.10  
Zinc (US Producer) +0.10  
Lead (US Producer) +0.10  
Nickel (US Producer) +0.10  
Zinc (US Producer) +0.10

## SOYABEANS - London POX

Aug 224.00 219.00 224.00 217.00  
Sep 180.00 181.00 180.00 180.00  
Oct 180.00 181.00 180.00 180.00  
Nov 180.00 181.00 180.00 180.00  
Dec 180.00 181.00 180.00 180.00  
White: Close Previous High/Low  
Aug 224.00 219.00 224.00 217.00  
Sep 180.00 181.00 180.00 180.00  
Oct 180.00 181.00 180.00 180.00  
Nov 180.00 181.00 180.00 180.00  
Dec 180.00 181.00 180.00 180.00

## POTATOES - London POX

Aug 108.0 110.0 110.0 105.0  
Sep 108.0 110.0 110.0 105.0  
Oct 108.0 110.0 110.0 105.0  
Nov 108.0 110.0 110.0 105.0  
Dec 108.0 110.0 110.0 105.0  
White: Close Previous High/Low  
Aug 108.0 110.0 110.0 105.0  
Sep 108.0 110.0 110.0 105.0  
Oct 108.0 110.0 110.0 105.0  
Nov 108.0 110.0 110.0 105.0  
Dec 108.0 110.0 110.0 105.0

## WORLD COMMODITIES PRICES

Commodity	Unit	Price
Aluminium	2000 lbs	1284.5
Cash	2000 lbs	1284.5
3 months	2000 lbs	1284.5
6 months	2000 lbs	1284.5
9 months	2000 lbs	1284.5
12 months	2000 lbs	1284.5
Lead	2000 lbs	344.5
Cash	2000 lbs	344.5
3 months	2000 lbs	344.5
6 months	2000 lbs	344.5
9 months	2000 lbs	344.5
12 months	2000 lbs	344.5
Nickel	2000 lbs	825.0
Cash	2000 lbs	825.0
3 months	2000 lbs	825.0
6 months	2000 lbs	825.0
9 months	2000 lbs	825.0
12 months	2000 lbs	825.0
Silver	1000 oz	560.0
Cash	1000 oz	560.0
3 months	1000 oz	560.0
6 months	1000 oz	560.0
9 months	1000 oz	560.0
12 months	1000 oz	560.0
Gold	1000 oz	372.5
Cash	1000 oz	372.5
3 months	1000 oz	372.5
6 months	1000 oz	372.5
9 months	1000 oz	372.5
12 months	1000 oz	372.5

## LONDON METAL EXCHANGE

Commodity	Unit	Price
Aluminium	2000 lbs	1284.5
Cash	2000 lbs	1284.5
3 months	2000 lbs	1284.5
6 months	2000 lbs	1284.5
9 months	2000 lbs	1284.5
12 months	2000 lbs	1284.5
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Cash	1000 oz	372.5
3 months	1000 oz	372.5
6 months	1000 oz	372.5
9 months	1000 oz	372.5
12 months	1000 oz	372.5

## CRUDE OIL (Light) 42,000 US gals/Barrel

Commodity	Unit	Price
Crude Oil	42,000 US gals/Barrel	18.00
Aug	42,000 US gals/Barrel	18.00
Sep	42,000 US gals/Barrel	18.00
Oct	42,000 US gals/Barrel	18.00
Nov	42,000 US gals/Barrel	18.00
Dec	42,000 US gals/Barrel	18.00
Jan	42,000 US gals/Barrel	18.00
Feb	42,000 US gals/Barrel	18.00
Mar	42,000 US gals/Barrel	18.00
Apr	42,000 US gals/Barrel	18.00
May	42,000 US gals/Barrel	18.00
Jun	42,000 US gals/Barrel	18.00

## Chicago

Commodity	Unit	Price
Soybeans	5,000 bu	58.00
Aug	5,000 bu	58.00
Sep	5,000 bu	58.00
Oct	5,000 bu	58.00
Nov	5,000 bu	58.00
Dec	5,000 bu	58.00
Jan	5,000 bu	58.00
Feb	5,000 bu	58.00
Mar	5,000 bu	58.00
Apr	5,000 bu	58.00
May	5,000 bu	58.00
Jun	5,000 bu	58.00

## New York

Commodity	Unit	Price
Gold	1000 oz	372.5
Aug	1000 oz	372.5
Sep	1000 oz	372.5
Oct	1000 oz	372.5
Nov	1000 oz	372.5
Dec	1000 oz	372.5
Jan	1000 oz	372.5
Feb	1000 oz	372.5
Mar	1000 oz	372.5
Apr	1000 oz	372.5
May	1000 oz	372.5
Jun	1000 oz	372.5

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Jun	42,000 US gals/Barrel	18.00

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Nov	5,000 bu	58.00
Dec	5,000 bu	58.00
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Apr	5,000 bu	58.00
May	5,000 bu	58.00
Jun	5,000 bu	58.00

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6 months	2000 lbs	344.5
9 months	2000 lbs	344.5
12 months	2000 lbs	344.5

North  
American  
Companies:

# Annual Report Update

ALLIANCE CAPITAL MANAGEMENT L.P.  
1990 ANNUAL REPORT

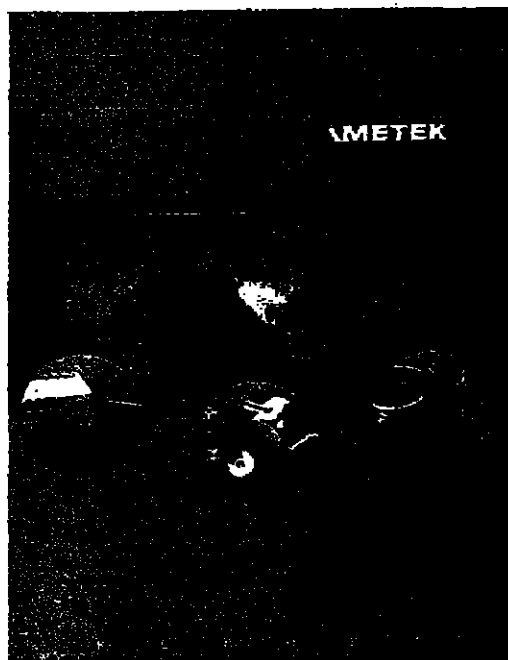


1

## Alliance Capital

Alliance Capital Management L.P. is a registered investment adviser, providing investment management services to institutions - pension funds, endowments, and foreign financial institutions - and to individual investors through a broad line of mutual funds and cash management accounts. Client assets under management exceed \$50 billion.

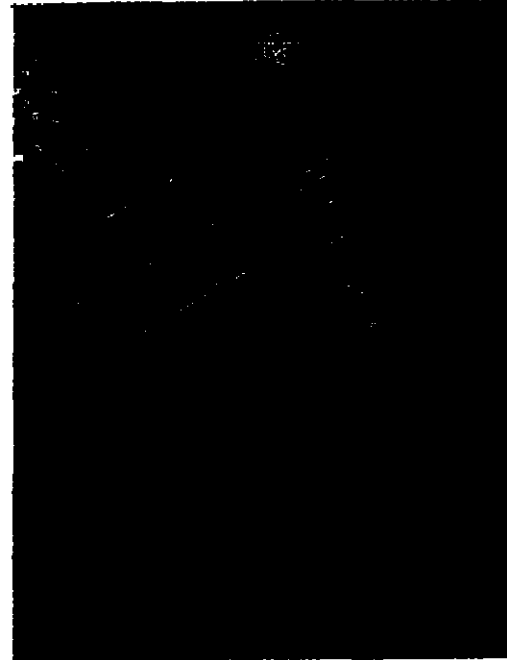
AMETEK



2

## AMETEK (AME)

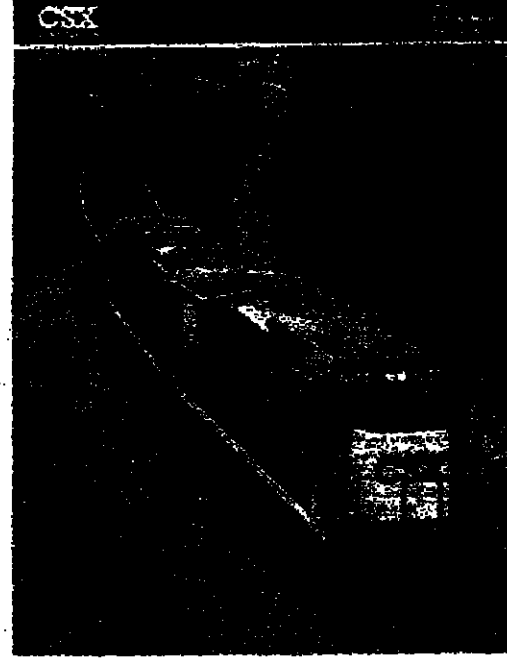
Under the guidance of a new management team this diversified industrial manufacturer moved into 1991 with the highest backlog of orders in its 61-year history. Orders increased as AMETEK's three product groups - Instruments (especially aircraft instruments), Electric Motors (for vacuum, small appliances, business machines) and Engineered Materials (plastics, metal powders) shipped a record \$660 million last year to other manufacturers worldwide. 1990 was also the 41st consecutive year in which AMETEK increased cash dividend payments to its stockholders.



3

## BCE Inc.

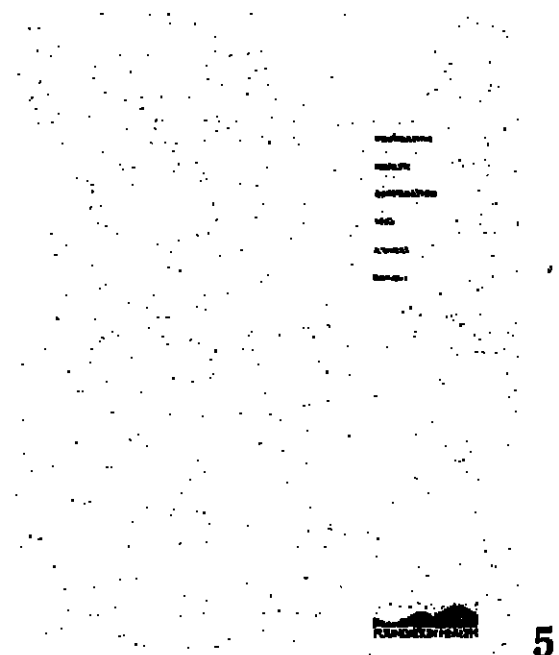
BCE is a Canadian holding company whose principal telecommunications subsidiaries include Bell Canada, Northern Telecom, BCE Mobile Communications and Bell Canada International. BCE also owns Montreal Trust, a financial services company. Net income in 1990 was CA\$1,147 million, on revenues of CA\$18,373 million. The 1991 indicated dividend is CA\$2.56. BCE is listed on exchanges in the U.S., Europe and Japan.



4

## CSX Corporation

CSX Corporation, with assets of \$13 billion and 1990 revenue of \$8.2 billion, is an international transportation services company with principal businesses in rail freight, ocean container shipping, inter-modal carriage, inland barging, trucking, warehousing, distribution and related services. The company also has interests in real estate, resorts and technology. Headquarters are in Richmond, VA.



5

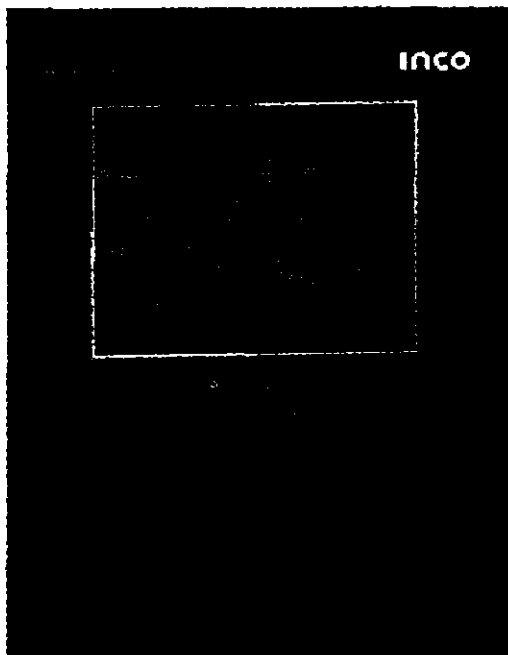
## Foundation Health Corporation

Foundation Health Corporation provides managed health care coverage for more than 1.1 million individuals in two ways: 1) The Company operates the largest IPA model HMO in California, and 2) FH administers the largest U.S. Government contract for managed health care of military personnel and families.

New management has transformed the Company into a profitable, growing managed health care enterprise with earnings of \$11.1 million, or \$1.36 per share in fiscal 1990. The outlook is for further growth in revenues and earnings.

Stock Exchange: American (symbol: FH)

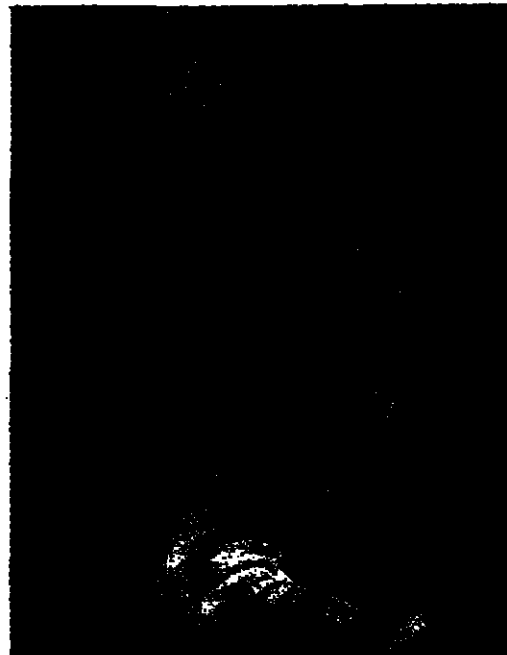
Inco



6

## Inco Limited

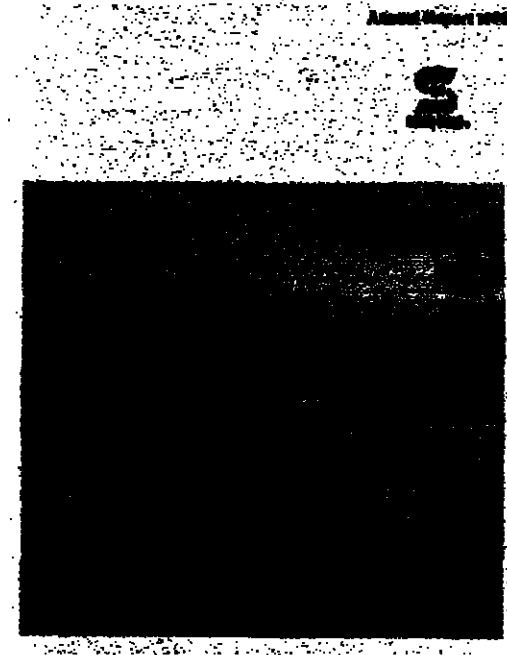
Inco Limited is one of the world's premier mining and metals companies. It is the leading producer of nickel, supplying about one-third of non-communist world demand. It is also a major producer of high-nickel and other alloys. In addition, Inco is an important producer of copper, cobalt and precious metals and is majority owner of a sizable, growing gold company. In 1990, Inco earned US\$441 million on sales of US\$3.1 billion.



7

## Reebok International Ltd.

Reebok International Ltd., headquartered in Stoughton, MA, is a leading designer and marketer of active lifestyle and performance products, including footwear and apparel. The Company's operating units include the AVIA, Boston Whaler, Reebok, Rockport and Apparel Products (including the Ellesse footwear and sportswear brand) divisions. International sales are growing rapidly. Worldwide sales for 1990 totaled US\$2.159 billion. Stock Exchange: NYSE (symbol: RBK)



8

## Safety-Kleen Corp.

Safety-Kleen provides a variety of services to almost one-half million businesses that generate hazardous and quasi-hazardous waste fluids. The Company is the largest recycler of solvents and the largest re-refiner of used lubricating oils in the world. Substantially all of the waste fluids collected by the Company are recycled or processed for beneficial reuse.

1990 Sales \$588,987,000; Earnings \$55,198,000; EPS \$1.05.

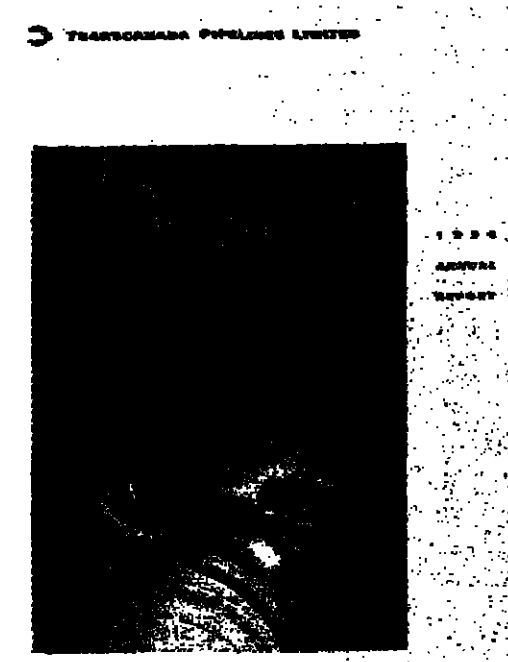
(NYSE: SK)



9

## Southwestern Bell Corporation

Southwestern Bell Corporation is a St. Louis, Mo., based telecommunications company with 1990 net income of \$1.1 billion, revenues of \$9.1 billion, and EPS of \$3.67. SBC provides local telephone service in Texas, Missouri, Oklahoma, Kansas and Arkansas and has one of the fastest-growing cellular operations in the nation. Other businesses include Yellow Pages directories, paging, telephone equipment, international cable TV interests and a partnership in Telmet.



10

## TransCanada PipeLines

TransCanada PipeLines is a major North American natural gas transportation and marketing corporation. It has 34 years experience delivering Western Canadian natural gas to markets in Canada and the United States. The Company has associated investments in other pipelines and power projects.

The most important achievement of 1990 was the successful culmination of the complex project to deliver gas to the Northeast United States through the Iroquois Gas Transmission System.

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☐ 5. Foundation Health Corporation ☐ 6. Inco Limited ☐ 7. Reebok International Ltd.  
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## LONDON STOCK EXCHANGE

## Equity rally trimmed before the close

A PROMISING attempt by UK stocks to rally after testing the low end of the trading range early in the session was checked yesterday when Wall Street made a slow start to its new trading day. The initial rally in London appeared all the more encouraging in that it brushed aside the fall of 52 Dow points in New York overnight. But trading volumes remained poor in London, and by the close the Footsie was still only eleven points above 2,450, the bottom end of the 2,450 to 2,550 trading range.

Investors remained cautious of further developments in either the Tokyo or New York markets, or in the foreign exchange markets, which have still to show any marked response to the meeting of Group of Seven finance ministers in London last weekend.

Account Opening Date	First Deal	Second Deal	Third Deal
June 27	Jul 1	Jul 15	Jul 28
June 27	Jul 11	Jul 25	Jul 28
June 27	Jul 11	Jul 25	Jul 28
June 27	Jul 11	Jul 25	Jul 28

Nervousness over the near-term outlook for rates in Germany yesterday provided an extra reason for uncertainty over the prospects for further reductions in UK base rates in the short term.

In early trading, which was overshadowed by Wall Street's overnight fall and by news of a \$310m rights issue in the building sector, the FT-SE index slipped 8.5 to 2,448.7, with professional traders unhappy as the 2,450 support line was lost.

However, the market rallied quickly, led forward by support for the FT-SE 100 listed stocks, which in turn benefited from an upturn in the June Footsie futures contract. The advance was extended to more than 10 points on expectations that Wall Street would open firmer on the back of favourable data on US durable goods orders.

Wall Street proved a faithful guide, however, shedding an early gain to show little change from its overnight levels as the London market closed, and the Footsie index gave back much of its mid-session gain. By the close, it stood at 2,461.5, for a rise on the day of only 2.5 points.

Equity turnover remained thin, although there were signs that business increased towards the close when the

market was shedding its early gains. However, the daily Seag total, which increased to 408.9m shares yesterday from 327.5m on Monday, includes both intra-market and customer business. Marketmakers are still unwilling to take on major commitments at present, and they try to pass on short or long positions to their rivals as quickly as possible.

The market appeared unperturbed by the rights issue from Trafalgar House to raise £330m in connection with its £114m agreed bid for Davy, the nuclear engineering group.

The flow of rights issues, now well on course for the £100m total for the year predicted by strategists at several of the leading securities firms, has continued to mop up institutional cash flows this year, and inevitably acts as a further

brake on institutional activity in the day-to-day stock market. Traders expressed satisfaction with the course of yesterday's market, commenting that FT-SE 2,450 appeared to have "proved its worth" as a resistance point. While institutional interest in the cash market yesterday was modest, there were some signs that the funds were again using the futures sector as a relatively cheap way into equities.

At best, the Footsie June future contract touched 2,471 after attracting genuine investment demand, as distinct from specialist marketmaker involvement. Professional traders will watch the stock market closely for the rest of the week for indications that the institutions are moving from futures into the underlying equities.

## FINANCIAL TIMES STOCK INDICES

	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 20	March 19	March 18	March 17	March 16	March 15	March 14	March 13	March 12	March 11	March 10	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1	February 28	February 27	February 26	February 25	February 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26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 20	March 19	March 18	March 17	March 16	March 15	March 14	March 13	March 12	March 11	March 10	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1	February 28	February 27	February 26	February 25	February 24	February 23	February 22	February 21	February 20	February 19	February 18	February 17	February 16	February 15	February 14	February 13	February 12	February 11	February 10	February 9	February 8	February 7	February 6	February 5	February 4	February 3	February 2	February 1	January 31	January 30	January 29	January 28	January 27	January 26	January 25	January 24	January 23	January 22	January 21	January 20	January 19	January 18	January 17	January 16	January 15	January 14	January 13	January 12	January 11	January 10	January 9	January 8	January 7	January 6	January 5	January 4	January 3	January 2	January 1	December 31	December 30	December 29	December 28	December 27	December 26	December 25	December 24	December 23	December 22	December 21	December 20	December 19	December 18	December 17	December 16	December 15	December 14	December 13	December 12	December 11	December 10	December 9	December 8	December 7	December 6	December 5	December 4	December 3	December 2	December 1	November 30	November 29	November 28	November 27	November 26	November 25	November 24	November 23	November 22	November 21	November 20	November 19	November 18	November 17	November 16	November 15	November 14	November 13	November 12	November 11	November 10	November 9	November 8	November 7	November 6	November 5	November 4	November 3	November 2	November 1	October 31	October 30	October 29	October 28	October 27	October 26	October 25	October 24	October 23	October 22	October 21	October 20	October 19	October 18	October 17	October 16	October 15	October 14	October 13	October 12	October 11	October 10	October 9	October 8	October 7	October 6	October 5	October 4	October 3	October 2	October 1	September 30	September 29	September 28	September 27	September 26	September 25	September 24	September 23	September 22	September 21	September 20	September 19	September 18	September 17	September 16	September 15	September 14	September 13	September 12	September 11	September 10	September 9	September 8	September 7	September 6	September 5	September 4	September 3	September 2	September 1	August 31	August 30	August 29	August 28	August 27	August 26	August 25	August 24	August 23	August 22	August 21	August 20	August 19	August 18	August 17	August 16	August 15	August 14	August 13	August 12	August 11	August 10	August 9	August 8	August 7	August 6	August 5	August 4	August 3	August 2	August 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 26	May 25	May 24	May 23	May 22	May 21	May 20	May 19	May 18	May 17	May 16	May 15	May 14	May 13	May 12	May 11	May 10	May 9	May 8	May 7	May 6	May 5	May 4	May 3	May 2	May 1	April 30	April 29	April 28	April 27	April 26	April 25	April 24	April 23	April 22	April 21	April 20	April 19	April 18	April 17	April 16	April 15	April 14	April 13	April 12	April 11	April 10	April 9	April 8	April 7	April 6	April 5	April 4	April 3	April 2	April 1	March 31	March 30	March 29	March 28	March 27	March 26	March 25	March 24	March 23	March 22	March 21	March 20	March 19	March 18	March 17	March 16	March 15	March 14	March 13	March 12	March 11	March 10	March 9	March 8	March 7	March 6	March 5	March 4	March 3	March 2	March 1	February 28	February 27	February 26	February 25	February 24	February 23	February 22	February 21	February 20	February 19	February 18	February 17	February 16	February 15	February 14	February 13	February 12	February 11	February 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## LONDON SHARE SERVICE

PRICES EXCLUDE ROAD TAX, DELIVERY AND NUMBER PLATES. PRICES CORRECT AT TIME OF GOING TO PRESS. \*EXCLUDING SLI MODEL. 13-LITRE MODELS ONLY.



● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

**This service is available to companies whose shares are regularly traded in the United Kingdom for a fee of £1,150 a year for each security shown, subject to the Editor's discretion.**



● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2125.

	Incl Charge	Cash Price	Bid Price	Offer + or - Price - Bid	% Yield - Bid
<b>Municipal Bonds</b>					
City of New York					
General Obligation					
Series A					
Series B					
Series C					
Series D					
Series E					
Series F					
Series G					
Series H					
Series I					
Series J					
Series K					
Series L					
Series M					
Series N					
Series O					
Series P					
Series Q					
Series R					
Series S					
Series T					
Series U					
Series V					
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Series X					
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Dutchess County, New York									
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15 St. John Place, Larchmont, N.Y. 10538									
Frederick Inc.									
International Inc.									
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**INITIAL CHARGE:** Charge made on sale of vehicle. Used to defray commission and administrative costs.

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PRICES EXCLUDE ROAD TAX, DELIVERY AND NUMBER PLATES. PRICES CORRECT AT TIME OF GOING TO PRESS. \*EXCLUDING SLI MODEL. †3-LITRE MODELS ONLY.

دولت ملیہ



Continued on next page



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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Mixed dollar helped by data

ENCOURAGING ECONOMIC news boosted the dollar yesterday, but it had failed to establish a clear trend at the London close. The currency touched DM1.80, on improved US consumer confidence and a larger than expected rise in May durable goods orders, before easing back as the US administration indicated that it is not looking for further gains.

The US Conference Board said its index of consumer confidence rose to 78.0 in June from a revised 76.4 in May. Durable goods orders climbed 3.8 per cent in May, the biggest gain since March 1990, and well above an expected rise of 1.9 per cent. April orders rose by a revised 3.6 per cent, meaning that May showed the second straight monthly rise, encouraging hopes that the US economy is moving out of recession.

Mr David Mulford, the US Treasury undersecretary, told a Senate Banking subcommittee that competitiveness is not being hurt by present dollar levels but the US is not anxious for a further appreciation. This led to light profit-taking in the dollar, leaving it mixed at the London close, but generally firmer against European currencies. It rose to DM1.785 from DM1.7845, to SF1.5530 from SF1.5335, and to

FFr6.1050 from FFr6.0600, while easing to Y138.80 from Y138.55. The dollar's index improved to 67.8 from 67.6.

The D-Mark was steady around the middle of the European exchange rate mechanism despite losing ground to the dollar and the Japanese yen. Speculation about a possible rise in official German interest rates at tomorrow's meeting of the Bundesbank council provided some support.

At the London close the D-Mark had eased to Y77.15 from Y77.80. The yen was underpinned by a recovery in Japanese share prices and speculation about dollar sales by a large Japanese securities house in Tokyo.

Sterling lost ground to the dollar and several other major currencies, including the D-Mark. Trading was thin however, lacking any further important economic news to provide direction this week.

after Monday's UK trade figures. The pound fell 1 1/2 cents to \$1.6275. It also declined to DM2.9275 from DM2.9300; to FFr9.9350 from FFr9.9525; and to Y226.00 from Y228.00, but rose to SF2.5175 from SF2.5175. Sterling's index fell 0.3 to 69.6, but it was unchanged in the ERM grid, remaining above the French franc and the Danish krone.

Figures from the European commission showed that the Danish krone replaced the French franc at the bottom of the ERM, but there was very little between the two currencies and the krone was not under any pressure against the highest placed Spanish peseta.

In Paris the franc was fixed higher against the peseta, with the Spanish currency falling to FFr5.4050 per 100 pesetas from FFr5.4250, declining further from its ERM ceiling of FFr5.4785.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Current	% Change	% Spread	Difference
Spanish Peseta	133.071	128.913	-3.53	4.78	61
Italian Lira	1336.24	1297.44	-2.91	1.78	39
Belgian Franc	20.336	19.965	-1.82	1.20	14
Dutch Guilder	2.20371	2.18175	-1.00	1.17	17
French Franc	6.55957	6.46331	-1.48	0.99	94
German Mark	1.00	1.00	0.00	0.00	0
Portuguese Escudo	200.482	196.641	-1.90	1.90	38
Irish Punt	7.87564	7.72537	-1.90	1.90	38

## IN NEW YORK

	June 25	June 24	June 23
Spot	1.785-1.790	1.780-1.785	1.775-1.780
1 month	1.785-1.790	1.780-1.785	1.775-1.780
3 months	1.785-1.790	1.780-1.785	1.775-1.780

## STERLING INDEX

	June 25	June 24	June 23
US	69.6	69.5	69.5
DM	69.6	69.5	69.5
FFr	69.6	69.5	69.5
Y	69.6	69.5	69.5
SF	69.6	69.5	69.5
£	69.6	69.5	69.5

## CURRENCY MOVEMENTS

	June 25	June 24	June 23
Sterling	69.6	69.5	69.5
DM	69.6	69.5	69.5
FFr	69.6	69.5	69.5
Y	69.6	69.5	69.5
SF	69.6	69.5	69.5
£	69.6	69.5	69.5

## CURRENCY RATES

	June 25	June 24	June 23
Sterling	69.6	69.5	69.5
DM	69.6	69.5	69.5
FFr	69.6	69.5	69.5
Y	69.6	69.5	69.5
SF	69.6	69.5	69.5
£	69.6	69.5	69.5

## OTHER CURRENCIES

	June 25	June 24	June 23
Sterling	69.6	69.5	69.5
DM	69.6	69.5	69.5
FFr	69.6	69.5	69.5
Y	69.6	69.5	69.5
SF	69.6	69.5	69.5
£	69.6	69.5	69.5

## MONEY MARKETS

## German call rate up

ATTENTION IN Europe is starting to focus on tomorrow's Bundesbank council meeting in Berlin.

Mr John Major, the UK prime minister, suggested recently that tighter German monetary policy might be justified to avoid any rise in inflation. Germany's June consumer price index is due before the end of this week and is expected to show a rise from the May year-on-year rate of 3.0 per cent. This has led to

result of this week's securities repurchase agreement tender. The Bundesbank offered 28-day funds at variable bid rates, to replace an expiring DM8bn facility. The last post was set mostly at 8.75 per cent.

In London three-month interbank rates firmed slightly to 11 1/4-11 1/2, ahead of the Bundesbank's meeting and after last week's signal from the Bank of England that an early cut in bank base rates would not be welcomed. One-year money rose to 11-10% from 10 1/2-10 3/4 per cent. On Liffe September short sterling fell to 89.39 from 89.45.

Credit was in more comfortable supply than of late on the cash market. The Bank of England feared a shortage of £500m and provided help of £550m.

Before lunch the authorities bought £32m bills outright, by way of £50m bank bills in band 1 at 11 1/4 per cent and £30m bank bills in band 2 at 11 1/4 per cent.

In the afternoon another £100m bank bills were purchased in band 1 at 11 1/4 per cent and late assistance of around £100m was provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £550m, with bank balances below target absorbing £105m. Note circulation adding £100m to liquidity.

## UK clearing bank base lending rate

11 1/2 per cent from May 24, 1991

speculation that the Bundesbank council may vote to tighten credit. However, yesterday's action by the central bank pointed towards no change.

A shortage of liquidity pushed call money up to 8.85 from 8.75 per cent in Frankfurt, prompting an injection of section 17 money - funds held by the Bundesbank on behalf of public authorities - to prevent a rise to the 9 per cent Lombard rate. A June deadline for tax payments has tightened conditions, leading to a fall in banks' reserve holdings to DM65.5bn on Friday from DM68.5bn.

Further guidance on policy will be looked for in today's

## FINANCIAL FUTURES AND OPTIONS

	Settle	Call	Put	Settle	Call	Put
US Treasury	100.00	100.00	100.00	100.00	100.00	100.00
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-0.04	90.91	90.91	9.09
336			
-1.50	1787.0	1765.0	-
-2.00	1778.5	1752.0	-
+11.0	1789.5	1771.5	-
+13.0	1805.0	1797.0	-
074			
-0.24	104.04	103.86	-
14			



## CANADA

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**3:15 pm prices June 25**

**An important date:**  
The Annual General Meeting of VIAG AG will be held on 10 July 1991 in the Beethovenhalle, Bonn.

**VIAG**  
**AKTIENGESellschaft**  
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D-5300 Bonn 1

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**NASDAQ NATIONAL MARKET**

Stock	Dr%	Pt	Sta	High	Low	Last	Chng	Stock	Dr%	Pt	Sta	High	Low	Last	Chng	Stock	Dr%	Pt	Sta	High	Low	Last	Chng
Alcoa	0.40	24	538	323	314	314	314	Deere & Co	0.26	7	14	201	204	204	204	Rockwell	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dow Chemical	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
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Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273
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Aluminum	0.40	24	538	323	314	314	314	Dynalene	0.26	7	14	201	204	204	204	Shawmut	0.11	788	100	273	273	273	273</

## 3:00 pm prices June 25

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## AMERICA

## Dow steadies after Monday's sharp sell-off

## Wall Street

US EQUITIES stabilised yesterday morning, trading in a narrow mixed range after their sharp sell-off on Monday, writes Karen Zagor in New York.

At 1:30 pm, the Dow Jones Industrial Average was unchanged at 2,913.01, after dropping 52.35 to 2,913.01 on Monday. Volume was relatively light, on the big board, with fewer than 800 million shares changing hands by 1 pm. Advances led declines by a ratio of four to three.

The economic signals were unclear yesterday. On the one hand, the consumer confidence index firmed to 78 in June from 76.4 in May, existing home sales rose 6 per cent in the month and durable goods orders increased by 3.8 per cent. However, optimism was offset by a 14.8 per cent plunge in Ford Motor's mid-June sales, and the stock market remains concerned about the prospect of weak second-quarter corporate earnings.

IBM dominated trading again, climbing 1 1/4 to 299 1/4 in anticipation that it will soon announce a wide-ranging accord with Apple Computer. In active over-the-counter trading, Apple added 1/4 to 24 1/4.

Shares in Wells Fargo were halted yesterday morning shortly before the bank said that it expected to take a second-quarter loss in the provision of \$350m, depressing projected net income for the three months to 20 cents a share from \$4.40 a share, after a large pre-tax gain in the 1990 quarter.

When the issue resumed trading at midsession, it plunged 3/4 to 77 1/4. The news depressed a number of bank stocks including BankAmerica, which slid 1/4 to 38 1/4, Citicorp, which shed 1/4 to 31 1/4, and Bankers Trust, down 1/4 to 51.

Adobe Resources gained 1/4 to 57 1/4 after the company said that it had brought in two banks to look at its options after Minerva, which holds just under half of Adobe's shares,

said it did not consider it a long-term holding. Beazer plummeted 1 1/4 to 57 1/4 after the UK construction company said its earnings for the fiscal year ending this month would be at the low end of expectations. Beazer has also said it would reconsider its dividend policy.

International Specialty was unchanged at 15 1/4 in exceptionally active trading, after GAP sold 17.4m shares of the stock at 12 1/2, before the stock tumbled. Gas Systems, which has been active since last week when it scared investors about a possible bankruptcy filing, added 1/4 to 18 1/4.

In the secondary market, the Nasdaq composite was 0.75 higher at 475.98 at midsession, with gains in many of the technology issues that had lost ground on Monday. Intel was 1 1/4 higher at 45, Sun Microsystems climbed 3/4 to 52 1/4, and Microsoft added 1/4 to 100.

## Canada

TORONTO stocks fluctuated in a narrow range by midday. Traders and investors focused on the initial public offering of Petro-Canada, the country's largest integrated oil company.

The composite index gained 1.9 to 3,479.9. Declines led advances by 109 to 92 on volume of 3.9m shares. Petro-Canada was trading at C\$12, unchanged from the offer price, on volume of 2.26m shares.

Encor knocked Petro-Canada out of the top spot on the most active list, after three large block trades at C\$1 each. Encor was down 3 cents at C\$1 on volume of 3.74m shares.

## SOUTH AFRICA

INDUSTRIAL stocks fell in Johannesburg as the correction continued, while gold shares edged higher. The industrial index, which hit a record high last Thursday, lost 43 to 3,822, as the all-gold index added 3 to 1,325.

## EUROPE

## Takeovers enliven Paris as bourses show resilience

BOURSES SHRUGGED off the sharp overnight fall on Wall Street, although the US market's performance early yesterday erased some early gains, writes Our Markets Staff.

PARIS was again enlivened by takeover news, which helped to double turnover. Three large blocks in Générale des Eaux, traded by domestic brokers, also boosted the total, as the stock slipped FFR2 to FFR2.589 on high volume of 163,404 shares. Overall turnover rose to about FFR2.7bn from FFR1.4bn.

The CAC 40 index closed almost unchanged. The erosion of Wall Street's opening gains helped to wipe out the bourse's 12-point rise, and the index ended 0.10 down at 1,775.33. Carrefour, the hypermarket chain, dropped another FFR94 or 5 per cent to FFR1,795 on heavy volume of 186,465 shares, after its bid on Monday for rival Euromarché, which remained suspended. Au Printemps, which owns a large stake in Euromarché, leapt FFR2 or 6.2 per cent to FFR724.

## ASIA PACIFIC

## Nikkei closes higher as investment trusts lend support

## Tokyo

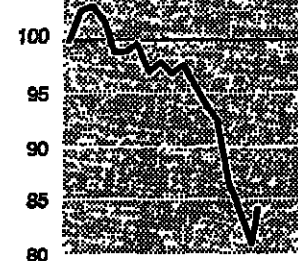
BUYING BY investment trusts and domestic pension funds supported a nervous market yesterday. The Nikkei average, which fell 2.1 per cent in the wake of the securities house scandal on Monday, managed to recoup part of that loss, writes Emilio Terrazono in Tokyo.

The index fell sharply soon after the opening to a day's low of 23,435.55, but it rose later on buying by domestic and foreign investors on the back of the stronger yen and higher bond prices. Traders said investment trust buying was seen at the 23,500 support level, helping the Nikkei to close a net 141.96 up at the day's best of 23,507.42.

Volume rose slightly to 290m shares from 280m, but most investors remained reluctant to commit funds to the market. In spite of the gain in the Nikkei, declines outscored rises by 519 to 377, while 226 issues ended unchanged. The Topix index of all first section stocks

## Spie Batignolles

Share price relative to the Paris CAC 40 index



Source: Datastream

on 119,675 shares.

Spie Batignolles, the engineering company, jumped to a day's high of FFR481, before closing FFR18 or 4.2 per cent up at FFR445. The rise followed news of Trafalgar House's bid for the UK's Davy Corp, in which the French group holds 14.7 per cent.

BNP added FFR10 to FFR80 after a subsidiary of the food group announced plans to buy

regained 8.08 to 1,852.67, but in London trading the ISE/Nikkei 50 index slipped 6.07 to 1,384.84.

Traders said investors were worried that not all of the bad news concerning the stockbroker scandal - which led to the resignations of the chiefs of Nomura Securities and Nikko Securities on Monday - had come out. The resignations followed the news of links to crime syndicates and the compensation of favoured clients for trading losses.

Mr Nick Cant at Baring Securities said that, while most foreign investors based in Japan were unaffected by the incident, those overseas seemed to have lost confidence. He added: "Foreign investors who have committed funds into the Tokyo stock market recently may be more surprised and disturbed."

Brokerage stocks, which plummeted on Monday, suffered further losses in the morning, but recovered on buying by investment trusts. Nomura Securities and Nikko Securities closed unchanged at Y1,800 and Y932 respectively.

## FT-SE Eurotrack 100 - Jun 25

Hourly changes						
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm
1123.85	1124.41	1125.44	1125.79	1126.82	1128.52	1129.03
Day's High 1129.57						
Day's Low 1123.43						
June 24	June 21	June 20	June 19	June 18		
1126.07	1141.29	1191.17	1131.81	1148.58		

Base value 100 (24/1/1982)

W&R Jacob, the Irish biscuit maker, in which it already holds 29.6 per cent.

FRANKFURT proved surprisingly resilient to Wall Street's big drop overnight and to negative reports in the press. The reports dealt with the possibility of further tax increases, this time to finance the government's move to Berlin, the deteriorating trade balance and the debts run up by the former East German government.

Traders had expected the DAX index to test the 1,680 support level, but instead the real-time index closed just 0.9 lower at 1,681.47. The FAZ index, calculated at mid-session, rose 1.04 to 711.25. Volume was steady at DM6.4bn after Monday's DM6.2bn.

There was brisk demand for the diversified car group, Daimler-Benz, which rose DM7 to DM783 with DM750m worth of shares traded on hopes that a recovery in the US and a further rise in the dollar would improve its earnings.

There was also renewed speculation that its loss-making AEG electronics subsidiary would return to the black in 1992. Among retailers, Karstadt fell DM13 to DM680 on reports of a large sale offer, while Herten eased DM4 to DM213 before going ex dividend today.

MILAN steadied after its recent slide, as dealers covered their short positions in the afflicted insurance sector. The Comit index recovered 2.01 to 582.97 in volume estimated at near Monday's modest L150bn. Before yesterday the index had fallen 4.2 per cent since Thursday's news that the government intends to make companies revalue their property for tax purposes. But the market's underlying tone remained nervous. Mr Guido Carli, treasury minister, told parliament that the government was determined to cut the public sector deficit by 6 per cent this year.

Generally, which had lost 5.7 per cent since the proposal, recouped L480 to L33,850. Shares controlled by Mr Carlo De Benedetti were supported by his statement that the group was in good financial shape but did not plan any major acquisitions. Cir, the holding company, rose L20 to L2,880, and its saving shares gained L30 to L2,970 after the company said that it would buy back 7m savings shares.

STOCKHOLM fell again in thin trading, dragged lower by profit-taking in Volvo after its rally over the past few weeks. The selling was compounded by a negative analysis published in a leading domestic newspaper. The Free B shares dropped SKR8 to SKR70. The Astra-AB Swedish General index shed 7.4 to 1,123.8 in volume of SKR200m, up from Monday's paltry SKR18m.

MADEIRA was steady in light trading, as the general index eased 0.31 to 278.06 in turnover of Pta10bn after Pta8.5bn. Activity was concentrated in the utility sector, where Union Fenosa lost Pta14 to Pta566 on volume of 976,128 shares.

ENCE, the paper producer, dropped Pta10 or 3 per cent to Pta2,288 on reports of a fund-raising exercise. AMSTERDAM closed weaker in thin trading, depressed by Wall Street's unsuccessful attempt to rebound at the opening yesterday. The CEB-Tenuey index lost 0.2 to 94.2. HEBEL fell 1.1 per cent in thin trading. The Hex index fell 10.9 to 885.9 in turnover of Fm24m, down from Fm27m.

## Politics saps strength in France and UK

Antonia Sharpe analyses changes in turnover levels in Europe

FRANCE AND the UK were the main European casualties in volume terms in May, as political uncertainty forced investors on to the sidelines.

French volume dropped 18.1 per cent from April to FFR68.95bn, the lowest level since November 1990, while UK volume fell 16.6 per cent to £26.56bn, its lowest total since January this year. Preliminary calculations paint a slightly more cheerful picture for this month - so far, both markets show a small improvement on an average daily basis.

Mr James Cornish of County NatWest WoodMac, which supplies the turnover data, blames the big fall in volume on both sides of the Channel on disillusionment with the respective prime ministers. In France, Mrs Edith Cresson was initially popular after her appointment on May 15, but rapidly fell in the opinion polls on fears that she would spend her way out of high unemployment by bringing down interest rates too quickly and increasing the budget deficit. "This evoked memories of the early 1980s when high govern-

## EUROPEAN EQUITIES TURNOVER

Monthly total in local currencies (bn)					
Bourse	Feb 1991	Mar 1991	Apr 1991	May 1991	US \$bn
Belgium	41.52	45.48	45.48	39.22	1.70
France	106.80	110.40	110.00	88.85	15.07
Germany	120.90	122.90	125.80	120.90	66.52
Italy	5,592.40	15,080.00	12,318.00	13,692.00	10.58
Netherlands	15.30	14.20	12.30	8.27	0.27
Spain	742.61	803.60	651.51	716.00	4.67
Switzerland	14.20	13.88	14.50	15.20	10.28
UK	31.57	36.76	31.61	26.36	44.85

Volume represents purchases and sales. Italian data adjusted to include off-market trading. Some figures may be revised. Source: County NatWest WoodMac.

ment spending led to a recession," says Mr Cornish. In the UK, opinion polls indicating a growing Labour lead over the ruling Conservative party and dismal economic data far outweighed improving inflation prospects.

Sentiment in France remains fragile, in spite of evidence that the economic and monetary policy remains firmly in the hands of Mr Pierre Berégovoy, the finance minister. However, Mr Cornish, along with other analysts, believes that a lack of courage on the part of buyers is preventing them

from entering what he believes is one of Europe's most attractive markets.

"France is looking cheap on both the bond and equity front," he says. French bond yields are now 90 basis points above German bond yields, and French inflation is expected to be lower than Germany's in July, when the latter's tax increases come into effect.

Goldman Sachs is equally positive about France. In its June report, it sees a potential drop of 100 basis points in the long-term interest rates over the next 12 to 18 months.

"Another upside of 15 per cent to 20 per cent (in the equity market) would then be imaginable," the broker says.

Italy and Spain provided the rises in May. Italian volume rose 10.8 per cent as a perception that the market had underperformed for too long brought domestic and foreign investors back in. The second half of the month, Fiat's decision to hold its dividend and a buy recommendation on the stock by Nomura also contributed to the increased activity.

Volume is expected to fall this month after the Italian government's decision to force all companies to revalue property assets for tax purposes. Spain registered a 9.9 per cent increase in volume in May after the government did better than expected in local elections. Turnover was also boosted by a number of block trades, as banks and utilities reshuffled their holdings and mergers - or rumours of them - took place.

German turnover expanded by only 4.1 per cent in May but preliminary data suggest a 15 per cent increase in June on continued foreign buying.

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